

Report & Accounts  
for the year ended 31 December 2015

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## Company Highlights

### Corporate Objective

To deliver long-term capital growth, while preserving shareholders' capital; to invest without the constraints of a formal benchmark, but to deliver for shareholders increases in capital value in excess of the relevant indices over time.

### Investment Policy

To invest in a widely diversified, international portfolio across a range of asset classes, both quoted and unquoted; to allocate part of the portfolio to exceptional managers in order to ensure access to the best external talent available.

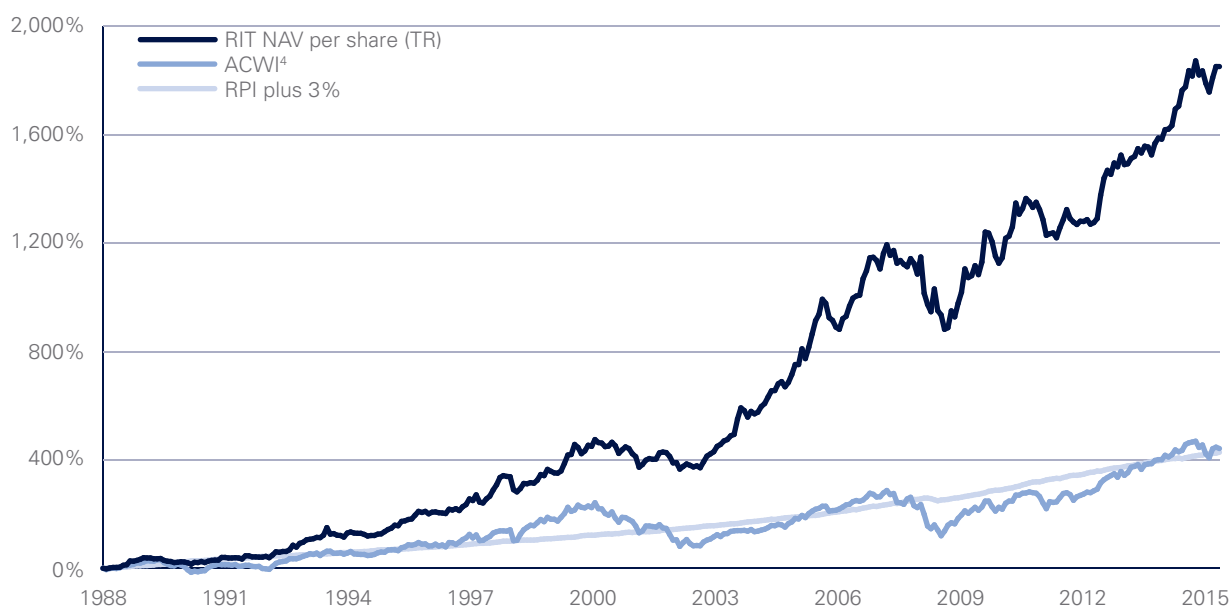
### Financial Summary

	31 December 2015	31 December 2014	Change
Net assets	£2,441m	£2,300m	£141m
NAV per share <sup>1</sup>	1,573p	1,483p	90p
Share price	1,681p	1,397p	284p
Premium/(Discount)	6.9%	-5.8%	12.7%
Dividends paid	30.0p	29.4p	0.6p
Gearing	12.1%	15.4%	-3.3%
Ongoing Charges %	0.74%	0.74%	-
<b>NAV per share total return</b>			<b>8.1%</b>
<b>Share price total return</b>			<b>22.7%</b>
RPI <sup>2</sup> plus 3.0%			4.2%
MSCI All Country World Index <sup>3</sup>			2.3%

Performance History	1 Year	3 Years	5 Years	10 Years
NAV per share total return	8.1%	40.4%	34.8%	102.3%
RPI plus 3.0%	4.2%	15.2%	31.8%	78.9%
MSCI All Country World Index	2.3%	38.3%	46.4%	74.0%

### Performance Since Inception



<sup>1</sup> Diluted net asset value per share with debt held at fair value.

<sup>2</sup> Retail Price Index.

<sup>3</sup> The MSCI All Country World Index (ACWI) we have adopted is a total return index and is based on 50% of the ACWI measured in Sterling and 50% measured in local currencies.

<sup>4</sup> The ACWI index in the chart is based on the capital-only index in Sterling prior to the introduction of total return indices in December 1998. Thereafter we have used the total return index based on 50% of the ACWI measured in Sterling and 50% measured in local currencies.

# Strategic Report

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## Chairman's Statement

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**Lord Rothschild, OM GBE**

I am pleased to report that 2015 has been a satisfactory year for your Company with a share price total return of 22.7% and a net asset value per share return of 8.1%. The results in large measure reflect the investment management and operating skills of your Company's wholly-owned subsidiary, J. Rothschild Capital Management (JRCM), under the excellent leadership of Francesco Goedhuis, well supported by the management team of Ron Tabbouche (CIO), Andrew Jones (CFO) and Jonathan Kestenbaum (COO).

In my half-yearly statement I sounded a note of caution, ending up by writing that "*the climate is one where the wind may well not be behind us*"; indeed we became increasingly concerned about global equity markets during the last quarter of 2015, reducing our exposure to equities as the economic outlook darkened and many companies reported disappointing earnings. Meanwhile central banks' policy makers became more pessimistic in their economic forecasts for, despite unprecedented monetary stimulus, growth remained anaemic. Not surprisingly, market conditions have deteriorated further. So much so that the wind is certainly not behind us; indeed we may well be in the eye of a storm.

The litany of problems which confronts investors is daunting: the QE tap is in the course of being turned off and in any event its impact in stimulating asset prices is coming to an end. There's the slowing down to an unknown extent in China. The situation in the Middle East is likely to be unresolvable at least for some time ahead. Progress of the US and European economies is disappointing. The Greek situation remains fraught with the country now having to cope with the challenge of unprecedented immigration. Over the last few years we have witnessed an explosion in debt, much of it repayable in revalued dollars by emerging market countries at the time of a collapse in commodity prices. Countries like Brazil, Russia, Nigeria, Ukraine and Kazakhstan are, as a result, deeply troubled. In the UK we have an unsettled political situation as we attempt to deal with the possibility of Brexit in the coming months. The risks that confront investors are clearly considerable at a time when stock market valuations remain relatively high.

There are, however, some influential and thoughtful investment managers who remain sanguine about

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markets in 2016 on the grounds that the US economy is in decent shape – outside of manufacturing – while they feel that economic conditions may be improving. To them, the decline in these markets may have more to do with sentiment than substance. Others are less optimistic but feel that the odds remain against these potential difficulties materialising in a form which would undermine global equity markets. However our view is that 2016 is likely to turn out to be more difficult than the second half of 2015. Our policy will be towards a greater emphasis on seeking absolute returns. We will remain highly selective when considering public and private investment opportunities. Reflecting this policy, our quoted equity exposure has been reduced to 43% of net asset value with private investments at 26%. To take advantage of low interest rates, in June 2015, your Company borrowed an amount of £151 million through the issue of fixed rate notes for between ten and twenty years, at a weighted average interest rate of 3.5%.

On investments, as always, the two pillars on which success depends are intelligent and correct forecasting of the macroeconomic situation, combined with the analysis of specific companies and stock selection; but in today's difficult conditions we will put a greater emphasis on creating value by searching out opportunities in dislocated credit situations, currency fluctuations and merger arbitrage. In this context we also look forward to working closely with Ed Eisler of Eisler Capital, in which we are making an important investment. Ed had a distinguished career at Goldman Sachs where he was Global co-Head of the Securities Division and also a member of the firm's Management and Risk Committees. His fund, with its focus on global macro investment opportunities, has been established to target returns over the cycle, with a capital preservation focus. Ed has now joined JRCM's Investment Committee. In turbulent and volatile conditions, these skills could be of particular relevance and value.

There's an old saying that in difficult times the return of capital takes precedence over the return on capital. Our principle will therefore be to exercise caution in all things in the current year, while remaining agile where opportunities present themselves. Problems have a habit of creating opportunities and I remain confident of our ability to identify and profit from them during 2016.

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## Chairman's Statement

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### **Dividend**

We are intending to pay a dividend of 31 pence per share in 2016, an increase above the current rate of inflation.

This will be paid in two equal payments of 15.5 pence in April and October. We intend to maintain or increase this level in the years ahead, subject to unforeseen circumstances.

### **Your Company's Board**

After serving six years, Lord Myners is not standing for re-election to your Company's Board. We're deeply grateful to him for the investment intelligence and insights he has contributed to the affairs of your Company.

*Rothschild*

**Rothschild**



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## Our Strategy & Business Model

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### Introduction

This section aims to provide a clear and succinct overview of our strategy and business model, in particular:

- what we are trying to achieve (Strategic Aims);
- how we go about it (Investment Approach);
- how well we have done (Measuring Performance and KPIs);
- how we structure our remuneration (Incentive Structure); and
- our Governance and Group Structure.

### Strategic Aims

Our strategic aims are best illustrated by our Corporate Objective:

*“to deliver long-term capital growth, while preserving shareholders’ capital; to invest without the constraints of a formal benchmark, but to deliver for shareholders increases in capital value in excess of the relevant indices over time.”*

We believe this accurately reflects our long-term aim. However a degree of clarification may assist shareholders in understanding what we are trying to achieve for them over time – in particular because we differ from many other large trusts who always aim to be fully invested in quoted equities.

The most important objective is long-term capital growth while preserving shareholders’ capital. The essence of our investing DNA is about protecting and enhancing shareholders’ wealth.

There may be times when we will deliberately place protection of shareholders’ funds ahead of growth – as happened during the latter stages of the dot-com era and also in the run up to the most recent financial crisis. However we recognise that such ‘market timing’ is unlikely to be sustainable in the long term.

We believe that our active management of equity exposure, combined with early identification of

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**W**e would hope to display healthy participation in up markets, and reasonable protection in down markets. Over time, this should allow us to compound ahead of markets throughout the cycles.

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**S**ince your Company’s listing in 1988, we have participated in 76% of the market upside but only 39% of the market declines. This has resulted in our NAV per share total return compounding at 11.4% per annum; a meaningful outperformance of global equity markets. Over the same period the total return to shareholders was 12.8% per annum.

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opportunities and themes across asset classes, is more likely to lead to long-term outperformance. We would hope to display healthy participation in up markets, and reasonable protection in down markets. Over time, this should allow us to compound ahead of markets throughout the cycles.

Indeed, since your Company’s listing in 1988, we have participated in 76% of the market upside but only 39% of the market declines. This has resulted in our NAV per share total return compounding at 11.4% per annum; a meaningful outperformance of global equity markets. Over the same period the total return to shareholders was 12.8% per annum.

### Investment Approach

The strategic aims are expressed in more practical terms in our Investment Policy:

*“to invest in a widely diversified, international portfolio across a range of asset classes, both quoted and unquoted; to allocate part of the portfolio to exceptional managers in order to ensure access to the best external talent available.”*

It is this policy which guides us as we manage your portfolio. So, while we retain at our core an equity bias, we nonetheless have the freedom to invest your portfolio across multiple asset classes, geographies, industries and currencies. This has been the basis of our style over many years – combining thematic investing with individual securities, and private investments with public stocks. The long-term success of your Company has been drawn from a distinctive blend of individual stocks, private investments, equity funds and currency positioning, all overlaid with macro exposure management. Indeed, it is this diversified approach that led the Association of Investment Companies (AIC) to transfer RIT into its newly created ‘Flexible Investment’ sector at the beginning of 2016.

We believe the extent of our global reach and network of contacts allows us to maximise our ability to deploy



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## Our Strategy & Business Model

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capital effectively. We seek to capitalise on an optimal blend of an in-house investment team working closely with our core external managers, the majority of whom are closed to new investors.

Above all, our approach is long term. For example, in relation to private investments, we are not constrained by the typical industry model of a limited life partnership. This means we can hold such investments over an extended period and choose to realise at an optimum time. On quoted investments, we aim to avoid being forced sellers of stocks if we are comfortable with their underlying fundamentals, even if it means incurring short-term losses.

### Measuring Performance and KPIs

While we believe our success can only really be measured over the long term, we also recognise that providing shareholders with a comparator against which to measure our performance over shorter periods is important.

The strategic aims highlighted on the previous page, reflect the desire to produce real capital growth and to exceed markets. We therefore have established the following targets or Key Performance Indicators (KPIs):

1. Absolute Outperformance: NAV total return in excess of RPI plus 3% per annum;
2. Relative Outperformance: NAV total return in excess of the ACWI; and
3. Share price total return or Total Shareholder Return (TSR).

The first of these KPIs reflects the desire to produce strong absolute returns with a meaningful premium above inflation.

The second reflects our unconstrained global investment approach and the desire to outperform markets. Consistent with many investment companies, we use the ACWI which we believe is an appropriate comparator for our global, unconstrained approach. On currency we use a blended index consisting of 50% of the ACWI measured in Sterling and 50% of the ACWI measured in local currencies. However, we also retain the flexibility to take an unconstrained approach to our currency positioning; for example in early 2008 we had no exposure to Sterling ahead of its significant fall in value later that year.

Our subsidiary, JRMC, is tasked with managing the portfolio to deliver a NAV return. Ultimately however, the return to our shareholders is through share price growth and dividends. We therefore also consider the TSR as our third KPI.

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**W**e believe the extent of our global reach and network of contacts allows us to maximise our ability to deploy capital effectively. We seek to capitalise on an optimal blend of an in-house investment team working closely with our core external managers, the majority of whom are closed to new investors.

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### 2015 Performance

We were pleased with our performance in 2015.

The NAV total return ended the year at 8.1%. This compared to our first KPI (RPI plus 3%) at 4.2% for the year, an outperformance of 3.9% points. We also exceeded the relative benchmark (the ACWI), which returned 2.3% over the year, an outperformance of 5.8% points.

At the same time, as a result of the significant change in our rating from a discount of 5.8% to a premium of 6.9%, the TSR over the year (our third KPI) reached 22.7%.

### Incentive Structure

Our Remuneration Committee has sought to ensure that there is an appropriate incentive structure across the Group to attract, motivate and retain the high quality individuals we need to deliver our long-term strategic aims. The remuneration policy is designed to align with, and reinforce, these strategic aims.

The Chairman of RIT, as well as management and key staff of JRMC, participate in two principal plans:

1. The Annual Incentive Scheme (AIS); and
2. Long-Term Incentive Plan (LTIP).

The AIS is designed to incentivise staff through a share in the total NAV outperformance of the Absolute Outperformance hurdle and the Relative Outperformance hurdle. This is measured annually and includes longer term features such as a three-year 'high water mark' as well as significant deferral into RIT shares. In addition to this formulaic pool, AIS awards are also made for individual performance against qualitative measures. The Remuneration Committee retains the ability to clawback elements of previous awards if necessary. Payments under this scheme are capped at 0.75% of NAV or 0.25% if the NAV has declined.

There is also an LTIP which provides a longer term incentive of up to 10 years using Share Appreciation Rights (SARs), which vest if RIT's TSR is above the hurdle of RPI plus 3.0% per annum over three years.



## Our Strategy & Business Model

Our other operational subsidiaries – GVQ Investment Management Limited (GVQ) and Spencer House Limited (SHL) – have separate incentive schemes tailored to their respective businesses.

In reviewing the overall incentive structure and practice, the Remuneration Committee determines the appropriate balance between short-term and long-term aims, as well as the need for robust risk management.

Further details of the remuneration for the RIT Chairman and Board are provided in the Directors' Remuneration Report on pages 32 to 38.

### Governance and Group Structure

Our Chairman, Lord Rothschild, is responsible for the leadership of the Board and the Company. RIT is a self-managed investment company and the management of the investment portfolio has been delegated to JRCM, a wholly-owned subsidiary.

JRCM is also chaired by Lord Rothschild, with the day-to-day running of the business under the management of an Executive Committee led by the CEO.

GVQ and SHL both have independent Chairmen, and JRCM executives represent RIT's interests on the subsidiary Boards.

Full details of the RIT Board and the JRCM Executive Committee are provided on pages 20 to 23.

The RIT Group employs 73 people, with 48 working for JRCM, our investment management subsidiary. Our Real Assets portfolio includes Spencer House as well as other properties in St James's, London. These are maintained by SHL which employs 15 people. In addition to premises management, this subsidiary also operates a profitable events business. The remaining 10 people are employed by our new investment management subsidiary, GVQ.

As RIT is characterised under accounting standards as an 'investment entity', its consolidated income statement includes the full income and expenses of both JRCM and GVQ. Further information on the results of the respective businesses is set out in note 4 on page 53.

We continue to focus on costs, whether our own direct costs or the fees charged directly or indirectly by external fund managers. The managers' fee structure is a key consideration of our investment diligence, with our assessment made on a net return basis. In order to provide investors with the ability to assess the costs of RIT's own investment business we disclose an Ongoing Charges % (OC%) calculated in line with the AIC guidelines for Investment Companies. As such, the OC% assumes no change in the composition or value of the portfolio and therefore excludes any performance-related amounts – whether external fees, or direct performance-related incentive payments.

	2015	2014
Ongoing Charges% <sup>1</sup>	0.74%	0.74%

<sup>1</sup> The OC% reflects the costs incurred directly by RIT which are associated with the management of a static investment portfolio. Consistent with the AIC guidance, the OC% excludes: non-recurring items; the majority of the costs associated with SHL; LTIPs and performance fees. In addition, the NAV performance also includes the costs incurred directly or indirectly by external fund managers. Many of these managers net these costs off within their valuations and it is not practical to calculate an OC% from the information they provide. However to assist shareholders, we have estimated that such direct and indirect external management costs amount to approximately 1.03% per annum of the Company's average net assets, excluding performance fees. Further information on fee levels is provided on page 40.

### Corporate Responsibility

As an investment company, the impact on the environment is not material and the report on carbon emissions and related matters is therefore presented in the Corporate Responsibility statement on page 40.



**Francesco Goedhuis**  
**Chief Executive Officer**  
**J. Rothschild Capital Management Limited**

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# Investment Review

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## Markets and Performance

As the Chairman has highlighted, 2015 was a difficult year for investors. Markets were characterised by low overall returns, yet high volatility. This undesirable backdrop has arisen as many of the tailwinds that investors have relied on to drive markets over recent years have come to an end. Transitioning to a new market regime is always going to be uncomfortable.

After years of aggressive stimulus, the pace and effectiveness of monetary easing slowed considerably and, in the U.S., reversed following the December rate rise. In addition, China appears to be in one of the more complicated phases of its transition to a more consumer and services-based economy. Reconciling an easier monetary policy to address lower growth, with the opening up of its capital account, is proving particularly difficult. This clearly triggered volatility in global markets over the summer. Finally, the volatile search for a new long-term equilibrium in oil prices caused sharp falls in the commodity in the year, with a destabilising impact on markets.

We approached this environment with considered levels of caution and, where appropriate, a degree of tactical agility. Quoted equity exposure was kept at moderate levels and we concentrated our efforts on seeking to add value through active asset allocation and positive manager selection.

This approach has led RIT's diluted NAV per share to increase from 1,483p to 1,573p. This represents a total return (including dividends) of 8.1% for the year. Total net assets increased by £141 million to £2,441 million after paying dividends totalling £46 million during the year.

In terms of our investment KPIs, the NAV per share total return of 8.1% exceeded both the absolute return hurdle of 4.2% (RPI plus 3%) and the relative hurdle of 2.3% (ACWI).

While our average net quoted equity exposure was only slightly lower for 2015 (averaging 55% compared to 56% for 2014), this masks a wider variation with exposure ranging between the low 40's to around 60%.

The contribution to the 8.1% NAV per share total return over the year is summarised in the following table:

Asset Category	31 December 2015 % NAV	Contribution %
Quoted Equity	67.0%	5.8%
Private Investments	23.0%	0.7%
Absolute Return & Credit	14.2%	0.2%
Real Assets	3.5%	(0.5%)
Government Bonds & Rates	2.1%	0.2%
Currency <sup>1</sup>	(0.6%)	2.7%
Liquidity, Borrowings & Other	(9.2%)	(1.0%)
<b>Total</b>	<b>100.0%</b>	<b>8.1%</b>

<sup>1</sup> Currency exposure is managed centrally on an overlay basis with the translation impact and the profits from the overlay activity included in the Currency category.

The Quoted Equity portfolio performed well during the year and represented the largest contribution to our overall return at 5.8%. This included a strong outperformance from our core long-only funds and hedge funds. In addition, we benefited from thematic or tactical exposures to China, Japan and biotech. The contribution is also net of our defensive equity hedges; held at various times during the year to moderate exposure when the macro picture worsened.

Our Private Investments saw strong performance from our external funds, in particular those with an early-stage focus. This was partially offset by weaker performance from a few of our direct investments, impacted by regulatory changes and other headwinds.

The allocation to Absolute Return & Credit held up reasonably well in the context of the significant losses in credit over the period.

The Real Assets category ended slightly down over the year with gold's weakness offsetting modest returns from the property portfolio.

In Sterling terms, currency contributed 2.7% to the overall return. This reflects a combination of a relatively high US Dollar position, modest Sterling positioning and gains from taking positions against various Asian currencies.

These are discussed further in the following sections.

## Investment Review

### Net Assets by Category

Asset Category	31 December 2015 % NAV	31 December 2014 % NAV
Quoted Equity	67.0%	68.7%
Private Investments	23.0%	23.6%
Absolute Return & Credit	14.2%	16.6%
Real Assets	3.5%	3.8%
Government Bonds & Rates/Currency	1.5%	0.1%
<b>Total Investments</b>	<b>109.2%</b>	<b>112.8%</b>
Liquidity, Borrowings & Other	(9.2%)	(12.8%)
<b>Net Assets</b>	<b>100.0%</b>	<b>100.0%</b>
Average Net Quoted Equity Exposure	55%	56%

Note: Exposure reflects notional exposure through derivatives and adjustments for derivatives/liquidity held by managers.

### Investment Portfolio Movements

£ million	Market value 31 December 2014	Additions/ Transfers in	Disposals/ Transfers out	Gains/ (losses)	Market value 31 December 2015
Quoted Equity	1,578.7	986.1	(1,119.1)	190.4	1,636.1
Private Investments	543.1	129.9	(147.1)	35.6	561.5
Absolute Return & Credit	381.3	94.0	(152.0)	23.1	346.4
Real Assets	87.2	28.3	(19.5)	(11.6)	84.4
Government Bonds & Rates/Currency	3.7	144.2	(99.3)	(12.7)	35.9
<b>Total Investments</b>	<b>2,594.0</b>	<b>1,382.5</b>	<b>(1,537.0)</b>	<b>224.8</b>	<b>2,664.3</b>

Note: In this table category gains/(losses) include the impact of currency translation and derivatives. This table reflects the Manager's portfolio classification. It can be reconciled to the consolidated balance sheet as set out on page 84.

### Quoted Equity

The Quoted Equity portfolio contributed 5.8% to the total return representing the majority of the overall gain. The portfolio includes our long-only funds, hedge funds and direct stock portfolio as well as the derivatives overlay activity. The key drivers were:

- Strong performance from many of our long-only equity managers;
- Good performance from our hedge funds; and
- Gains from thematic exposures such as China and Japan.

Our external equity manager portfolio represents about 47% of NAV, split between long-only managers such as Cedar Rock and Viking as well as hedge funds such as BlackRock European Hedge.

The long-only managers represented 27% of our NAV at the year end. This category returned 17.3% in local currency over the year, reflecting good performance from our Developed Market funds such as Lansdowne and Cedar Rock as well as from our more specialist exposures such as biotech. Our timely sale of our

Chinese A-share exposure allowed us to crystallise strong gains in this market during the first half of the year.

Our hedge funds represented 21% of NAV at the year end and returned 14.0% over the year. 2015 was a year when the ability to hold both long and short positions profited this category. Many of the funds such as BlackRock European Hedge and Three Corner Global made significant profits from their short activity, for example in relation to energy and emerging markets.

We held approximately 20% of NAV in our direct stock portfolio at the year end. Performance for this category was flat over the year following a good year in 2014. Strong gains from stocks such as eBay and Japan Post were offset by more tactical allocations to energy stocks.

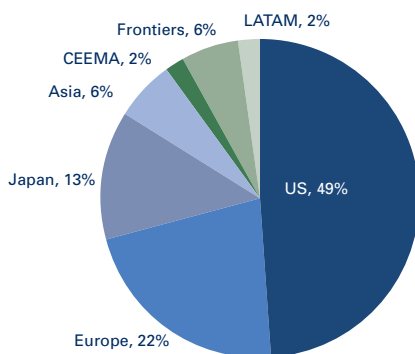
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## Investment Review

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This category also includes the results of our equity hedging activity, where we utilise index futures and options to adjust our net exposure to markets.

### Quoted Equity Regional Exposure



### Private Investments

The Private Investments portfolio includes our own direct investments as well as those held via third party managers. In aggregate, these represented 23% of the year-end NAV and generated a combined return of 3.2%.

The direct private investment portfolio totalled £210 million at the end of December, representing 9% of NAV. This category had a difficult year overall contributing -1.4% to the NAV, notwithstanding good progress in many of our investments. The most significant detractors to performance were Infinity, our data centre business, and Tamar, our anaerobic digestion company. The former was impacted by fundraising difficulties and the latter by unfavourable changes in the UK's regulatory regime. Our investments in Williams & Glyn and EDRRIT produced good returns over the year and we completed the sale of KIK Custom Products for a modest uplift to opening NAV and a healthy return over its life.

Over recent years we have taken a more selective approach to new investments, holding on to our high bar for target risk and return relative to illiquidity. During 2015 we made two new investments. In January, we completed the acquisition of GVQ, the investment manager, which became a new subsidiary in line with accounting standards. The business performed well, with good investment performance from its managed funds, an increase in AUM from £370 million to £564 million over the year and a profitable operation. We also made a new investment in Age of Learning. This is a US-based educational software company with market-leading

products aimed at child development. The deal was a co-investment alongside Iconiq Capital.

The funds portfolio totalled £352 million at the year end or 14% of NAV. As a result of the usual lag in receiving valuations from the fund managers or 'GPs', the majority are valued using 30 September 2015 valuations. The portfolio contributed 2.1% to the total return, helped by performance from our early-stage investments. Of these, Augmentum I and Thrive III were the strongest performers. Augmentum I (who reported December figures) saw its early stage portfolio benefit from valuation uplifts, in particular from its largest investment in Zopa. This peer-to-peer lender raised a sizeable round during the year at a meaningful uplift to the previous valuation. Thrive III also benefited from increases in the valuations of its underlying investments, in particular Oscar Health Insurance, the New York-based private healthcare insurer.

We made a small number of new commitments during the year. These included 'conventional' funds where we saw the right opportunity set, as well as deal-specific funds where for example, we invested in a vehicle managed by 3G Capital, focused on the Kraft-Heinz merger.

### Absolute Return & Credit

This category includes our investments in credit and absolute return funds as well as direct deals, and represented 14% of NAV at the year end. As we explained last year, this category was targeting a positive return, without taking on significant directional exposure to long credit.

Indeed, we redeemed the main fund within this category that provided such long exposure earlier in 2015. As such, against the backdrop of 2% and 7% losses in US investment grade and high yield respectively, we were satisfied with our modest positive return.

As the Chairman has highlighted, we expect to increase the allocation to this category in the coming year, seeking to benefit from the significant dislocations within the market and making a meaningful new investment with Eisler Capital.

### Currency

As a global investor, we are unconstrained in our approach to where we invest. However, as a Sterling-denominated company, investing overseas naturally brings with it exposure to foreign currency risk. We manage our currency exposure centrally through an overlay approach. This starts with the natural or 'naive' exposure from the currency denomination of the

## Investment Review

investments. This 'gross' exposure is then adjusted – mainly through the use of currency forwards, borrowings and options – in order to achieve the desired net exposure to the underlying currencies. As a result of this approach, we may well hold a significant and un-capped proportion of the portfolio in currencies other than Sterling, where we believe this is consistent with our objectives.

This approach has two aims: to protect the Sterling NAV from disproportionate currency moves, and also as a separate source of return. Over 2015 this strategy was helped by our continued focus on the US Dollar, and by being short in the Euro and several Asian currencies including the Renminbi. Overall, currency impacts contributed 2.7% to our total return for the year.

### Debt and Leverage

We restructured our borrowings over the year, with the issuance of £151 million of long-term fixed interest notes. The notes were issued via a private placement and with a fixed interest rate of 3.5% over the weighted average 16-year life of the notes.

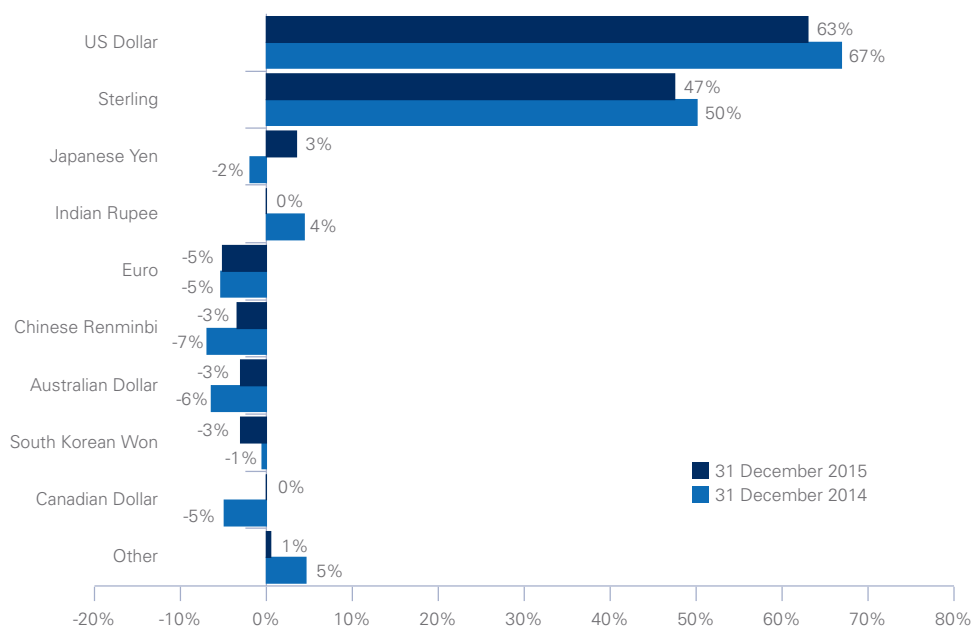
The proceeds were used to repay an equivalent amount of the shorter term revolving credit facilities. At the year end, we held drawn borrowings of £400 million and liquidity balances of £162 million. This represents gearing of 12.1% (calculated net of liquidity in accordance with AIC guidance).

We also deploy leverage through the use of derivatives – typically currency forwards, equity index futures and options. The Alternative Investment Fund Manager Directive from the European Union (AIFMD) requires the disclosure of a leverage figure that includes both bank debt and the notional exposure from derivatives. While we are required to produce these figures, we do not consider they provide a meaningful reflection of our portfolio, or the underlying risks. At 31 December 2015 gross leverage under this measure was 222% and 'net' leverage (defined as calculated under the 'commitment method') was 161%. The former reflects the full notional level of derivatives irrespective of whether these are hedges employed to reduce risk. The latter permits limited offsets but still includes derivatives which we consider to be hedges.



**Ron Tabbouche**  
**Chief Investment Officer**  
**J. Rothschild Capital Management Limited**

### Currency Exposure of Net Assets



Note: This graph excludes exposure from currency options

# Investment Portfolio

## Investment Portfolio as at 31 December 2015

Investment holdings	Country/Region	Industry/Description	Value of Investment £ million	% of NAV
<b>Quoted Equity</b>				
<b>Stocks:</b>				
Trian Partners SPV (Pepsi & Mondelez)	United States	Consumer staples	58.2	2.4%
Colgate Palmolive	United States	Consumer staples	46.8	1.9%
McGraw Hill Financial	United States	Financials	42.9	1.7%
Trian Partners Co-Investment	United States	Industrials/Consumer staples	41.0	1.7%
PS V International Fund (Air Products)	United States	Materials	35.7	1.5%
Mitsubishi UFJ Financial	Japan	Financials	35.1	1.4%
Comcast	United States	Consumer discretionary	34.4	1.4%
Walt Disney	United States	Consumer discretionary	34.4	1.4%
Allergan	United States	Health care	24.2	1.0%
Monsanto	United States	Materials	24.1	1.0%
eBay	United States	Information technology	23.6	1.0%
Other Stocks	–	–	87.1	3.6%
<i>Total Stocks</i>			<i>487.5</i>	<i>20.0%</i>
<b>Long-only Funds:</b>				
HCIF Offshore	United States	All-cap, biotechnology	120.6	4.9%
Lansdowne Developed Markets Strategic	Global	All-cap, diversified	97.5	4.0%
Morant Wright <sup>1</sup>	Japan	Small/mid-cap, value bias	83.0	3.4%
BlackRock Frontiers <sup>1</sup>	Emerging Markets	All-cap, value bias	78.9	3.3%
Cedar Rock Capital	Global	Large/mid-cap, diversified	71.6	2.9%
Viking Long Fund III	Global	All-cap, diversified	66.7	2.7%
Firebird EE	Eastern Europe	All-cap, diversified	27.2	1.1%
Findlay Park Mexico <sup>1</sup>	Mexico	All-cap, diversified	27.1	1.1%
Trian Partners	United States	Large-cap, diversified	24.3	1.0%
Strategic Equity Capital	United Kingdom	All-cap, diversified	21.4	0.9%
Other Funds	–	–	31.8	1.3%
<i>Total Long-only Funds</i>			<i>650.1</i>	<i>26.6%</i>
<b>Hedge Funds:</b>				
BlackRock European Hedge	Europe	All-cap, diversified	96.7	4.0%
Gaoling	China	All-cap, diversified	72.1	3.0%
Martin Currie Japan	Japan	All-cap, diversified	69.0	2.8%
Palestra Capital	Global	Large/mid-cap, diversified	54.1	2.2%
Three Corner Global	Global	All-cap, financial bias	52.2	2.1%
RIT Discovery <sup>2</sup>	Global	All-cap, diversified	46.4	1.9%
Tekne	United States	All-cap, technology bias	44.3	1.8%
Soroban	Global	All-cap, diversified	40.8	1.7%
Other Quoted Equity – Hedge	–	–	26.4	1.1%
<i>Total Hedge Funds</i>			<i>502.0</i>	<i>20.6%</i>
<b>Derivatives:</b>				
S&P 500 Futures	United States	Short, 6.8% notional	0.2	0.0%
iShares NASDAQ Biotech ETF Swap	United States	Short, 1.6% notional	(1.5)	(0.1%)
GS custom financials basket <sup>3</sup>	United States	Long, 2.4% notional	1.3	0.1%
Nikkei 225 Futures	Japan	Long, 1.1% notional	(1.4)	(0.1%)
Other Derivatives	–	–	(2.1)	(0.1%)
<i>Total Derivatives</i>			<i>(3.5)</i>	<i>(0.2%)</i>
<b>Total Quoted Equity</b>			<b>1,636.1</b>	<b>67.0%</b>

## Investment Portfolio

Investment holdings	Country/Region	Industry/Description	Value of Investment £ million	% of NAV
<b>Private Investments – Direct:</b>				
Williams & Glyn	United Kingdom	Financial services	36.4	1.5%
Rockefeller & Co	United States	Financial services	33.9	1.4%
Helios Towers	Africa	Telecommunication services	29.7	1.2%
Dropbox	United States	Information technology	22.9	0.9%
Infinity Data Systems	United Kingdom	Information technology	22.6	0.9%
EDRRIT	United Kingdom	Financial services	14.0	0.6%
Age of Learning	United States	Information technology	10.2	0.4%
Other Private Investments – Direct	–	–	39.9	1.7%
<b>Total Private Investments – Direct</b>			<b>209.6</b>	<b>8.6%</b>
<b>Private Investments – Funds:</b>				
Augmentum I	United Kingdom	Venture capital	56.4	2.3%
Thrive Capital Funds	United States	Venture capital	34.2	1.4%
Xander Funds	India	Real estate private equity	31.3	1.3%
Darwin Private Equity I	United Kingdom	Private equity	23.2	1.0%
3G Special Situations	United States	Private equity	22.9	0.9%
Gobi Fund II	China	Private equity	19.2	0.8%
BDT Capital – Annex Fund I-A	United States	Private equity	18.0	0.7%
Gaoling – Unquoted	China	Private equity	15.7	0.6%
Other Private Investments – Funds	–	–	131.0	5.4%
<b>Total Private Investments – Funds</b>			<b>351.9</b>	<b>14.4%</b>
<b>Absolute Return &amp; Credit:</b>				
Attestor Value Fund	Global	Distressed and special situations	72.5	3.0%
Blue Mountain Credit Alternatives Fund	Global	Fixed income, relative value	44.4	1.8%
DW Credit Value Fund	Global	Opportunistic credit	40.9	1.7%
JPS Credit Opportunities Fund	Global	Fixed income, relative value	38.6	1.6%
Farmstead Fund	United States	Distressed and special situations	34.0	1.4%
Pine River Fixed Income Fund	Global	Fixed income, relative value	28.7	1.2%
Emso Opportunity Strategies Fund	Global	Opportunistic credit	26.5	1.1%
TSE Capital Fund	Global	Macro strategy	23.5	0.9%
Oaktree Strategic Credit Fund	Global	Opportunistic credit	19.5	0.8%
Other Absolute Return & Credit	–	–	17.8	0.7%
<b>Total Absolute Return &amp; Credit</b>			<b>346.4</b>	<b>14.2%</b>
<b>Real Assets:</b>				
Spencer House	United Kingdom	Investment Property	36.5	1.5%
Other St James's Place Properties	United Kingdom	Investment Property	26.4	1.1%
BlackRock Gold & General Fund	Global	Gold and precious metal equities	14.8	0.6%
Gold Futures	United States	Long, 1.9% notional	(0.5)	0.0%
Other Real Assets	–	–	7.2	0.3%
<b>Total Real Assets</b>			<b>84.4</b>	<b>3.5%</b>
<b>Government Bonds and Rates:</b>				
US Treasury Inflation Protected Securities	United States	Maturing April 2019	50.6	2.1%
Interest Rate Swaps	–	Floating to Fixed, 9.3% Notional	(0.5)	(0.0%)
Other Government Bonds & Rates	–	–	0.0	0.0%
<b>Total Government Bonds and Rates</b>			<b>50.1</b>	<b>2.1%</b>
<b>Other Investments</b>				
Currency contracts	Global	Forward currency contracts	(14.3)	(0.6%)
Other Investments	–	–	0.1	0.0%
<b>Total Other Investments</b>			<b>(14.2)</b>	<b>(0.6%)</b>
<b>Total Investments</b>			<b>2,664.3</b>	<b>109.2%</b>



## Investment Portfolio

Investment holdings	Country/Region	Industry/Description	Value of Investment £ million	% of NAV
<b>Liquidity</b>				
Liquidity	–	Cash at bank/margins	161.5	6.6%
<b>Total Liquidity</b>			<b>161.5</b>	<b>6.6%</b>
<b>Borrowings</b>				
Commonwealth Bank of Australia loan	–	Multi-currency credit facility	(130.1)	(5.3%)
National Australia Bank loan	–	Multi-currency credit facility	(128.8)	(5.3%)
RIT Senior Notes	–	Long-term debt financing	(141.3)	(5.8%)
<b>Total Borrowings</b>			<b>(400.2)</b>	<b>(16.4%)</b>
Other assets/(liabilities)			15.7	0.6%
<b>Total Net Asset Value</b>			<b>2,441.3</b>	<b>100.0%</b>

<sup>1</sup> These funds are segregated accounts, managed externally on behalf of the Group.

<sup>2</sup> This contains investments with three emerging fund managers, the largest of which is Darsana (£23.3 million).

<sup>3</sup> This is a basket of six equity swaps managed internally, with the largest investment, American Express, having a notional exposure of £14.6 million.



## Principal Risks & Viability

### Risk Management and Internal Control

The principal risks facing RIT are both financial and operational. The ongoing process for identifying, evaluating and managing these risks is the ultimate responsibility of the Board and the Audit and Risk Committee. Day-to-day management is undertaken by JRCM within parameters set by the Board.

As an investment company, RIT is exposed to financial risks inherent in its portfolio, which are primarily market-related and common to any portfolio with significant exposure to equities.

The Board sets the portfolio risk parameters within which JRCM operates. This involves assessment of the nature and level of risk within the portfolio using qualitative and quantitative methods.

Operational risks include those related to the legal environment, regulation, taxation and other areas where internal or external factors could result in financial or reputational loss. These are managed by JRCM with regular reporting to, and review by, the Audit and Risk Committee and the Board.

The Board is responsible for the Group's system of internal controls and it has delegated the supervision of the system to the Audit and Risk Committee. Such systems are designed to manage, rather than eliminate, the risk of failure to achieve business objectives and, as such, can provide only reasonable and not absolute assurance against any material misstatement or loss. Further information is provided in the Audit and Risk Committee Report on page 30.

### Principal Risks

The Board has carried out a robust assessment of the principal risks facing the Company as described below.

Financial Risks	Mitigation
<p><b>Investment Strategy Risk</b></p> <p>As an investment company, a key risk is that the investment strategy, guided by the Investment Policy:</p> <p><i>“To invest in a widely diversified, international portfolio across a range of asset classes, both quoted and unquoted; to allocate part of the portfolio to exceptional managers in order to ensure access to the best external talent available.”</i></p> <p>does not deliver the Corporate Objective:</p> <p><i>“To deliver long-term capital growth, while preserving shareholders’ capital; to invest without the constraints of a formal benchmark, but to deliver for shareholders increases in capital value in excess of the relevant indices over time”</i></p>	<p>The Board is responsible for monitoring the investment strategy to ensure it is appropriate to meet the Corporate Objective. The Directors receive a detailed monthly report to enable them to monitor investment performance, attribution and exposure. They also receive a comprehensive report from the CIO in advance of the quarterly Board meetings.</p> <p>The overall risk appetite is set by the Board, with portfolio risk managed by JRCM within prescribed limits. This involves careful assessment of the nature and level of risk within the portfolio using qualitative and quantitative methods.</p> <p>The JRCM Investment Committee meets regularly to review overall investment performance, portfolio exposure and significant new investments.</p>

## Principal Risks & Viability

Financial Risks	Mitigation
<p><b>Market Risk</b></p> <p>RIT invests in a number of asset categories including direct quoted equity, equity funds, private investments, absolute return and credit and real assets. The portfolio is therefore exposed to the risk that the fair value of these investments will fluctuate because of changes in market prices.</p> <p>Consistent with the Investment Policy, the Group invests globally in instruments denominated in currencies other than Sterling. This exposes the portfolio to translation risk as a result of changes in exchange rates.</p> <p>In addition, the Group is exposed to the direct and indirect impact of changes in interest rates.</p>	<p>The Group has a widely diversified investment portfolio which significantly reduces the exposure to individual asset price risk. Detailed portfolio valuations and exposure analysis are prepared daily, and form the basis for the ongoing risk management and investment decisions. In addition, regular scenario analysis is undertaken to assess likely downside risks and sensitivity to broad market changes, as well as assessing the underlying correlations amongst the separate asset classes.</p> <p>Exposure management is undertaken with a variety of techniques including using equity index futures and options to hedge or to increase exposure depending on overall macroeconomic and market views.</p> <p>Currency exposure is managed via an overlay strategy using a combination of foreign currency borrowings, forwards and options to adjust the natural currency of the investments in order to achieve a desired net exposure.</p>
<p><b>Liquidity Risk</b></p> <p>Liquidity risk is the risk that the Group will have difficulty in meeting its obligations in respect of financial liabilities as they fall due.</p> <p>The Group has significant investments in and commitments to direct private investments and funds which are inherently illiquid. In addition, the Group holds investments with other third party organisations which may require notice periods in order to be realised.</p>	<p>Liquidity risk is not viewed as significant as a substantial proportion of the Group's net assets are in liquid or readily realisable assets, which could be utilised to meet funding requirements if necessary.</p> <p>The Group manages its liquid resources to ensure sufficient cash is available to meet its expected commitments. It monitors the level of short-term funding, and balances the need for access to such funding and liquidity, with the long-term funding needs of the Group, and the desire to achieve investment returns. Covenants embedded within the banking facilities and long-term notes are monitored on an ongoing basis for compliance, and form part of the regular stress tests.</p>
<p><b>Counterparty Credit Risk</b></p> <p>Counterparty credit risk is the risk that a counterparty to a financial instrument held by the Group will fail to meet an obligation which could result in a loss to the Group.</p> <p>Substantially all of the listed portfolio investments are held by BNP Paribas Securities Services as custodian. Bankruptcy or insolvency of the custodian may cause the Group's rights with respect to securities held by the custodian to be delayed.</p>	<p>This risk is not considered significant as the vast majority of the Group's transactions are settled on a delivery versus payment basis using a wide pool of brokers. Cash holdings are also divided between a number of different financial institutions.</p> <p>Where local market regulations permit, all custodied assets are fully segregated in designated client accounts. The custodian's most recent credit rating was A+ from Standard &amp; Poor's.</p>

## Principal Risks & Viability

Operational Risks	Mitigation
<p><b>Key Person Dependency</b></p> <p>In common with other self-managed investment trusts, investment decisions are made by a small number of key individuals. If for any reason the services of these individuals were to become unavailable, there could be a significant impact on our business.</p>	<p>This risk is closely monitored and managed by the Board which has established procedures in place to deal with any related business disruption. The risk is reduced by the combination of an experienced Board of Directors with distinguished backgrounds in business or finance, and experienced senior management within JRCM.</p>
<p><b>Legal &amp; Regulatory Risk</b></p> <p>As an investment trust, RIT's operations are subject to wide ranging regulations. The financial services sector continues to experience significant regulatory change at national and international levels. Failure to act in accordance with these regulations could cause fines, censure or other losses including taxation or reputational loss.</p> <p>As a result of the close relationship and regular co-investment with entities associated with the Chairman, conflicts of interest may arise.</p>	<p>The Operational Risk Committee of JRCM provides oversight of all legal, regulatory and other operational risks. This Committee reports key findings to the JRCM Executive Committee and the Audit and Risk Committee.</p> <p>JRCM employs a dedicated compliance manager as well as personnel with wider experience of legal, regulatory and taxation matters. In addition, specialist external advisers are engaged in relation to complex or sensitive matters.</p> <p>Co-investments with related entities are made on the same terms. Where necessary co-investments and other transactions are subject to review by the Conflicts Committee and/or the UK Listing Authority.</p>
<p><b>Operational Risk</b></p> <p>Risks arising from inadequate or failed processes, people and systems or external factors.</p> <p>Key operational risks include reliance on third party suppliers, dealing errors, processing failures, pricing errors, fraud, reliability of core systems and IT security issues.</p>	<p>Systems and control procedures are the subject of continued development and regular review. Further detail can be found in the Internal Control section of the Audit and Risk Committee Report on page 30.</p> <p>Processes are in place to ensure the recruitment and ongoing training of appropriately skilled staff within key operational functions. Suitable remuneration policies are in place to encourage staff retention.</p> <p>Independent pricing sources are used where available and performance is subject to regular monitoring. In relation to more subjective areas such as private investments, the valuations are estimated by experienced staff using industry standard approaches, with the final decisions taken by the independent Valuation Committee, and subject to audit.</p> <p>A business continuity and disaster recovery plan is maintained, and includes the ability to utilise an offsite facility in the event of any business disruption. This was satisfactorily tested during the year.</p> <p>Cyber security has benefited from both enhanced resources and an external assessment during the year, with satisfactory results.</p> <p>GVQ has its own risk management policies and systems which are monitored and overseen by its own board of directors as well as JRCM and the RIT Board.</p>



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## Principal Risks & Viability

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### Viability Statement

In accordance with provision C2.2.2 of the UK Corporate Governance Code, and as part of an ongoing programme of risk assessment, the Directors have assessed the prospects of the Group, to the extent that they are able, over a five-year period. As the Company is a long-term investor, the Directors have chosen a five-year period as this is viewed as sufficiently long term to provide shareholders with a meaningful view, without extending the period so far into the future as to undermine the exercise.

The Directors confirm that they have a reasonable expectation that the Group will continue to operate and meet its liabilities as they fall due for the next five years.

In making this assessment, the Directors have taken into consideration the principal risks and mitigants set out on the preceding pages and the impact these might have on the business model, future performance, solvency and liquidity. In addition, the Directors considered the Group's current financial position and prospects, the composition of the investment portfolio (including the significant holdings of liquidity and readily realisable securities), the level of outstanding capital commitments, the term structure and availability of borrowings and the ongoing costs of the business. As part of the approach, due consideration has been given to the uncertainty inherent in financial forecasts and, where applicable, reasonable sensitivities have been applied to the investment portfolio in stress situations.

### Going Concern

Having assessed the principal risks and the other matters considered in connection with the Viability Statement, and in particular the Group's liquidity balances of £162 million and readily realisable securities of £400 million, the Directors consider it appropriate to adopt the going concern basis in preparing the financial statements.

The Strategic Report on pages 3 to 18 was approved by the Board and signed on its behalf by:



**Andrew Jones**  
**Chief Financial Officer**  
**J. Rothschild Capital Management Limited**



# Governance

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## Board of Directors

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### Chairman

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**Lord Rothschild OM GBE**

Jacob Rothschild has chaired RIT since its flotation in 1988. He is also Chairman of the Nominations Committee, as well as Chairman of J. Rothschild Capital Management Limited and of its Investment Committee.

Having left NM Rothschild & Sons in 1980, Jacob developed RIT's predecessor companies, co-founding companies in money management, insurance and investment, including Global Asset Management and St James's Place Capital plc. He served as Deputy Chairman of BSkyB Plc for five years, to 2008. He is Chairman of Windmill Hill Asset Management Limited (WHAM), which manages the philanthropic foundations connected with his family, as well as chairing his own family's office and the Rothschild Foundation. Jacob is also the Honorary Vice Chairman of Edmond de Rothschild Group S.A.

In addition to his career in finance he has been involved in public service including the arts, heritage and philanthropy having chaired The National Gallery, The National Heritage Memorial Fund and The Heritage Lottery Fund.

### Senior Independent Director

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**Michael Marks CBE**

Michael Marks joined the Board of the Company as a non-executive Director in September 2004 and became its Senior Independent Director in July 2010. He is a member of the Conflicts, Nominations and Remuneration Committees.

He is Chairman of MR Capital Consultants and was Chairman of NewSmith Capital Partners LLP, which he founded in 2003. He was formerly Co-Head of the Global Equities business of Merrill Lynch, which he joined in 1995 and where he subsequently held positions as Chief Operating Officer of Merrill Lynch Europe, Middle East and Africa. He was subsequently named Executive Chairman. He was also Executive Vice President of Merrill Lynch & Co., Inc.

Michael began his career at Smith Bros. in 1958, where he became a director in 1975 and Chief Executive of Smith New Court in 1987. He was a non-executive director of Old Mutual plc from February 2004 to May 2007 and a non-executive director of London Stock Exchange plc until 2004.

### Non-Executive Directors (Independent)

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**John Cornish**

John Cornish joined the Board of the Company as a non-executive Director in January 2008. He is Chairman of the Audit and Risk Committee and the Valuation Committee and a member of both the Remuneration and Conflicts Committees.

He is a chartered accountant and was a partner at Deloitte LLP where he led the firm's services to the investment trust industry. Subsequently, John served as Chairman of Framlington Innovative Growth Trust plc and as a director of a number of other investment trust companies. Currently he is a director of Henderson EuroTrust plc and Allianz Technology Trust plc.



**Lord Myners CBE**

Paul Myners joined the Board of the Company as a non-executive Director in August 2010 and is a member of the Valuation Committee. After serving six years, Lord Myners is not standing for re-election to the Company's Board.

He is Chair of the Court of Governors and Council of the London School of Economics and Political Science. He is also a partner of Autonomous Research and Cevian Capital and a director of CQS Management.

Paul is a former Chairman of Marks & Spencer and Land Securities. He previously served on the Court of the Bank of England and was a member of the Investment Committee of Singapore's sovereign wealth fund. He was a Treasury minister in a previous British government.



## Board of Directors

### Non-Executive Directors (Independent)



**Mike Power**

Mike Power joined the Board of the Company as a non-executive Director in January 2014 and is a member of the Audit and Risk Committee and the Valuation Committee.

Mike is Professor of Accounting at the London School of Economics and Political Science and has written extensively on risk and governance issues. He was also a non-executive director at St. James's Place plc from 2005 to 2013 where he chaired the Risk Committee and was a member of the Audit Committee. He remains on the board of St James's Place International plc, which he joined in September 2012 and was appointed as its Chairman in 2014.

Mike has a number of other advisory positions, including the Financial Reporting Lab of the Financial Reporting Council. He is an FCA, an associate member of the UK Chartered Institute of Taxation and an honorary fellow of the Institute of Risk Management. He also holds honorary doctorates from the Universities of Uppsala, Sweden and St Gallen, Switzerland.



**The Duke of Wellington**

The Duke of Wellington (formerly Lord Douro) joined the Board of the Company as a non-executive Director in July 2010. He is Chairman of the Conflicts and Remuneration Committees and a member of the Nominations Committee.

He has broad experience in banking and finance, having served as Chairman of Sun Life and Provincial Holdings from 1995 to 2000 and of the Framlington Group from 1994 to 2005. He is currently a director of Compagnie Financière Richemont. He served on the Board of Sanofi until May 2014 and was until 2011 a director of Pernod Ricard and Abengoa Bio-Energia.

He is currently a member of the International Advisory Board of Abengoa SA. He is Chairman of Richemont Holdings (UK) Limited. He is also Chairman of the Council of King's College, London. He is a member of the House of Lords and was a member of the European Parliament from 1979 to 1989.



**Amy Stirling**

Amy Stirling joined the Board of the Company as a non-executive Director in February 2015 and is a member of the Audit and Risk Committee and Valuation Committee.

She is a chartered accountant and a non-executive member of the Cabinet Office Board and Chair of its Audit and Risk Committee. She also serves as a director and Chair of the Audit Committee of Pets at Home Group Plc. Amy is a Trustee of The Prince's Trust, having held the role of Chief Financial Officer until December 2014.

Amy served as the Chief Financial Officer of TalkTalk Telecom Group Plc until 2013, having been with the business since its start up as part of the Carphone Warehouse Group, which she joined in 2000.



**Mike Wilson CBE**

Mike Wilson joined the Board of the Company as a non-executive Director in October 2013 and is a member of the Audit and Risk Committee and the Remuneration Committee.

He is Joint Founder and Life President of St James's Place plc and Chairman of the St James's Place Foundation. He has worked in the financial services industry over many years and was a director of Allied Dunbar and BAT Industries before jointly founding J. Rothschild Assurance (now St. James's Place) in 1991. Following 13 years as Chief Executive of St James's Place he was appointed Chairman, a role he held until the end of 2011.

Mike was a non-executive director of Vendôme Luxury Group plc and Chairman of the Mental Health Association for many years. In 2010 Mike became a director of the newly formed research charity MQ: Transforming Mental Health.

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## Board of Directors

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### Non-Executive Directors (Non-Independent)

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**Jean Laurent-Bellue**

Jean Laurent-Bellue joined the Board of the Company as a non-executive Director in March 2012.

He is Group Secretary General of Edmond de Rothschild Holdings in Geneva and Board member of the Banque Privée Edmond de Rothschild. He joined LCF Edmond de Rothschild Group in 2004 as a member of the Executive Board of La Compagnie Financière Edmond de Rothschild Banque. He was Chairman of the Executive Board of Edmond de Rothschild Corporate Finance from 2004 until 2009 when he became General Secretary at Compagnie Financière Saint Honoré.

Previously, he was a member of the Executive Board of Clinvest (the Investment Banking arm of the Crédit Lyonnais).

The Board has determined that he is not independent due to his senior role with the Edmond de Rothschild Group, with which the Company has a joint venture.



**Hannah Rothschild**

Hannah Rothschild joined the Board of the Company as a non-executive Director in August 2013.

Hannah has been involved with media for the past twenty years. An award winning documentary film maker, she also writes articles, screenplays and books.

In addition, she is a non-executive director of WHAM, a director of Five Arrows Limited and serves as a Trustee of the Rothschild Foundation.

As well as her career in media, she has been involved in public service, including acting as a Trustee of the National Gallery and of the Tate. She became Chair of the Board of Trustees of the National Gallery in August 2015.

### Honorary Vice Chair

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**Baroness Ariane de Rothschild**

Ariane de Rothschild was appointed as Honorary Vice Chair of RIT in March 2012.

She is the Chairwoman of the Executive Committee of the Edmond de Rothschild Group. She holds other various board positions across the group, including Edmond de Rothschild (Suisse) SA, Edmond de Rothschild (France), SIACI Saint-Honoré, Edmond de Rothschild (Europe) and Barons & Baronne Associés.

Ariane started her career as a trader in foreign exchange and metals with Société Générale in Australia and in New York. She then joined US insurance corporation AIG and successfully developed the group's trading operations in Europe.

The Honorary Vice Chair is not a Director of the Company.

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## J. Rothschild Capital Management

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JRCM is a wholly-owned subsidiary of RIT and acts as RIT's manager. Directors of JRCM are listed below:

### Chairman

Lord Rothschild

### Chief Executive Officer

Francesco Goedhuis

### Executive Directors

Andrew Jones (Chief Financial Officer)  
Jonathan Kestenbaum (Chief Operating Officer)  
Ron Tabbouche (Chief Investment Officer)  
Ben Legge

### Non-Executive Directors

Roberto Ruhman  
Rick Sopher

Day-to-day management of the business is delegated to an Executive Committee chaired by Francesco Goedhuis. The biographies of the Executive Committee members can be found below:



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**Francesco Goedhuis**

Francesco Goedhuis is the Chief Executive Officer. He joined RIT as the Principal in the Chairman's Office in 2010. Previously, he was in New York working for the Economics Nobel Laureate Robert Merton and the former Vice Chairman of J.P. Morgan, Roberto Mendoza at IFL, commercialising financial academic theory on both the buy and sell sides.



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**Andrew Jones**

Andrew Jones is the Chief Financial Officer and Chief Risk Officer. Prior to joining RIT in 2008, he spent three years in venture capital and four years at Nomura, advising on its private equity investments as well as risk, global corporate development and strategy. He qualified as a chartered accountant with Deloitte LLP where he specialised in valuation advice.



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**Jonathan Kestenbaum**

Jonathan Kestenbaum is the Chief Operating Officer. Until 2011 he was Chief Executive of Five Arrows Limited. He is also an adviser to philanthropic foundations connected to Lord Rothschild and a non-executive director of WHAM. He was previously Chief Executive of NESTA (the National Endowment for Science, Technology and the Arts). Prior to that he was Chief of Staff to the Chairman of Apax Partners, Sir Ronald Cohen. In January 2011 Jonathan was appointed to The House of Lords and became Lord Kestenbaum of Foxcote.



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**Ron Tabbouche**

Ron Tabbouche is the Chief Investment Officer. He joined RIT in 2012 having previously been the Head of Investments for Managed Portfolios at GAM. At the age of 26, he joined GAM's Investment Committee, working with Gilbert de Botton, its co-founder. Subsequently, he led the overall investment strategy of multi-billion Dollar funds across a broad range of asset classes. Ron is also the Chief Investment Officer of WHAM, the investment manager of philanthropic foundations connected to Lord Rothschild.

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# Corporate Governance Report

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## Introduction

The Directors present the Company's Corporate Governance Report. This describes its principal governance bodies, their composition, purpose and operation within the context of the Principles of the UK Corporate Governance Code 2014 (the Code) of the UK Financial Reporting Council, which can be viewed at [www.frc.org.uk](http://www.frc.org.uk).

## Leadership

The Company is headed by its Board of Directors (the Board) which is collectively responsible for setting the Company's long-term strategic aims, and its ongoing business and investment strategies. Its Schedule of Reserved Matters may be viewed at [www.ritcap.com](http://www.ritcap.com). The day-to-day management of the business is delegated to the Executive Committee of the Company's wholly-owned subsidiary and Manager, JRCM.

The Board currently comprises 10 Directors, including seven independent non-executives, two non-independent and non-executive Directors and one executive. This balance is intended to limit the scope for an individual, or a small group of individuals, to dominate the Board's decision making. More than half of the Board comprises non-executive Directors determined by the Board to be independent.

Lord Rothschild is both Chairman of the Board and an executive. Although this is arguably at variance with the Code, the Company has in place a structure of five permanent committees which are designed to devolve responsibility and control of certain key areas of Board responsibility away from the Chairman. Four of these committees are comprised entirely of independent non-executive Directors. Independent non-executive Directors also comprise a majority of the Nominations Committee, chaired by Lord Rothschild. The structure of permanent committees, together with JRCM's appointment of a Chief Executive and the delegation of day-to-day

management to the Executive Committee of JRCM, are considered by the Board as appropriate for a self-managed investment trust and its shareholders on an ongoing basis. The Terms of Reference of each of the permanent committees may be viewed at [www.ritcap.com](http://www.ritcap.com).

As Chairman of the Board, Lord Rothschild is responsible for its leadership and its effectiveness in dealing with the matters reserved for its decision with adequate time for consideration. This includes ensuring a culture of openness and debate and that Directors are properly briefed on issues arising at Board meetings. He is also responsible for ensuring effective communication with shareholders, making Directors aware of any concerns raised by shareholders and for facilitating the contribution of the non-executive Directors.

## The Audit and Risk Committee

The Audit and Risk Committee Report is shown on pages 29 to 31.

The main features of the Company's internal controls and risk management are described in the Audit and Risk Committee Report on page 30 and in Principal Risks & Viability on pages 15 to 17.

## The Conflicts Committee

The Conflicts Committee meets at least once a year on a formal, scheduled basis and on other occasions as and when required. The Committee is chaired by The Duke of Wellington and is comprised of independent Directors. The Committee's principal responsibilities cover the monitoring of arrangements with parties related to Lord Rothschild or any other Directors (as described in note 28), to ensure that any conflicts of interest are avoided, or managed appropriately. Such arrangements include co-investments and related party transactions.

The members of the five permanent Board committees are as follows:

### Audit and Risk Committee

John Cornish (Chairman)  
Mike Power  
Amy Stirling  
Mike Wilson

### Conflicts Committee

The Duke of Wellington (Chairman)  
John Cornish  
Michael Marks

### Nominations Committee

Lord Rothschild (Chairman)  
Michael Marks  
The Duke of Wellington

### Valuation Committee

John Cornish (Chairman)  
Lord Myners  
Mike Power  
Amy Stirling

### Remuneration Committee

The Duke of Wellington (Chairman)  
John Cornish  
Michael Marks  
Mike Wilson

## Corporate Governance Report

### The Nominations Committee

The Nominations Committee comprises three Directors, two of whom are independent non-executives and the third is Lord Rothschild, the Chairman of the Committee. The Committee meets at least once each year and on additional occasions as required. It is responsible for the process of the appointment of new Directors to the Board, and other matters set out in its Terms of Reference including overall Board composition, succession planning, and the annual performance evaluation of the Board, its committees and the Directors.

The Committee is mindful of Board balance and diversity, including gender, when considering appointments to the Board. Neither open advertising nor external search consultancies have been used for non-executive Director appointments, as the Board and Nominations Committee utilise their broad range of business contacts to identify candidates on the basis of their potential contribution to the Company.

The Committee considered and confirmed the independent status of those Directors so designated. Mr Marks has served for more than nine years and his independence was confirmed after consideration of the following:

- Mr Marks is a Principal at a financial services company unconnected to RIT.
- He does not receive any remuneration from the Group other than his Director's fee.
- There are no relationships or circumstances likely to affect the judgement of Mr Marks, who continues to challenge objectively and robustly question management.

During the year, the Committee evaluated and recommended the appointment of one new Director to the Board, oversaw the rotation of members on the Audit and Risk Committee and discharged its other responsibilities as summarised above.

### The Remuneration Committee

The Directors' Remuneration Report is shown on pages 32 to 38.

### The Valuation Committee

The Valuation Committee comprises four Directors, all of whom are independent. The Committee, chaired by John Cornish, meets at least twice each year and additionally as may be required. Its principal responsibility is to review the Company's direct private and other investments to ensure that they are presented in the annual and half-yearly accounts at fair value.

### Board and Committee Attendance

The Board and Committee attendance of the Directors during the year is shown below. In each case the number of meetings attended is shown first, followed by the number of meetings that the Director was eligible to attend as a member of the Board or Committee.

	Board	Audit & Risk	Conflicts	Nominations	Remuneration	Valuation
Number of meetings held during the year	4	4	1	1	2	3
<b>Chairman</b>						
Lord Rothschild	4/4	–	–	1/1	–	–
<b>Non-executive Directors</b>						
John Cornish	3/4	4/4	1/1	–	2/2	3/3
Jean Laurent-Bellue	3/4	–	–	–	–	–
John Makinson <sup>1</sup>	3/3	3/3	–	–	–	–
Michael Marks	3/4	–	1/1	0/1	2/2	–
Lord Myners	3/4	1/1	–	–	–	3/3
Mike Power	4/4	4/4	–	–	–	3/3
Sandra Robertson <sup>2</sup>	2/2	–	–	–	–	1/1
Hannah Rothschild	3/4	–	–	–	–	–
Amy Stirling <sup>3</sup>	2/3	3/3	–	–	–	2/2
The Duke of Wellington	4/4	–	1/1	1/1	2/2	–
Mike Wilson	4/4	1/1	–	–	2/2	–

<sup>1</sup> John Makinson retired as a Director on 30 September 2015.

<sup>2</sup> Sandra Robertson retired as a Director on 30 April 2015.

<sup>3</sup> Amy Stirling was appointed as a Director on 26 February 2015.

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# Corporate Governance Report

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## Effectiveness

Many of the Directors hold or have held senior positions at prominent investment banks, asset management companies or audit firms specialising in the asset management industry. In addition, there are Directors with considerable experience beyond these areas, including Government and general commercial organisations. The biographies of the Directors and executive management on pages 20 to 23 demonstrate a strength of experience in the areas required to oversee and implement the Company's strategic, investment and operational aims.

As described above, the process for the appointment of new Directors to the Board is the responsibility of the Nominations Committee, as is their induction and ensuring on an ongoing basis that each Director is able to allocate sufficient time to the Company to discharge their responsibilities effectively.

JRCM provides relevant and timely information on financial and regulatory developments in the papers provided for Board and Committee meetings.

The Board annually undertakes a formal and rigorous evaluation of its performance, its committees and individual Directors. This exercise is led by Michael Marks, the Senior Independent Director. Every third year, the evaluation is conducted externally and the most recent assessment was carried out by Trust Associates in 2015. Following the Trust Associates review, all Directors' performance was considered to be satisfactory. The report was then discussed with the Chairman, and considered in documented form, at the annual meeting of non-executive Directors held in January 2016. Trust Associates has no other connection with the Company.

All Directors (other than those who are retiring) stand for re-election annually, subject of course to continued

satisfactory performance. Therefore, neither the Nominations Committee nor the Board consider that it would be in the best interests of the Company for non-executive Directors to be appointed for specified terms. The re-election of Directors at the forthcoming Annual General Meeting is therefore recommended by the Board.

## Accountability

The presentation of the Company's prospects and position in these Report and Accounts taken as a whole is considered by the Board to be fair, balanced and understandable.

The Board, acting where appropriate through the Audit and Risk Committee, is responsible for determining the nature and extent of the principal risks it is willing to take in achieving its strategic objectives. It is also responsible for maintaining sound risk management and internal control systems, for setting corporate reporting, risk management and internal control principles and for maintaining an appropriate relationship with the Company's auditors. These areas are further described in the Audit and Risk Committee Report on pages 29 to 31.

## Relations with Shareholders

The Board ensures that an ongoing dialogue with institutional shareholders and analysts is maintained, based on a mutual understanding of the Company's objectives. Responses from other shareholders are responded to promptly.

JRCM reports to the Board on its institutional shareholder and analyst meetings to ensure that the members of the Board understand the views of major shareholders about the Company.

Shareholders are encouraged to attend the Annual General Meeting and ask questions of the Directors and management.





## Corporate Governance Report

### Compliance with the Code

The Company has complied with all relevant provisions of the Code during the year, save as follows:

Code provision	Explanation
The roles of the Chairman and Chief Executive should not be exercised by the same individual.	As described above, the structure of Board committees and the formal delegation of day-to-day management of the business to the Executive Committee of JRCM devolve executive responsibilities away from Lord Rothschild. He retains membership of the Investment Committee.
Non-executive Directors should be appointed for specified terms.	As all Directors stand for re-election annually, subject to continued satisfactory performance, neither the Nominations Committee nor the Board consider that it would be in the best interests of the Company for non-executive Directors to be appointed for specified terms.

### Statement of Directors' Responsibilities

The Directors are responsible for preparing the Report and Accounts, in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have prepared the Group and Parent Company financial statements in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Group and the Company and of the profit or loss of the Group for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable IFRSs as adopted by the European Union have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and enable them to ensure that the financial statements and the Directors' Remuneration Report comply with the Companies Act 2006 as amended and, as regards the Group financial statements, Article 4 of the IAS Regulation. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Directors are responsible for the maintenance and integrity of the Company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.



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# Corporate Governance Report

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The Directors consider that the Report and Accounts taken as a whole, is fair, balanced and understandable and provides the information necessary for shareholders to assess the Company's position, performance, business model and strategy.

Each of the Directors, whose names and responsibilities are listed in the Corporate Governance Report confirm that, to the best of their knowledge:

- the Group financial statements, which have been prepared in accordance with IFRSs as adopted by the European Union, give a true and fair view of the assets, liabilities, financial position and profit of the Group; and
- the Directors' Report contains a fair review of the development and performance of the business and the position of the Group, together with a description of the principal risks and uncertainties that it faces.

By Order of the Board



**Jonathan Kestenbaum**  
**Chief Operating Officer**  
**J. Rothschild Capital Management Limited**



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## Audit and Risk Committee Report

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### The Audit and Risk Committee

I am pleased to present the Report of the Audit and Risk Committee for the year ended 31 December 2015.

The Committee has oversight responsibilities delegated to it by the Board in three principal areas: financial reporting and audit, risk management and the engagement of the external auditor. The responsibilities are set out in more detail in the Committee's Terms of Reference, which may be viewed at [www.ritcap.com](http://www.ritcap.com).

### Committee composition

The Committee comprises four Directors, each of whom is non-executive and independent of the Company. The Board is satisfied that I have requisite recent and relevant financial experience to chair the Committee: I am a Fellow of the Institute of Chartered Accountants, a former Partner at Deloitte LLP and also chair the audit committees of two other public companies.

The composition of the Committee changed during the year: Lord Myners stepped down as a member of the Committee on 30 April and was replaced by Amy Stirling on the same date. John Makinson retired as a Director on 30 September and was replaced on the Committee by Mike Wilson on 15 October. Mike Power served as a member of the Committee throughout the year.

All of the three other members of the Committee at the year end have recent and relevant financial experience and two others are also Fellows of the Institute of Chartered Accountants. Their individual biographies are shown on pages 20 and 21.

### Committee meetings and activity during the year

The Committee meets twice each year to review the Group's half-yearly and annual financial statements. The reviews include the assessment and assurance that the reports, taken as a whole, are fair, balanced and understandable and provide the information necessary for shareholders to assess the Group's position and performance, business model and strategy. The Committee also considers reports from the external auditors and discusses any matters arising with the Manager. The adequacy of the Group's accounting policies and financial reporting procedures are discussed with the external auditor at least annually.

Two further meetings of the Committee are held each year to review the effectiveness of the Group's risk management and internal controls, by reference to reports prepared by the Managers, its internal audit function and BNP Paribas Securities Services as Depositary.

The Committee also reviews the Group's whistleblowing procedures for staff to follow in the event that they might have any concerns about possible improprieties in matters of financial reporting or other matters. The procedures in place provide for staff to have direct recourse to the Committee, through its Chairman.

The most significant matters considered by the Committee during the year included:

### UK Corporate Governance Code 2014

The Committee reviewed the information and analysis provided by the Manager to support the additional disclosures required to be made to shareholders in the annual report as follows:

- The confirmation that the Directors have carried out a robust assessment of principal risks, as described on pages 15 to 18;
- The statement that the Board monitors risk management and internal control systems, reviews their effectiveness at least annually and reports on these in the annual report;
- The statement on Going Concern, shown on page 18; and
- The Viability Statement shown on page 18.

### The Valuation of Direct Private Investments

Direct private investments comprise approximately 9% of net assets. By their very nature such investments merit individual attention when considering their fair value. The estimation of fair value requires the exercise of considerable judgement and most likely the use of a range of valuation techniques. This subjectivity means that there is a higher degree of uncertainty in such valuations compared with those of other assets.

The Committee has considered the work of the Valuation Committee and the results of the discussions of that committee with both the Manager and the external auditors. We consider the work to be detailed, comprehensive and that the persons preparing the reports have sufficient and appropriate expertise through their experience and qualifications. Furthermore we believe that the process is planned and managed so as to devote adequate time and resource to preparation and review by both the Manager and the members of the Valuation Committee.

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# Audit and Risk Committee Report

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## **Related Party Disclosures**

Related party transactions are a common feature of commerce and business. The Group often takes advantage of opportunities offered to it, or services provided to it via the many relationships it (and its Directors) has built up over time. Disclosure of such transactions is a legal requirement in order to allow shareholders and other users of the financial statements to assess the risks and opportunities facing the Group. Any failure to properly address this requirement could expose the Group to legal, regulatory or reputational risk.

We consider the work of the Conflicts Committee in reviewing cost sharing arrangements, co-investment transactions and any other similar arrangements with parties related to any Director, and have discussed with the Manager the systems and processes in place to identify, review, record and disclose such transactions. We note the importance the Chairman and the Manager place upon this. We have reviewed the disclosures made in the financial statements regarding such transactions and consider them to be the result of a process designed to ensure that not only are the transactions themselves on appropriate terms but that the necessary disclosures have been made.

## **Internal Control**

The Board of Directors is responsible for the Group's system of internal control although it has delegated the supervision of the system to the Audit and Risk Committee. Such systems are designed to manage, rather than eliminate, the risk of failure to achieve business objectives and, as such, can provide only reasonable and not absolute assurance against any material misstatement or loss.

The Board has delegated to JRCM the implementation of the system of internal control within an established framework acceptable throughout the Group. The system of internal control is reviewed twice each year. The Board considers that the necessary procedures in place are consistent with the Guidance on Risk Management, Internal Control and Related Financial and Business Reporting published by the Financial Reporting Council in September 2014 and previously the relevant sections of the UK Corporate Governance Code 2012.

As part of the review of the control environment, an internal audit of selected areas is undertaken. This is performed on an annual basis and follows a rolling programme targeting key areas. The precise scope and depth of the remit is subject to ongoing review. Where required improvements are identified, timetables are agreed for implementing these and progress is monitored against these timescales. Clear and direct reporting lines between those conducting the reviews and the Chairman of the Audit and Risk Committee have been established to maximise the independence of the function from JRCM's executive management.

JRCM also monitors the compliance of external managers with the terms of their investment management arrangements as well as reviewing their control procedures.

The Board has reviewed the effectiveness of the key systems of internal control in operation during the financial year, and up to the date of this report, through the Audit and Risk Committee. During the course of the reviews conducted, the Audit and Risk Committee has not identified or been apprised of any failings or weaknesses representing a significant business risk.

The Group maintains guidelines in relation to the key controls exercised over its financial and operating affairs. Duties are segregated to an extent commensurate with the size of the Group's organisation and business environment.

## **External Auditors**

The external auditors are PricewaterhouseCoopers LLP (PwC).

PwC attended the meeting of the Committee at which the annual accounts were considered and provided reports on their audit approach and work undertaken, the quality and effectiveness of the Group's accounting records and their findings in connection with the Group's annual statutory audit.

The Committee considers PwC's independence, objectivity and the effectiveness of the audit process through formal and informal feedback from the Manager.



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## Audit and Risk Committee Report

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PwC, or its antecedent firms, have been the Group's auditors since inception and there has not been an audit tender process. The Committee intends to tender the statutory audit in advance of the required deadline of 2020 in accordance with the requirements set out by the Competition & Markets Authority on audit tendering.

The level of non-audit services provided to the Group by the auditors is monitored as is the auditors' objectivity in providing such service, to ensure that the independence of the audit team from the Group is not compromised. Non-audit services provided by PwC in the year ended 31 December 2015 totalled £67,000 and were primarily in relation to taxation services. Their selection for this work was due to their expertise in this area. Further information on fees paid to PwC is set out in note 5 to the financial statements.



**John Cornish**  
Chairman, Audit and Risk Committee



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# Directors' Remuneration Report

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## Introduction from Remuneration Committee Chairman

On behalf of the Board, I am pleased to present the Directors' Remuneration Report for the year ended 31 December 2015.

The objective of our remuneration policy is to retain and incentivise talented individuals to deliver sustained superior returns for our shareholders. The remuneration policy was approved by shareholders at the Annual General Meeting in 2014 and is available on the Company's website.

The Committee is responsible for the remuneration of RIT Directors, as well as oversight of remuneration policies associated with our three operating subsidiaries – JRCM, SHL and GVQ. In each case, incentive schemes are in place, tailored to the respective businesses.

JRCM operates an Annual Incentive Scheme (AIS) and a Share Appreciation Rights (SAR) Plan. These are designed to measure our achievements and reward Directors and senior management accordingly. We are always mindful of shareholder expectations and rigorously measure Company performance accordingly. Above all, our remuneration policy must align executive reward with shareholder value creation.

The AIS is designed to reward investment performance as measured against dual benchmarks. It also rewards wider firm achievements not directly linked to investment performance. Individual allocations from the bonus pool are made following rigorous performance appraisals.

The cap for total payments under the AIS is 0.75%<sup>1</sup> of NAV, reducing to 0.25% in circumstances where the Group's NAV has declined. This reinforces the capital preservation aspect of our Corporate Objective. In relation to individual payments, 60% of any excess above £100,000 is deferred into shares of the Company, which will vest in equal portions over a three-year period subject to continued employment.

The Company continues to view long-term incentives as an important way of aligning individual rewards with RIT's longer term performance. Hence, the SAR Plan remains a key part of our overall remuneration policy. The plan is explained in this report and in summary operates as follows: at the end of a three-year vesting period (and subject to a performance hurdle) recipients are entitled to exercise their SARs and receive a payment in shares equal to the growth in value over their holding period.

<sup>1</sup> The cap for payments under the annual incentive scheme is currently limited to 0.5% of NAV in circumstances where the Group's NAV has not reduced. The Committee retains the discretion to increase it to the maximum of 0.75% of NAV if required to meet exceptional business needs.

We were pleased with performance in 2015. The NAV total return ended the year at 8.1%. This compares favourably to our first two KPIs. The absolute benchmark (RPI plus 3%), measured 4.2% for the year, and therefore your Company outperformed that KPI by 3.9% points; whereas the second KPI, our relative benchmark, (the ACWI) returned 2.3% over the year, meaning your Company outperformed that KPI by 5.8%. Our third KPI (Total Shareholder Return) reached 22.7%.

Such strong outperformance of our dual benchmarks, as well as a robust TSR, were taken into account when assessing awards. We are confident that rewards are linked to your Company's achievements in 2015 and in particular, they reflect outperformance of the KPIs approved by shareholders. Decisions made by the Committee have followed careful appraisal of Company performance and at all times aims to align executive reward with shareholder value creation.

In the following pages you will find our annual report on remuneration which provides more detail on how the policy has been applied during the year.



**The Duke of Wellington**  
**Chairman, Remuneration Committee**  
**29 February 2016**



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## Directors' Remuneration Report

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### Committee structure and responsibilities

Under the Chairmanship of The Duke of Wellington, the Committee comprises three further independent non-executive Directors John Cornish, Michael Marks and Mike Wilson. The Committee meets at least once each year on a formal basis and additionally as may be required. Its primary responsibility is the creation and maintenance of appropriate remuneration policies designed to attract, retain and motivate Directors and executive management.

The Committee reviews the total remuneration packages, including pension arrangements, of the Chairman and executive management, ensuring an appropriate balance between fixed and performance-related elements. This exercise is conducted in part by reference to other companies of similar size and business objectives. Following a rigorous appraisal exercise, executive management provides information to the Committee, although individuals are not present when their own remuneration is considered.

The principles of the Corporate Governance Code: that executive Director remuneration is designed to promote the long-term success of the Company; that performance-related elements should be transparent, stretching and rigorously applied; and that the policy on executive Director remuneration is formal and transparent, are all adhered to.

The Remuneration Committee appointed New Bridge Street (NBS), the remuneration consultancy to provide the Committee with advice. NBS has no other relationships with the Group and is therefore independent. During the year fees of £7,657 were paid to NBS in respect of that advice. NBS abides by the Remuneration Code of Conduct which requires it to provide objective and impartial advice.

The Committee is also responsible for monitoring the fees paid to the non-executive Directors, by reference to the roles and time commitment of each individual concerned. The final determination of the fees payable to non-executive Directors is a matter for the Board of Directors as a whole.

### Incentive structure

Our Remuneration Committee has sought to ensure that there is an appropriate incentive structure across the Group to attract, motivate and retain the high quality individuals we need to deliver our long-term strategic aims. The remuneration policy is designed to align with, and reinforce, these strategic aims.

The Chairman of RIT, as well as management and key staff of JRCM, participate in two principal plans:

1. The Annual Incentive Scheme (AIS)
2. Long-Term Incentive Plan (LTIP)

The AIS is designed to incentivise key staff through a share in the total NAV outperformance of the Absolute Outperformance hurdle and the Relative Outperformance hurdle. This is measured annually and includes longer term features such as a three-year 'high water mark' as well as significant deferral into RIT shares.

In addition to this formulaic pool, AIS awards are also made for individual performance against qualitative measures. The Remuneration Committee retains the ability to clawback elements of previous awards if necessary. Total payments under the scheme are capped at 0.75% of NAV or 0.25% if the NAV has declined.

There is also an LTIP that provides longer term incentives of up to 10 years using Share Appreciation Rights (SARs), which vest if RIT's annualised TSR is above the hurdle of RPI plus 3.0% per annum over three years.

Our other operational subsidiaries – GVQ and SHL – have separate incentive schemes tailored to their respective businesses.

In reviewing the overall incentive structure and practice, the Remuneration Committee determines the appropriate balance between short-term and long-term aims, as well as the need for robust risk management.

### Consulting with shareholders

The Committee engages proactively with major shareholders and shareholder representatives. The Committee Chairman consulted with major shareholders and appropriate industry bodies on the proposed amendments to the AIS prior to the Company's AGM in April 2014. It is anticipated that any future changes to the Directors remuneration policy would involve a similar level of shareholder consultation.



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# Directors' Remuneration Report

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## Executive shareholdings

Executive Directors are expected to build and retain a substantial personal shareholding in the Company's shares. As at 31 December 2015, these beneficial holdings represented a very significant multiple of base salary for Lord Rothschild.

## External non-executive directorships

Where a directorship is accepted in furtherance of the Group's business, any fees received are remitted to the Group. If the appointment is not connected to the Group's business, the Director is permitted to retain any fees received. No other fees are paid to the Chairman in respect of external non-executive directorships. Fees are received by the Chairman for advisory and other roles.

## Executive director's service contracts and loss of office

Lord Rothschild has a service agreement with JRCM, dated 29 April 1996. This can be terminated on not less than 12 months' written notice. It provides for benefits-in-kind in line with normal company practice, including pension provision, private health insurance and a company car. The agreement does not specify compensation payable in the event of early termination. Contracts are available for inspection at the Company's registered office shown on page 86.

In appointing a new executive Director, the Company would seek to impose a contract which required the Director to provide 12 months' written notice.

When considering the size of any proposed termination payment, the Committee would take into account a number of factors including the health, length of service, age and the performance of the relevant executive, with a broad aim to avoid rewarding poor performance while dealing fairly with cases where the departure is due to other reasons, such as illness.

In circumstances where an executive Director was considered by the Committee to be a 'good leaver' they would be entitled to receive as soon as practicable all deferred shares allocated to them under the AIS. Any vested SARs would become exercisable at the holder's discretion within a year of leaving. The number of unvested SARs awards would be reduced to represent the portion of the relevant vesting period served. Vesting on the scheduled vesting date would remain subject to the performance condition, following which the vested SARs would be exercisable at the holder's discretion within a year.

## Non-executive Directors' remuneration

The remuneration of the non-executive Directors is determined by the Board as a whole. Non-executive remuneration for the year was in accordance with the provisions of the Articles of Association, which currently limit the total base fees payable to non-executive Directors to £400,000 per annum. No additional benefits are provided to non-executive Directors other than to cover the cost of travel. The Board applied the following structure for the determination of the annual fees of the non-executive Directors throughout the year ended 31 December 2015:

Base fee	£25,000
Senior Independent Director fee	£7,500
Committee membership fees:	
Audit and Risk Committee	£6,000
Conflicts Committee	£3,000
Nominations Committee	£4,000
Remuneration Committee	£4,000
Valuation Committee	£6,000
Committee Chairmanship fee (per committee)	£7,500

The non-executive Directors each have letters of appointment that are subject to termination upon one month's written notice on either side.

The policy of the Committee is to maintain the structure of non-executive Directors' fees in line with those of comparable organisations, subject to the cap for aggregate base fees approved by shareholders.



## Directors' Remuneration Report

### Annual Report on Remuneration

This part of the report has been prepared in accordance with Part 3 of Schedule 8 of The Large and Medium-sized Companies and Groups (Accounts and Reports) (Amendment) Regulations 2013, and relevant sections of the Listing Rules. The annual report on remuneration will

be put to an advisory shareholder vote at the 2016 AGM. The information on pages 32 to 38 has been audited where required under the regulations and is indicated as audited information where applicable.

### Directors' Remuneration – Audited

Director	Year ended 31 December 2015					Total remuneration £
	Salary £	Bonus £	Taxable benefits <sup>2</sup> £	Long-term incentive £	Pension allowance £	
<b>Chairman</b>						
Lord Rothschild <sup>1</sup>	300,000	1,200,000	39,015	421,000	60,000	2,020,015
<b>Non-Executive Directors</b>						
John Cornish	59,000	–	–	–	–	59,000
Jean Laurent-Bellue	25,000	–	–	–	–	25,000
John Makinson <sup>3</sup>	23,250	–	–	–	–	23,250
Michael Marks	43,500	–	–	–	–	43,500
Lord Myners	33,000	–	–	–	–	33,000
Mike Power	37,000	–	–	–	–	37,000
Sandra Robertson <sup>4</sup>	10,333	–	–	–	–	10,333
Hannah Rothschild	25,000	–	–	–	–	25,000
Amy Stirling <sup>5</sup>	29,104	–	–	–	–	29,104
The Duke of Wellington	51,000	–	–	–	–	51,000
Mike Wilson	30,277	–	–	–	–	30,277

<sup>1</sup> The Chairman was the highest paid Director during the year. His bonus of £1.2 million was deferred 100% into shares which vest in equal portions over a three-year period.

<sup>2</sup> Taxable benefits include provision of a Company car, health insurance and an annual health assessment.

<sup>3</sup> John Makinson retired as a Director of the Company on 30 September 2015. He was appointed as Chairman of a subsidiary on 1 October 2015 and received US\$37,500 in respect of this role in the quarter ended 31 December 2015.

<sup>4</sup> Sandra Robertson retired as a Director on 30 April 2015.

<sup>5</sup> Amy Stirling was appointed on 26 February 2015.

Director	Year ended 31 December 2014					Total remuneration £
	Salary £	Bonus £	Taxable benefits <sup>2</sup> £	Long-term incentive £	Pension allowance £	
<b>Chairman</b>						
Lord Rothschild <sup>1</sup>	329,167	600,000	34,561	–	65,833	1,029,561
<b>Non-Executive Directors</b>						
John Cornish	59,000	–	–	–	–	59,000
Jean Laurent-Bellue	25,000	–	–	–	–	25,000
John Makinson <sup>3</sup>	20,786	–	–	–	–	20,786
Michael Marks	44,390	–	–	–	–	44,390
Lord Myners	37,000	–	–	–	–	37,000
Mike Power <sup>4</sup>	34,913	–	–	–	–	34,913
Sandra Robertson	31,000	–	–	–	–	31,000
Hannah Rothschild	25,000	–	–	–	–	25,000
The Duke of Wellington	54,439	–	–	–	–	54,439
Mike Wilson	29,000	–	–	–	–	29,000

<sup>1</sup> The Chairman was the highest paid Director during the year. His bonus of £600,000 was deferred 100% into shares which vest in equal portions over a three-year period.

<sup>2</sup> Taxable benefits include provision of a Company car, health insurance and an annual health assessment.

<sup>3</sup> John Makinson was appointed on 30 April 2014.

<sup>4</sup> Mike Power was appointed on 23 January 2014.

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# Directors' Remuneration Report

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## Salaries and fees

The Company's non-executive Directors' fees totalled £366,464 for the year (compared to £360,528 in the year ended 31 December 2014).

Following the Committee's review for the year ended 31 December 2014, the base salary of the Chairman was set at £300,000 per annum for 2015. At his own suggestion, the Chairman's salary for 2016 has been reduced to £250,000. This is to reflect his continued membership of the JRCM Investment Committee whilst, at the same time, being less involved in the day-to-day administration of the Company.

## Bonus payments

The NAV total return of 8.1% exceeded both the absolute return hurdle of 4.2% and the relative return hurdle of 2.3%. The TSR was 22.7% and the Company's net assets finished the year at an all-time high. The bonus granted to the Chairman from the Annual Incentive Scheme is shown on page 35. Aggregate payments made under the scheme

for the year were significantly below the 0.75% cap. In determining the Chairman's bonus, the Committee took careful account of the particularly strong outperformance of both benchmarks and your Company's share price reaching an all-time high at the end of the year.

The following table shows the percentage change in the base salary, benefits and annual bonus of the Chairman between the current and previous financial year compared to the average for all employees of the Group.

Remuneration Category	Chairman % change	Average for all employees <sup>1</sup> % change
Base salary	-8.9%	1.6%
Benefits	12.9%	6.6%
Annual Bonus	100.0%	31.9%

<sup>1</sup> Includes staff employed for both years; excludes the Chairman.

## Long-Term Incentive Plan – Audited

The characteristics of the Group's SAR scheme are set out on page 32. The following SARs granted to the Chairman were outstanding on 31 December 2015:

Outstanding at 31 December 2015	Grant price	Face value of grant	Grant date	Vesting date	Expiry date
115,016	939p	£1,080,000	15 March 2007	15 March 2010	14 March 2017
201,792	796p	£1,606,264	13 March 2009	13 March 2012	12 March 2019
125,000	1,243p	£1,553,750	2 July 2012	2 July 2015	1 July 2022
100,000	1,246p	£1,246,000	8 March 2013	8 March 2016	7 March 2023
100,000	1,303p	£1,303,000	7 March 2014	7 March 2017	6 March 2024
78,843	1,522p	£1,199,990	2 March 2015	2 March 2018	1 March 2025

The above SARs will be settled in ordinary shares of the Company. The face value at the date of grant is the number of SARs granted, multiplied by the strike price. The strike price is the closing price for the Company's shares on the dealing day immediately prior to such date. The performance period for each award is the three-year period from the grant date. The SARs vest if RIT's annualised TSR is above the hurdle of RPI plus 3.0% over the three year performance period. Once vested, the SARs are exercisable for a further seven years.

No SARs held by the Chairman were exercised or lapsed during the year under review.

## Directors' Remuneration Report

### Statement of shareholder voting

Votes in respect of the resolution to approve the Directors' Remuneration Report at the Company's AGM in April 2015 were cast as follows:

	No of shares	% of votes cast
Votes cast in favour	58,058,123	99.0
Votes cast against	560,056	1.0
Total votes cast	58,618,179	100.0
Votes withheld	45,248	–

### Statement of Directors' shareholdings – Audited

The interests of the Directors holding office at 31 December 2015 in the ordinary shares of the Company are shown below:

Ordinary shares of £1 each	31 December 2015		% of Share capital
	Beneficial	Non-beneficial	
Lord Rothschild*	10,209,106	18,006,639	18.16
John Cornish	8,281	–	0.01
Jean Laurent-Bellue	–	–	–
Michael Marks	–	–	–
Lord Myners	15,000	–	0.01
Mike Power	518	–	–
Hannah Rothschild*	14,231,250	13,619,569	17.93
Amy Stirling	2,058	–	–
The Duke of Wellington	25,000	89,000	0.07
Mike Wilson	20,000	–	0.01

\* The majority of total interests in the table above for Lord Rothschild and Hannah Rothschild are in respect of the same shares, in cases where they are held in family charitable foundations, companies or trusts. These include 6,910,666 shares held beneficially and 13,619,569 shares held non-beneficially in which both Lord Rothschild and Hannah Rothschild are interested.

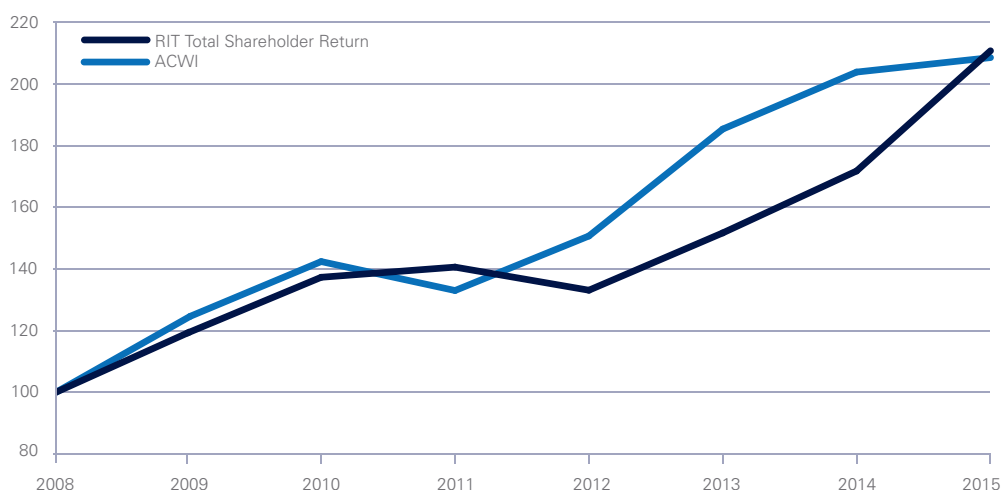
Between the end of the year and the date of this Report, there were no changes in the Directors' interests.

Requests from the Chairman for permission to deal in the ordinary shares of the Company are considered by the Board of Directors. Requests from other Directors and employees of the Group are referred to the Chairman or Senior Independent Director, except in the case of small volume transactions requested by those other than Directors and JRCM executive management, which are considered by the Compliance Officer.

Except as stated in note 28 to the financial statements no Director has, or has had during the year under review, any beneficial interest in any contract or arrangement with the Company or any of its subsidiaries within the terms set out in the Listing Rules of the FCA.

### Performance Graph

In accordance with the Directors' Remuneration Report regulations; a performance graph which measures the Company's total shareholder return over the last seven years against that of a broad equity market index is shown below. This is calculated by reference to the Company's share price, including dividend reinvestment. The Committee considers the ACWI to be the most suitable index for this purpose. Further information can be found in the Company's Strategic Report.



# Directors' Remuneration Report

## Total remuneration of the Chairman

The total remuneration of the Chairman for each of the financial years shown above, is set out in the following table. As required by the legislation the total remuneration figure includes the value of SAR awards which vested in each period even if these were not exercised. This figure does not therefore represent cash payments made to the Chairman in the periods. As the Company applies a cap to the overall cost of incentives to the Group, rather than on an individual basis, disclosure showing each payment as a percentage of the maximum payment has not been shown.

	Year ended 31 March 2010 £000	Year ended 31 March 2011 £000	Year ended 31 March 2012 £000	Nine months ended 31 December 2012 £000	Year ended 31 December 2013 £000	Year ended 31 December 2014 £000	Year ended 31 December 2015 £000
Total remuneration	780	695	1,456 <sup>1</sup>	429	1,082	1,030	2,020 <sup>2</sup>

<sup>1</sup> Includes £896k in respect of SAR awards that vested during the year.

<sup>2</sup> Includes £421k in respect of SAR awards that vested during the year.

## Relative importance of spend on pay

The following table shows the year-on-year movement in total remuneration of all employees, compared to the dividends paid together with share buy-backs.

	Year ended 31 December 2014 £ million	Year ended 31 December 2015 £ million	Change £ million
Total staff costs	14.9	21.5	6.6
Dividends	45.5	46.3	0.8

## Reward scenarios

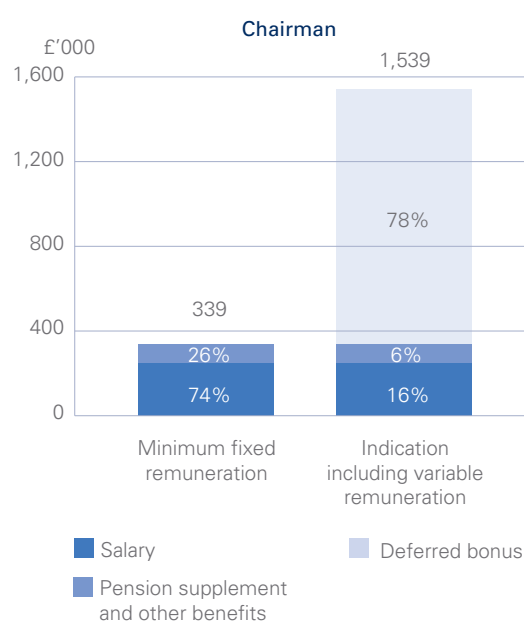
The Group's policy means a significant portion of the remuneration received by Executive Directors is dependent on Group performance measured against its benchmarks.

The adjacent chart illustrates the minimum fixed remuneration, and provides an indication of the total remuneration for a year of good performance using the base salary effective 1 January 2016 as well as the annual bonus figure for the year ended 31 December 2015. It also shows the weighting of the main remuneration components. As the Group's policy is not to cap individual variable pay, a maximum total remuneration figure is not shown in the chart. The cap for total payments under the annual incentive scheme is 0.75% of net assets, reducing to 0.25% in circumstances where the Group's net assets have reduced.

On behalf of the Board of Directors



**The Duke of Wellington**  
Chairman, Remuneration Committee



# Directors' Report

## Directors' Report: Statutory and Other Disclosures

Board of Directors .....page 20	Corporate Governance.....page 24	Dividends.....page 4
Business Review and Future Developments .....page 3	Directors' Remuneration .....page 32	Risk Management and Internal Control .....page 15
	Directors' Shareholdings.....page 37	

The section above identifies where certain information required to be disclosed in the Directors' Report, is shown within other sections of the Report and Accounts, starting on the page indicated. Additional statutory disclosures are set out below.

### Status of Company

The Company is registered as a public company and is incorporated in England and Wales (Company Registration Number 2129188). It conducts its affairs so as to qualify for approval as an investment trust for tax purposes, and has been accepted as an approved investment trust by HM Revenue & Customs, subject to continuing to meet eligibility conditions. The Directors are of the opinion that the Company has conducted its affairs in a manner which will satisfy the conditions for continued approval as an investment trust under Section 1158 of the Corporation Tax Act 2010.

The Company is not a close company within the meaning of Section 439 of the Corporation Tax Act 2010.

The Company's subsidiaries are mainly engaged in investment activities and the activities of the Group are principally undertaken in the UK.

### Directors

The Directors at the date of this report are listed on pages 20 to 22.

During the year ended 31 December 2015:

- Amy Stirling was appointed as a Director on 26 February 2015;
- Sandra Robertson retired as a Director at the Company's Annual General Meeting on 30 April 2015; and
- John Makinson retired as a Director on 30 September 2015.

There have been no changes in the composition of the Board since 31 December 2015. After serving six years, Lord Myners is not standing for re-election.

### Investment Policy

The Company's Corporate Objective is: *"to deliver long-term capital growth, while preserving shareholders' capital; to invest without the constraints of a formal benchmark, but to deliver for shareholders increases in capital value in excess of the relevant indices over time."*

The Company's Investment Policy is: *"to invest in a widely diversified, international portfolio across a range of asset classes, both quoted and unquoted; to allocate part of the portfolio to exceptional managers in order to ensure access to the best external talent available."*

### Asset Allocation and Risk Diversification

The Group's assets continue to be allocated across a diversified range of asset classes, geographies, industries and currencies. There are no external restrictions on the allocation of assets. The portfolio is further diversified through the use of external managers with different mandates. Exposures are monitored and managed by JRCM under the supervision of the Board.

### Gearing

The Company maintains structural gearing principally through fixed rate private placement notes and revolving credit facilities. At 31 December 2015, the Sterling equivalent of the drawn indebtedness was £400.2 million with debt held at fair value, representing net gearing calculated in accordance with AIC guidance of 12.1%.

The maximum indebtedness that the Company is empowered to incur under its Articles of Association is five times its adjusted capital and reserves.

Further information is shown under Debt and Leverage on page 11.

# Directors' Report

## Direct and Indirect Investment Management Fees

The Company invests a significant proportion of the portfolio with external managers. The majority of the management and performance fees charged by such managers are incurred indirectly by the Company as they are netted off within the investment valuations and therefore form part of the investment return. For a relatively small number of investments, these are structured as segregated or managed accounts. Here the fees are incurred directly by the Company and disclosed as Investment Management Fees in the Income Statement. Fee structures within the long-only equity funds, whether structured as segregated accounts or otherwise, typically involve a 1% per annum management fee and in some cases a relative performance fee. The hedge funds are slightly higher – typically a 1% to 2% management fee and a 20% performance fee. Private equity fees are structured differently and will usually have a 1% to 2% annual charge, often based on commitments in early years and declining over time with realisations, as well as a 20% carried interest above an 8% hurdle.

## Share Capital

At 31 December 2015, the issued share capital comprised 155,351,431 £1 ordinary shares. Further details are shown in note 18 on page 57.

During the year ended 31 December 2015, no ordinary shares were issued or repurchased and the shareholders' authority to repurchase up to 23,287,179 shares granted at the AGM on 30 April 2015 remained valid at the end of the year under review. The existing authority for the repurchase of shares expires at the Company's AGM on 21 April 2016. A replacement authority is to be proposed at the AGM, as explained in the separate Notice of the meeting.

## Major Holders of Voting Rights

As at 31 December 2015, the following notifications had been received from the holders of 3% or more of the voting rights conferred through the direct or indirect holding of the Company's ordinary shares of £1 each.

Major holders of voting rights	31 December 2015			
	No. of voting rights		% of voting rights	
	Direct	Indirect	Direct	Indirect
Five Arrows Limited <sup>1,2</sup>	6,757,835	–	4.35	–
Lord Rothschild <sup>1</sup>	<3%	18,006,639	<3%	11.59
Hannah Rothschild <sup>1</sup>	<3%	13,619,569	<3%	8.77
The Rothschild Foundation <sup>1</sup>	13,619,569	–	8.77	–

<sup>1</sup> Some or all of these holdings form part of Lord Rothschild and Hannah Rothschild's interests disclosed on page 37 under Directors' shareholdings.

<sup>2</sup> Includes shares held by a subsidiary.

As at 24 February 2016, the voting rights in the above table remained unchanged.

There are no restrictions or significant agreements that may restrict, on a change of control, transfer of securities in the Company or the voting rights attaching to those securities.

The shares of the Company qualify for inclusion within an Individual Savings Account (ISA).

## Corporate Responsibility

The Board is responsible for ensuring that appropriate standards of corporate responsibility are adopted within the Group through appropriate Social, Environmental and Ethical (SEE) policies. Day-to-day responsibility resides with JRCM.

The Company's Corporate Objective and Investment Policy do not incorporate specific SEE requirements or restrictions, and as an investment trust, the Board considers that the Company's direct SEE impact is low. We consider the largest environmental impact is the emissions resulting from business travel and from our premises. Where possible, executives will only travel where alternatives such as video conference facilities are not practical. In relation to its premises, the Company monitors and has taken steps to reduce its emissions and maximise the recycling of materials.

Emissions required to be reported in respect of the years ended 31 December 2015 and 31 December 2014 were calculated using fuel conversion factors provided by Defra<sup>1</sup>, and were as follows:

Source	CO <sub>2</sub> (tonnes)	Intensity Ratio: CO <sub>2</sub> (tonnes) per employee
<b>31 December 2015:</b>		
Scope 1 Gas	50	0.7
Scope 2 Electricity	190	2.6
<b>Total</b>	<b>240</b>	<b>3.3</b>

Source	CO <sub>2</sub> (tonnes)	Intensity Ratio: CO <sub>2</sub> (tonnes) per employee
<b>31 December 2014:</b>		
Scope 1 Gas	39	0.5
Scope 2 Electricity	211	2.9
<b>Total</b>	<b>250</b>	<b>3.4</b>

<sup>1</sup> Department for Environment, Food & Rural Affairs.



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## Directors' Report

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The Group operates an ethics policy which applies to all staff, including in relation to social and human rights issues. The Board is also supportive of moves towards greater diversity. At the year end, the RIT Board consisted of 10 Directors, two of whom were women. Within the wider Group the senior management level included 18 men and 2 women. The overall employee base is split between 53 men and 20 women.

### Stewardship Code

The Company supports the applicable principles of the Stewardship Code published by The Financial Reporting Council. The Company's Stewardship Policy may be viewed on its website.

Save for voting rights on the Company's investments held in segregated accounts by external managers who have control on the voting of those shares, investment department determines voting on resolutions of directly-held investee companies and funds.

Monitoring of directly held investments is also carried out by JRCM's investment department which is responsible for elevating any matters of concern to the JRCM Investment Committee. Active intervention appropriate for the circumstances will be considered where it is in the Company's best interests.

The Company does not publish its voting record as it invests as principal rather than agent and due to the diversity of its securities held.

### Cross Holdings

The UKLA Listing Rules also require closed-ended investment companies to disclose quarterly all of their investments in "*other listed closed-ended investment funds ... which themselves do not have stated investment policies to invest no more than 15% of their total assets in other listed closed-ended investment funds.*"

The Group discloses such investments when necessary, but does not restrict its own investment policies in this manner.

### Annual General Meeting

The Company's AGM will be held on 21 April 2016 at 11:00 am at Spencer House, 27 St James's Place, London SW1A 1NR.

The Notice is set out in a separate document circulated to shareholders, which may be viewed on the Company's website: [www.ritcap.com](http://www.ritcap.com).

### Other

The Company seeks to agree the best possible terms on which business will take place with its suppliers. It is the Company's policy to abide by such terms. The Company had no trade payables at the year-end (year ended 31 December 2014: nil).

The Company maintained a qualifying third party liability insurance for its Directors and Officers throughout the year and up to the date of approval of the financial report and accounts.

### Disclosure of Information to Auditors

With regard to the preparation of the Report and Accounts of the Company for the year ended 31 December 2015, the Directors have confirmed to the auditors that:

- so far as they are aware, there is no relevant audit information of which the auditors are unaware; and
- they have taken the steps appropriate as Directors in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

A resolution to re-appoint PricewaterhouseCoopers LLP as auditors to the Company will be proposed at the Annual General Meeting.

### UKLA Listing Rules disclosures

The following disclosures are in accordance with UKLA Listing Rule 9.8.4:

- Details of the long-term incentive scheme are provided on pages 33 and 36.
- The J. Rothschild Capital Management Limited Employee Benefit Trust (EBT) has waived its rights to dividends paid on the ordinary shares of the Company in 2015 and in future years. In 2015, the net dividends waived amounted to £115,124 on the First Interim Dividend paid on 29 April 2015 and £142,849 on the Second Interim Dividend paid on 23 October 2015.
- The shareholders' authority for the purchase of the Company's own shares is still valid at the end of the period under review is disclosed on page 40.

There are no further disclosures required under Listing Rule 9.8.4.

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# Directors' Report

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## **The Companies, Partnerships and Groups (Accounts and Reports) Regulations 2015**

Information on subsidiaries that is required to be disclosed under the above Regulations is disclosed in note 32.

Disclosable information in respect of other investments is contained in note 31.

## **Statement under the UKLA Disclosure and Transparency Rules**

Each of the Directors, whose names and functions are listed on pages 20 to 22 confirm that, to the best of their knowledge:

- the Group and the Company's financial statements, which have been prepared in accordance with IFRSs as adopted by the European Union, give a true and fair view of the assets, liabilities, financial position and profit of the Group and Company; and
- the Directors' Report contained in the Report and Accounts includes a fair review of the development and performance of the business and the position of the Group and Company, together with a description of the principal risks and uncertainties that it faces.

By Order of the Board



**Jonathan Kestenbaum**  
**Chief Operating Officer**  
**J. Rothschild Capital Management Limited**

# Financial Statements

for the year ended 31 December 2015

# Consolidated Income Statement and Consolidated Statement of Comprehensive Income

## Consolidated Income Statement

Year ended 31 December		2015			2014		
£ million	Notes	Revenue	Capital	Total	Revenue	Capital	Total
<b>Income</b>							
Investment income	2	21.1	–	21.1	21.1	–	21.1
Other income		8.6	–	8.6	2.2	–	2.2
		29.7	–	29.7	23.3	–	23.3
Gains/(losses) on fair value investments		–	202.9	202.9	–	213.3	213.3
Gains/(losses) on monetary items and borrowings		–	(1.4)	(1.4)	–	(1.0)	(1.0)
		29.7	201.5	231.2	23.3	212.3	235.6
<b>Expenses</b>							
Administrative expenses	3, 5	(24.5)	(5.8)	(30.3)	(17.1)	(3.8)	(20.9)
Investment management fees	6	(2.5)	0.3	(2.2)	(3.7)	(0.7)	(4.4)
<b>Profit/(loss) before finance costs and tax</b>		2.7	196.0	198.7	2.5	207.8	210.3
Finance costs	7	(10.7)	–	(10.7)	(9.4)	–	(9.4)
<b>Profit/(loss) before tax</b>		(8.0)	196.0	188.0	(6.9)	207.8	200.9
Taxation	8	0.5	(0.2)	0.3	0.2	0.1	0.3
<b>Profit/(loss) for the year</b>		<b>(7.5)</b>	<b>195.8</b>	<b>188.3</b>	<b>(6.7)</b>	<b>207.9</b>	<b>201.2</b>
<b>Earnings per ordinary share – basic</b>	10	(4.8p)	126.7p	121.9p	(4.3p)	134.3p	130.0p
<b>Earnings per ordinary share – diluted</b>	10	(4.8p)	126.2p	121.4p	(4.3p)	134.1p	129.8p

The total column of this statement represents the Group's Consolidated Income Statement, prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union. The supplementary revenue and capital columns are both prepared under guidance published by the Association of Investment Companies (AIC). All items in the above statement derive from continuing operations.

## Consolidated Statement of Comprehensive Income

Year ended 31 December		2015			2014		
£ million	Notes	Revenue	Capital	Total	Revenue	Capital	Total
<b>Profit/(loss) for the year</b>		(7.5)	195.8	188.3	(6.7)	207.9	201.2
<b>Other comprehensive income/(expense) that will not be subsequently reclassified to profit or loss:</b>							
Revaluation gain/(loss) on property, plant and equipment	12	–	3.2	3.2	–	2.4	2.4
Deferred tax (charge)/credit allocated to actuarial loss	14	(0.3)	–	(0.3)	0.5	–	0.5
Actuarial gain/(loss) in defined benefit pension plan	27	0.5	–	0.5	(2.5)	–	(2.5)
<b>Total comprehensive income/(expense) for the year</b>		<b>(7.3)</b>	<b>199.0</b>	<b>191.7</b>	<b>(8.7)</b>	<b>210.3</b>	<b>201.6</b>

The amounts included above are net of tax where applicable; the effect of tax balances are disclosed in note 8.

The notes on pages 49 to 72 form part of these financial statements.

## Consolidated and Parent Company Balance Sheet

At 31 December £ million	Notes	Consolidated Balance Sheet		Parent Company Balance Sheet	
		2015	2014	2015	2014
<b>Non-current assets</b>					
Investments held at fair value	31, 34	2,759.0	2,634.0	2,615.8	2,481.4
Investment property	31	33.7	30.2	33.7	30.2
Property, plant and equipment	12	29.6	26.8	29.2	26.4
Investments in subsidiary undertakings	32	–	–	164.8	162.8
Deferred tax asset	14	2.1	1.8	–	0.4
Retirement benefit asset	27	0.5	–	–	–
Derivative financial instruments	15, 34	0.4	5.0	0.4	5.0
		<b>2,825.3</b>	<b>2,697.8</b>	<b>2,843.9</b>	<b>2,706.2</b>
<b>Current assets</b>					
Derivative financial instruments	15, 34	15.0	29.4	15.0	29.4
Other receivables	13	90.5	44.9	88.7	44.6
Amounts owed by group undertakings	28	0.3	0.4	0.3	0.4
Tax receivable		0.2	0.4	0.2	0.4
Cash at bank		112.2	101.4	104.9	99.8
		<b>218.2</b>	<b>176.5</b>	<b>209.1</b>	<b>174.6</b>
<b>Total assets</b>		<b>3,043.5</b>	<b>2,874.3</b>	<b>3,053.0</b>	<b>2,880.8</b>
<b>Current liabilities</b>					
Borrowings	17	(258.9)	(402.9)	(258.9)	(402.9)
Derivative financial instruments	15, 34	(32.4)	(27.4)	(32.4)	(27.4)
Provisions	33	(0.5)	(0.8)	(0.5)	(0.8)
Other payables	16	(36.7)	(8.1)	(25.6)	(2.7)
Amounts owed to group undertakings	28	(128.6)	(128.7)	(210.4)	(203.8)
		<b>(457.1)</b>	<b>(567.9)</b>	<b>(527.8)</b>	<b>(637.6)</b>
<b>Net current assets/(liabilities)</b>		<b>(238.9)</b>	<b>(391.4)</b>	<b>(318.7)</b>	<b>(463.0)</b>
<b>Total assets less current liabilities</b>		<b>2,586.4</b>	<b>2,306.4</b>	<b>2,525.2</b>	<b>2,243.2</b>
<b>Non-current liabilities</b>					
Borrowings	17	(141.3)	–	(141.3)	–
Derivative financial instruments	15, 34	(0.8)	(3.2)	(0.8)	(3.2)
Provisions	33	(2.5)	(2.1)	(2.5)	(2.1)
Finance lease liability		(0.5)	(0.5)	(0.5)	(0.5)
Retirement benefit liability	27	–	(1.0)	–	–
		<b>(145.1)</b>	<b>(6.8)</b>	<b>(145.1)</b>	<b>(5.8)</b>
<b>Net assets</b>		<b>2,441.3</b>	<b>2,299.6</b>	<b>2,380.1</b>	<b>2,237.4</b>
<b>Equity attributable to owners of the Company</b>					
Share capital	18	155.4	155.4	155.4	155.4
Share premium	18	17.3	17.3	17.3	17.3
Capital redemption reserve	19	36.3	36.3	36.3	36.3
Own shares reserve	23	(13.0)	(9.2)	–	–
Share-based payment reserve	24	6.2	6.2	–	–
Capital reserve	20	2,216.3	2,066.8	2,202.8	2,044.1
Revenue reserve	21	5.1	12.4	(49.1)	(29.9)
Revaluation reserve	25	17.4	14.2	17.4	14.2
Other reserves	22	0.3	0.2	–	–
<b>Total equity</b>		<b>2,441.3</b>	<b>2,299.6</b>	<b>2,380.1</b>	<b>2,237.4</b>
<b>Net asset value per ordinary share – basic</b>	11	1,579p	1,486p		
<b>Net asset value per ordinary share – diluted</b>	11	1,573p	1,483p		

The financial statements on pages 44 to 48 were approved by the Board of Directors and authorised for issue on 29 February 2016.



**Rothschild**  
Chairman

The notes on pages 49 to 72 form part of these financial statements.

## Consolidated Statement of Changes in Equity

£ million	Share capital	Share premium	Capital redemption reserve	Own shares reserve	Share-based payment reserve	Capital reserve	Revenue reserve	Revaluation reserve	Other reserves	Total equity
Balance at 1 January 2014	155.4	17.3	36.3	(5.5)	5.0	1,904.4	21.1	11.8	0.2	2,146.0
Profit/(loss) for the year	–	–	–	–	–	207.9	(6.7)	–	–	201.2
Revaluation gain on property, plant and equipment	–	–	–	–	–	–	–	2.4	–	2.4
Deferred tax (charge)/credit allocated to actuarial loss	–	–	–	–	–	–	0.5	–	–	0.5
Actuarial gain/(loss) in defined benefit plan	–	–	–	–	–	–	(2.5)	–	–	(2.5)
<b>Total comprehensive income/(expense) for the year</b>	–	–	–	–	–	207.9	(8.7)	2.4	–	201.6
Dividends paid	–	–	–	–	–	(45.5)	–	–	–	(45.5)
Movement in Own shares reserve	–	–	–	(3.7)	–	–	–	–	–	(3.7)
Movement in Share-based payment reserve	–	–	–	–	1.2	–	–	–	–	1.2
<b>Balance at 31 December 2014</b>	<b>155.4</b>	<b>17.3</b>	<b>36.3</b>	<b>(9.2)</b>	<b>6.2</b>	<b>2,066.8</b>	<b>12.4</b>	<b>14.2</b>	<b>0.2</b>	<b>2,299.6</b>
Balance at 1 January 2015	155.4	17.3	36.3	(9.2)	6.2	2,066.8	12.4	14.2	0.2	2,299.6
Profit/(loss) for the year	–	–	–	–	–	195.8	(7.5)	–	–	188.3
Revaluation gain on property, plant and equipment	–	–	–	–	–	–	–	3.2	–	3.2
Deferred tax (charge)/credit allocated to actuarial loss	–	–	–	–	–	–	(0.3)	–	–	(0.3)
Actuarial gain/(loss) in defined benefit plan	–	–	–	–	–	–	0.5	–	–	0.5
<b>Total comprehensive income/(expense) for the year</b>	–	–	–	–	–	195.8	(7.3)	3.2	–	191.7
Dividends paid	–	–	–	–	–	(46.3)	–	–	–	(46.3)
Movement in Own shares reserve	–	–	–	(3.8)	–	–	–	–	–	(3.8)
Movement in Share-based payment reserve	–	–	–	–	–	–	–	–	–	–
Other reserves	–	–	–	–	–	–	–	–	0.1	0.1
<b>Balance at 31 December 2015</b>	<b>155.4</b>	<b>17.3</b>	<b>36.3</b>	<b>(13.0)</b>	<b>6.2</b>	<b>2,216.3</b>	<b>5.1</b>	<b>17.4</b>	<b>0.3</b>	<b>2,441.3</b>

The notes on pages 49 to 72 form part of these financial statements.



## Parent Company Statement of Changes in Equity

£ million	Share capital	Share premium	Capital redemption reserve	Capital reserve	Revenue reserve	Revaluation reserve	Total equity
Balance at 1 January 2014	155.4	17.3	36.3	1,876.7	(13.7)	11.8	2,083.8
Profit/(loss) for the year	–	–	–	212.9	(16.2)	–	196.7
Revaluation gain on property, plant and equipment	–	–	–	–	–	2.4	2.4
<b>Total comprehensive income/ (expense) for the year</b>	–	–	–	212.9	(16.2)	2.4	199.1
Dividends paid	–	–	–	(45.5)	–	–	(45.5)
<b>Balance at 31 December 2014</b>	<b>155.4</b>	<b>17.3</b>	<b>36.3</b>	<b>2,044.1</b>	<b>(29.9)</b>	<b>14.2</b>	<b>2,237.4</b>
Balance at 1 January 2015	155.4	17.3	36.3	2,044.1	(29.9)	14.2	2,237.4
Profit/(loss) for the year	–	–	–	205.0	(19.2)	–	185.8
Revaluation gain on property, plant and equipment	–	–	–	–	–	3.2	3.2
<b>Total comprehensive income/ (expense) for the year</b>	–	–	–	205.0	(19.2)	3.2	189.0
Dividends paid	–	–	–	(46.3)	–	–	(46.3)
<b>Balance at 31 December 2015</b>	<b>155.4</b>	<b>17.3</b>	<b>36.3</b>	<b>2,202.8</b>	<b>(49.1)</b>	<b>17.4</b>	<b>2,380.1</b>

The notes on pages 49 to 72 form part of these financial statements.

# Consolidated and Parent Company Cash Flow Statement

Year ended 31 December £ million	Notes	Consolidated Cash Flow		Parent Company Cash Flow	
		2015	2014	2015	2014
<b>Cash flows from operating activities:</b>					
Cash inflow/(outflow) before taxation and interest		82.6	(111.0)	70.8	(115.4)
Interest paid		(10.7)	(9.4)	(10.6)	(9.4)
<b>Net cash inflow/(outflow) from operating activities</b>	26	<b>71.9</b>	<b>(120.4)</b>	<b>60.2</b>	<b>(124.8)</b>
<b>Cash flows from investing activities:</b>					
Purchase of property, plant and equipment		–	(0.1)	–	–
<b>Net cash inflow/(outflow) from investing activities</b>		<b>–</b>	<b>(0.1)</b>	<b>–</b>	<b>–</b>
<b>Cash flows from financing activities:</b>					
Purchase of ordinary shares by Employee Benefit Trust <sup>1</sup>		(6.0)	(4.4)	–	–
Proceeds/(repayment) of borrowings		(158.2)	200.0	(158.2)	200.0
Proceeds from issue of loan notes		151.0	–	151.0	–
Equity dividend paid	9	(46.3)	(45.5)	(46.3)	(45.5)
<b>Net cash inflow/(outflow) from financing activities</b>		<b>(59.5)</b>	<b>150.1</b>	<b>(53.5)</b>	<b>154.5</b>
Increase/(decrease) in cash and cash equivalents in the year		12.4	29.6	6.7	29.7
<b>Cash and cash equivalents at the start of the year</b>		<b>118.5</b>	<b>86.4</b>	<b>116.9</b>	<b>84.7</b>
Effect of foreign exchange rate changes on cash and cash equivalents		3.9	2.5	3.9	2.5
<b>Cash and cash equivalents at the year end</b>		<b>134.8</b>	<b>118.5</b>	<b>127.5</b>	<b>116.9</b>
<b>Reconciliation:</b>					
Cash at bank		112.2	101.4	104.9	99.8
Money market funds (included in portfolio investments)		22.6	17.1	22.6	17.1
<b>Cash and cash equivalents at the year end</b>		<b>134.8</b>	<b>118.5</b>	<b>127.5</b>	<b>116.9</b>

<sup>1</sup> Shares are disclosed in 'Own shares reserve' on the consolidated balance sheet.

The notes on pages 49 to 72 form part of these financial statements.

## Notes to the Financial Statements

### 1. Accounting Policies

The consolidated financial statements of the Group and Company have been prepared in accordance with IFRSs as adopted by the European Union, IFRS Interpretations Committee interpretations, and those parts of the Companies Act 2006 applicable to companies reporting under IFRSs. The Company is domiciled in the United Kingdom.

Accounting policies have been consistently applied other than where new policies have been adopted.

The following standards and amendments to existing standards have been published and are mandatory for the Group's accounting periods beginning on or after 1 January 2016 or later periods. The Group has decided not to early adopt in the current year accounts:

Not yet endorsed:

- IFRS 9 Financial Instruments – Classification and Measurement
- IFRS 15 Revenue from Contracts with Customers

The Directors do not anticipate that the adoption of these standards and interpretations will have a material impact on the financial statements in the period of initial application.

Other future developments include the International Accounting Standards Board (IASB) undertaking a comprehensive review of existing IFRSs. The Group will consider the financial impact of these new standards as they are finalised.

The financial statements have been prepared on a going concern basis and under the historical cost basis, except for the revaluation of financial instruments (including derivatives), investment properties and fixed assets held at fair value through profit or loss. The principal accounting policies adopted are set out below. Where the presentational guidance set out in the Statement of Recommended Practice (SORP) Financial Statements of Investment Trust Companies issued by the AIC in November 2014 is consistent with the requirements of IFRSs, the Directors have sought to prepare the financial statements on a basis which complies with the recommendations of the SORP.

#### Basis of Consolidation

The consolidated financial statements incorporate the financial statements of the Company and entities controlled by the Company (its subsidiaries) made up to 31 December each year. The "Investment Entity" amendment to IFRS 10 requires that certain subsidiaries are accounted for as investments held at fair value through profit or loss.

Investments in subsidiaries in the financial statements of the Parent are carried at cost less any provision for impairment made in accordance with IAS 36, Impairment of assets. Impairment tests are carried out twice each year concurrent with the Group's principal reporting dates.

The financial statements of the subsidiaries are prepared at the same reporting date using consistent accounting policies. Control is achieved where the Company has the power to govern the financial and operating policies of an investee entity so as to obtain benefits from its activities as well as the commercial intent to exercise that control.

Investments in associates are held at fair value as allowed by IAS 28.

#### Presentation of Income Statement

In order to reflect better the activities of an investment trust company, and in accordance with guidance issued by the AIC, supplementary information which analyses the consolidated income statement between items of a revenue and capital nature has been presented within the consolidated income statement and the consolidated statement of comprehensive income. Additionally, the net revenue return is the measure the Directors believe appropriate in assessing the Company's compliance with certain requirements set out in Section 1158 of the Corporation Tax Act 2010.

#### Income

Dividend income from investments is recognised when the right to receive payment has been established and this is normally the ex-dividend date. Provision is made for any dividends not expected to be received.

Where the Group has elected to receive dividends in the form of additional shares rather than cash, the amount of the cash dividend foregone is recognised as income. The excess, if any, in the value of shares received over the amount of the cash dividend foregone is recognised as a capital gain in the income statement.

UK dividend income is recorded at the amount receivable without any attributable tax credit. Overseas dividend income is shown net of withholding tax under investment income.

Interest income is accrued on a time basis, by reference to the principal outstanding at the effective interest rate applicable, which is the rate that discounts estimated future cash receipts through the expected life of the financial asset to that asset's fair value.

Income from investment properties is accounted for on an accruals basis as it falls due.

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# Notes to the Financial Statements

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## Allocation between Capital and Revenue

In respect of the analysis between revenue and capital items presented within the consolidated income statement, the statement of comprehensive income and the statement of changes in equity, all expenses and finance costs, which are accounted for on an accruals basis, have been presented as revenue items except those items listed below:

- expenses are allocated to capital where a direct connection with the maintenance or enhancement of the value of the investments can be demonstrated. Expenses are allocated to revenue where there is an indirect connection;
- investment management fees are considered to be indirect costs and are therefore allocated to revenue. Performance fees are allocated to capital as they arise as a result of the capital performance of the relevant investment portfolio;
- the Group has in place certain incentive arrangements whereby individuals receive payments based on investment performance and/ or share price growth. The cost of these arrangements derives principally from the capital performance and therefore the Directors consider it appropriate to allocate such costs to capital;
- expenses which are incidental to the disposal of an investment are deducted from the disposal proceeds of the investment; and
- costs incurred in connection with aborted portfolio investment transactions are also allocated to capital.

The following are presented as capital items:

- gains and losses on the realisation of investments;
- increases and decreases in the valuation of investments held at the year end;
- realised and unrealised gains and losses on transactions undertaken to hedge an exposure of a capital nature;
- realised and unrealised exchange differences of a capital nature;
- expenses, together with the related taxation effect, allocated to capital in accordance with the above policies; and
- the cost of purchasing ordinary shares for cancellation.

## Finance Costs

Finance costs are accounted for on an accruals basis and are settled at the end of each relevant drawing period. Since these costs are considered to be an indirect cost of maintaining the value of the investments they are allocated in full to revenue.

## Foreign Currencies

The individual financial statements of each Group entity are presented in the currency of the primary economic environment in which the entity operates, i.e. its functional currency. For the purpose of the consolidated financial statements, the results and financial position of each entity are expressed in Sterling which is the functional currency of the Company, and the presentational currency of the Group. Transactions in currencies other than Sterling are recorded at the rate of exchange prevailing on the dates of the

transactions. At each balance sheet date, monetary items and non-monetary assets and liabilities that are fair valued and are denominated in foreign currencies are re-translated at the rates prevailing on the balance sheet date. Gains and losses arising on re-translation are included in net profit or loss for the year in respect of those investments which are classified as fair value through profit or loss. All foreign exchange gains and losses, except those arising from the retranslation of foreign subsidiaries, are recognised in the consolidated income statement.

## Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit before tax as reported in the consolidated income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are not subject to tax or are not deductible for tax purposes. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the balance sheet date.

Investment trusts which have approval under Section 1158 of the Corporation Tax Act 2010 are not subject to tax on capital gains. In view of the Company's status as an investment trust, and its intention to continue meeting the conditions required to maintain approval for the foreseeable future, the Company has not provided current or deferred tax on any capital gains or losses arising on the revaluation or disposal of investments.

The carrying amount of the deferred tax asset is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited to the consolidated income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity.

## Investments

Investments are recognised and derecognised on the trade date where a purchase or sale is made under a contract whose terms require delivery within the timeframe established by the market concerned, and are initially measured at fair value.

All of the Group's investments are defined by IFRSs as investments designated at fair value through profit or loss (FVPL) but are also described in these financial statements as investments held at fair value.

All investments are designated upon initial recognition as held at fair value and, except as noted below, are measured at subsequent reporting dates at fair value. Fair value is either the bid price or the last traded price, depending on the convention of the exchange on which the investment is quoted. Investments in externally managed

## Notes to the Financial Statements

funds are valued at the closing price, the bid price or the single price as appropriate, released by the relevant investment manager.

Changes in the fair value of all investments held at fair value are recognised in the consolidated income statement as a capital item. On disposal, realised gains and losses are also recognised in the consolidated income statement. Transaction costs, including bid-offer spreads, are included within gains or losses on investments held at fair value.

In respect of private investments, or where the market for a financial instrument is not active, fair value is established by using valuation techniques, which may include using recent arm's length market transactions between knowledgeable, willing parties; the current fair value of another instrument that is substantially the same; and discounted cash flow analysis. Where there is a valuation technique commonly used by market participants to price the instrument and that technique has been demonstrated to provide reliable estimates of prices obtained in actual market transactions, that technique may also be utilised.

Private investments are valued at management's best estimate of fair value in accordance with IFRSs having regard to International Private Equity and Venture Capital Valuation Guidelines as recommended by the British Venture Capital Association. The inputs into the valuation methodologies adopted include observable historical data such as earnings or cash flow as well as more subjective data such as earnings forecasts or discount rates. As a result of this, the determination of fair value requires significant management judgement.

The gains and losses on financial assets designated at fair value through profit or loss exclude any related interest income, dividend income and finance cost. These items are disclosed separately in the financial statements.

Investment properties are measured initially at cost, including related transaction costs. After initial recognition at cost, investment properties are carried at their fair values based on the professional valuation made as of each reporting date. Valuation surpluses and deficits arising in the year are included in the income statement. The gain or loss arising on the disposal of a property is determined as the difference between the sales proceeds and the carrying amount of the asset at the beginning of the year and is recognised in the income statement.

### Cash at Bank

Cash at bank in the balance sheet comprises cash balances and deposits held at call and short notice with banks. Bank overdrafts that are repayable on demand and which form an integral part of the Group's cash management are included as a component of cash and cash equivalents for the purposes of the cash flow statement.

### Cash Equivalents

Short-term highly liquid investments with original maturities of three months or less are also included as a component of cash and cash equivalents for the purposes of the cash flow statement.

### Provisions

A provision is recognised in the balance sheet when the Group or Parent company has a constructive or legal obligation as a result of a past event and it is probable that an outflow of economic benefits will be required to settle the obligation. If the effect is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and, where appropriate, the risks specific to the liability.

### Share-based Payment

In accordance with IFRS 2 Share-based Payment, the Group is required to reflect in its income statement and balance sheet the effects of share-based payment transactions. The Group has two principal share settled incentive schemes: the AIS and the SAR Plan, details of which are set out on pages 32 and 33 of the Directors' Remuneration Report.

AIS awards are structured such that at least 60% of individual amounts in excess of £100,000 are paid in deferred shares of the Company which vest equally over the three years following the award. The expense is recognised over the year the award relates to and the following three years.

The SAR Plan is an equity-settled scheme accounted for in accordance with IFRS 2. All awards are measured at the fair value at grant date using a trinomial option valuation model. The cost is then recognised through the capital column of the income statement over the service period.

Shares required to settle the estimated future liabilities from grants or exercises under both schemes are purchased by an Employee Benefit Trust (EBT) which is consolidated by the Group. The cost of own shares held at the end of the year by the EBT are reflected in the Group's Own Shares Reserve on the consolidated balance sheet.

### Property, Plant And Equipment

Property, plant and equipment is shown at cost less accumulated depreciation, save as detailed below. Depreciation is calculated by the Group on a straight line basis by reference to original cost, estimated useful life and residual value. Cost includes the original purchase price of the asset and the costs attributable to bringing the asset to its working condition for its intended use. The period of estimated useful life for this purpose is between three and four years for the majority of assets except for the Company's leasehold interest in 27 St James's Place for which the estimated useful life is 67 years. The proportion of this asset occupied by the Group is accounted for at fair value under the revaluation model allowed by IAS 16 Property, Plant and Equipment, which is intended to ensure that the carrying value of the asset is never substantially different to its fair value.

### Pensions

JRCM, a wholly-owned subsidiary, is a participating employer in the Group's non-contributory funded, defined benefit retirement scheme which is closed to new members and the assets of which are held in a trustee administered fund.

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# Notes to the Financial Statements

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The Group accounts for its defined benefit retirement scheme by reference to IAS 19 Employee Benefits. For the defined benefit retirement scheme the cost of benefits accruing during the year in respect of current and past service is charged to the income statement and allocated to revenue. The expected return on the scheme's assets and the increase in the present value of the scheme's liabilities arising from the passage of time are also recognised in the income statement. Actuarial gains and losses are recognised in the Statement of Comprehensive Income. An actuarial valuation of the defined benefit retirement scheme is undertaken every three years as at 1 January and is updated as at each principal reporting date. The valuation is carried out using the projected unit credit method of funding basis. The income statement also includes costs incurred in respect of defined contribution schemes, comprising the contributions payable in the year.

## **Other Receivables/Other Payables**

Other receivables/other payables do not carry any interest, are short-term in nature and are stated at fair value.

## **Bank Borrowings**

Interest-bearing bank loans and overdrafts are recorded initially at the proceeds received, net of direct issue costs and subsequently at fair value.

## **Loan Notes**

Loan notes are recorded at fair value upon initial recognition and then classified as a financial liability at fair value through profit or loss. The fair value is calculated using a discounted cash flow model where the model uses fixed interest and redemption payments based on the underlying contractual cash flows. The discount rate adopted reflects the prevailing market rate for similar instruments. As a result, the determination of fair value requires considerable management judgement. Further details of the loan notes are provided on page 57.

## **Derivative Financial Instruments**

Derivative financial instruments, including futures, options and other derivative instruments, are stated in the balance sheet at fair value. For derivatives that are capital in nature, the associated change in value is presented as a capital item in the income statement. The Group has adopted trade date accounting. Accordingly, derivative financial instruments are recognised on the date the Group enters into the relevant contract, and are derecognised on the date on which it commits to their sale or they expire.

## **Dividends**

Interim and final dividends are recognised in the year in which they are paid.

## **Share Capital**

Share capital is classified as equity.

## **Critical Accounting Assumptions and Judgements**

The preparation of financial statements in conformity with IFRSs requires the use of certain critical accounting assumptions. It also requires management to exercise its judgement in the process of applying the Group's accounting policies. The areas requiring a higher degree of judgement or complexity and areas where assumptions and estimates are significant to the consolidated financial statements, are in relation to the valuation of private investments (as described on page 51 and in note 34) and share-based payments (as described on page 51 and in note 24).



## Notes to the Financial Statements

### 2. Investment Income

£ million	2015	2014
Income from listed investments:		
Dividends	11.8	12.3
Interest	0.2	0.2
Income from unlisted investments:		
Dividends	4.8	2.7
Interest	2.5	4.3
Income from investment properties	1.8	1.6
<b>Total investment income</b>	<b>21.1</b>	<b>21.1</b>

### 3. Administrative Expenses

£ million	2015	2014
Staff costs:		
Wages and salaries	16.0	10.5
Social security costs	2.1	1.3
Share-based payment costs (note 24)	2.4	2.2
Pension costs (note 27)	1.0	0.9
Total staff costs	21.5	14.9
Auditors' remuneration – audit fees	0.2	0.2
Auditors' remuneration – other	0.1	0.1
Depreciation	0.4	0.4
Lease payments	0.4	0.4
Other administrative expenses	7.7	4.9
<b>Total administrative expenses</b>	<b>30.3</b>	<b>20.9</b>

The above administrative expenses include costs incurred by J. Rothschild Capital Management Limited (JRMC) and GVQ Investment Management Limited (GVQ) in managing or advising RIT's assets and other pools of capital, as well as costs which are recharged to third parties. Further information is provided in Note 4.

The above figures include Directors' emoluments, details of which are shown in the Directors' Remuneration Report on pages 32 to 38.

The average monthly number of employees during the year was 74, of which 57 were employed in consolidated subsidiaries (31 December 2014: 68, of which 58 were employed in a consolidated subsidiary).

### 4. Business and Geographical Segments

Following the acquisition of GVQ during 2015, and subsequent internal restructuring, the Group is now considered to have four principal operating segments as follows:

Segment	Business	AUM £ million	Employees <sup>1</sup>
RIT Capital Partners plc	Investment trust	–	–
JRCM	Asset manager/ administration	2,441	48
GVQ	Asset manager	564	10
SHL <sup>2</sup>	Events/premises management	–	15

<sup>1</sup> At 31 December 2015.

Key financial information for 2015 is as follows:

£ million	Income/ Gains <sup>1</sup>	Expenses <sup>1</sup>	Profit
RIT	223.9	(37.0)	186.9
JRCM	30.9	(20.9)	10.0
GVQ	6.1	(4.5)	1.6
SHL <sup>2</sup>	3.4	(3.2)	0.2
Adjustments <sup>3</sup>	(33.1)	33.1	–
<b>Total</b>	<b>231.2</b>	<b>(32.5)</b>	<b>198.7</b>

<sup>1</sup> Includes intra-group income and expenses.

<sup>2</sup> Spencer House Limited (SHL).

<sup>3</sup> Consolidation adjustments in accordance with IFRS 10 'Consolidated Financial Statements'.

In the above table, GVQ's results are included for the 11 months post acquisition.

The Group's operations are all based in the UK.

### 5. Other Disclosable Expenses

#### Services provided by the Company's auditors and its associates

During the year the Group obtained the following services from the Company's auditors and its associates:

£	2015	2014
Fees payable to the Company's auditors and its associates for the audit of the Parent Company and consolidated financial statements	105,700	98,674
Fees payable to the Company's auditors and its associates for other services:		
Audit of the Company's subsidiaries	111,500	68,125
Audit-related assurance services	21,500	47,946
Services related to corporate finance transactions	–	–
Tax compliance services	21,303	22,630
Other assurance services	4,500	9,370
Tax advisory services	20,000	61,000
<b>Total</b>	<b>284,503</b>	<b>307,745</b>

£	2015	2014
Fees payable to the Company's auditors in respect of the RITCP Pension and Life Assurance Scheme Audit	8,636	7,985
<b>Total</b>	<b>8,636</b>	<b>7,985</b>

# Notes to the Financial Statements

## 5. Other Disclosable Expenses (continued)

### Transaction costs

The following transaction costs on purchase and sale of investments are included within gains/(losses) on investments held at fair value:

£ million	2015	2014
Purchases	1.2	2.0
Sales	1.3	1.3
<b>Total</b>	<b>2.5</b>	<b>3.3</b>

## 6. Investment Management Fees

£ million	2015	2014
Management fees	2.5	3.7
Performance fees	(0.3)	0.7
<b>Total investment management fees</b>	<b>2.2</b>	<b>4.4</b>

These expenses primarily represent the fees paid to managers operating segregated accounts, details of which are disclosed in the Investment Portfolio on pages 12 to 14. Other indirect management and performance fees are netted off within the valuations received from the managers or administrators and therefore form part of the investment return. Further details of the typical fee structures are set out in the Directors' Report on page 40.

## 7. Finance Costs

£ million	2015	2014
Interest payable on borrowings	8.6	6.1
Interest rate swap (income)/expense	1.4	2.9
Other finance costs	0.7	0.4
<b>Finance costs</b>	<b>10.7</b>	<b>9.4</b>

## 8. Taxation

£ million	Year ended 31 December 2015		
	Revenue	Capital	Total
UK corporation tax charge/(credit)	–	–	–
Current tax charge/(credit)	–	–	–
Deferred tax charge/(credit)	(0.7)	0.2	(0.5)
Effect of tax rate changes	0.2	–	0.2
<b>Taxation charge/(credit)</b>	<b>(0.5)</b>	<b>0.2</b>	<b>(0.3)</b>

£ million	Year ended 31 December 2014		
	Revenue	Capital	Total
UK corporation tax charge/(credit)	–	–	–
Current tax charge/(credit)	–	–	–
Deferred tax charge/(credit)	(0.3)	(0.1)	(0.4)
Effect of tax rate changes	0.1	–	0.1
<b>Taxation charge/(credit)</b>	<b>(0.2)</b>	<b>(0.1)</b>	<b>(0.3)</b>

The deferred tax movement relates to the origination and reversal of timing differences.

The standard rate of corporation tax in the UK changed from 21% to 20% with effect from 1 April 2015. Accordingly, the Company's profits for 2015 are taxed at an effective rate of 20.25%.

The tax charge for the year differs from the standard rate of corporation tax in the UK of 20.25% (year ended 31 December 2014: 21.49%). The differences are explained below:

£ million	Year ended 31 December 2015		
	Revenue	Capital	Total
Profit/(loss) before tax	(8.0)	196.0	188.0
Tax at the standard UK corporation tax rate of 20.25%	(1.6)	39.7	38.1
Effect of:			
Capital items exempt from corporation tax	–	(39.7)	(39.7)
Dividend income not taxable	(3.4)	–	(3.4)
Change in tax rates	0.2	–	0.2
Expenses not deductible for tax purposes	0.1	–	0.1
Utilisation of tax losses	6.0	–	6.0
Other items	(1.8)	0.2	(1.6)
<b>Total tax charge/(credit)</b>	<b>(0.5)</b>	<b>0.2</b>	<b>(0.3)</b>

£ million	Year ended 31 December 2014		
	Revenue	Capital	Total
Profit/(loss) before tax	(6.9)	207.8	200.9
Tax at the standard UK corporation tax rate of 21.49%	(1.5)	44.7	43.2
Effect of:			
Capital items exempt from corporation tax	–	(44.7)	(44.7)
Dividend income not taxable	(3.9)	–	(3.9)
Change in tax rates	0.1	–	0.1
Expenses not deductible for tax purposes	–	–	–
Utilisation of tax losses	5.5	–	5.5
Other items	(0.4)	(0.1)	(0.5)
<b>Total tax charge/(credit)</b>	<b>(0.2)</b>	<b>(0.1)</b>	<b>(0.3)</b>

## 9. Dividend

	2015 Pence per share	2014 Pence per share	2015 £ million	2014 £ million
<b>Dividends paid in year</b>	<b>30.0</b>	<b>29.4</b>	<b>46.3</b>	<b>45.5</b>

The above amounts were paid as distributions to equity holders of the Company in the relevant periods from capital profits.

## Notes to the Financial Statements

### 9. Dividend (continued)

On 27 February 2015 the Board declared a first interim dividend of 15.0p per share in respect of the year ended 31 December 2015 that was paid on 29 April 2015. A second interim dividend of 15.0p per share was declared by the Board on 11 August 2015 and paid on 23 October 2015.

The Board declares the payment of a first interim dividend of 15.5p per share in respect of the year ended 31 December 2016. This will be paid on 27 April 2016 to shareholders on the register on 8 April 2016.

### 10. Earnings/(Loss) Per Ordinary Share – Basic and Diluted

The basic earnings per ordinary share for the year ended 31 December 2015 is based on the profit of £188.3 million (year ended 31 December 2014: profit of £201.2 million) and the weighted average number of ordinary shares in issue during the year of 154.5 million (year ended 31 December 2014: 154.8 million). The weighted average number of shares is adjusted for shares held in the EBT in accordance with IAS 33.

£ million	2015	2014
Net revenue profit/(loss)	(7.5)	(6.7)
Net capital profit/(loss)	195.8	207.9
<b>Total profit/(loss) for the year</b>	<b>188.3</b>	<b>201.2</b>

	Pence per share	Pence per share
Revenue earnings/(loss) per ordinary share – basic	(4.8)	(4.3)
Capital earnings/(loss) per ordinary share – basic	126.7	134.3
<b>Total earnings per share – basic</b>	<b>121.9</b>	<b>130.0</b>

The diluted earnings per ordinary share for the year is based on the weighted average number of ordinary shares in issue during the year, adjusted for the weighted average dilutive effect of SARs awards at the average market price for the year.

million	2015	2014
Weighted average number of shares in issue	154.5	154.8
Weighted average effect of dilutive SARs	0.7	0.3
<b>Total diluted shares</b>	<b>155.2</b>	<b>155.1</b>

	Pence per share	Pence per share
Revenue earnings/(loss) per ordinary share – diluted	(4.8)	(4.3)
Capital earnings/(loss) per ordinary share – diluted	126.2	134.1
<b>Total earnings per share – diluted</b>	<b>121.4</b>	<b>129.8</b>

### 11. Net Asset Value Per Ordinary Share – Basic and Diluted

Net asset value per ordinary share is based on the following data:

31 December	2015	2014
Net assets (£ million)	2,441.3	2,299.6
Number of shares in issue (million)	155.4	155.4
Own shares (million)	(0.8)	(0.6)
Subtotal (million)	154.6	154.8
Effect of dilutive potential ordinary shares in respect of SARs (million)	0.6	0.3
<b>Diluted shares (million)</b>	<b>155.2</b>	<b>155.1</b>

31 December	2015 pence	2014 pence
Net asset value per ordinary share – basic	1,579	1,486
Net asset value per ordinary share – diluted	1,573	1,483

It is the intention of the Group to settle all SAR exercises using ordinary shares of the Company.

### 12. Property, Plant and Equipment

Group £ million	Cost	Accumulated depreciation	Revaluation	Net book/fair value
At 1 January 2015	15.2	(2.6)	14.2	26.8
Additions	–	–	–	–
Disposals	–	–	–	–
Charge for depreciation	–	(0.4)	–	(0.4)
<b>Net book value at 31 December 2015</b>	<b>15.2</b>	<b>(3.0)</b>	<b>14.2</b>	<b>26.4</b>
Revaluation to fair value	–	–	3.2	3.2
<b>Fair value at 31 December 2015</b>	<b>15.2</b>	<b>(3.0)</b>	<b>17.4</b>	<b>29.6</b>

Group £ million	Cost	Accumulated depreciation	Revaluation	Net book/fair value
At 1 January 2014	15.1	(2.2)	11.8	24.7
Additions	0.1	–	–	0.1
Disposals	–	–	–	–
Charge for depreciation	–	(0.4)	–	(0.4)
<b>Net book value at 31 December 2014</b>	<b>15.2</b>	<b>(2.6)</b>	<b>11.8</b>	<b>24.4</b>
Revaluation to fair value	–	–	2.4	2.4
<b>Fair value at 31 December 2014</b>	<b>15.2</b>	<b>(2.6)</b>	<b>14.2</b>	<b>26.8</b>

## Notes to the Financial Statements

### 12. Property, Plant and Equipment (continued)

Company £ million	Cost	Accumulated depreciation	Revaluation	Net book/fair value
At 1 January 2015	13.6	(1.4)	14.2	26.4
Additions	–	–	–	–
Disposals	–	–	–	–
Charge for depreciation	–	(0.4)	–	(0.4)
<b>Net book value at 31 December 2015</b>	<b>13.6</b>	<b>(1.8)</b>	<b>14.2</b>	<b>26.0</b>
Revaluation to fair value	–	–	3.2	3.2
<b>Fair value at 31 December 2015</b>	<b>13.6</b>	<b>(1.8)</b>	<b>17.4</b>	<b>29.2</b>

Company £ million	Cost	Accumulated depreciation	Revaluation	Net book/fair value
At 1 January 2014	13.6	(1.0)	11.8	24.4
Additions	–	–	–	–
Disposals	–	–	–	–
Charge for depreciation	–	(0.4)	–	(0.4)
<b>Net book value at 31 December 2014</b>	<b>13.6</b>	<b>(1.4)</b>	<b>11.8</b>	<b>24.0</b>
Revaluation to fair value	–	–	2.4	2.4
<b>Fair value at 31 December 2014</b>	<b>13.6</b>	<b>(1.4)</b>	<b>14.2</b>	<b>26.4</b>

Of the fair value at 31 December 2015 £29.2 million relates to land and buildings (31 December 2014: £26.4 million). The revaluations are based on JLL's valuations at 31 December 2015 and 31 December 2014 respectively. Further information is provided in note 31.

### 13. Other Receivables

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Cash margin	52.4	52.4	42.6	42.6
Amounts receivable	26.4	26.2	0.3	0.5
Prepayments and accrued income	3.1	1.5	1.0	0.5
Sales for future settlement	8.6	8.6	1.0	1.0
<b>Total</b>	<b>90.5</b>	<b>88.7</b>	<b>44.9</b>	<b>44.6</b>

The carrying amount of other receivables approximates their fair value, due to their short-term nature. At 31 December 2015, £24.5 million of the above related to unsettled investment subscriptions (year ended 31 December 2014: £nil).

### 14. Deferred Tax Asset

The gross movement on deferred tax during the year is shown below:

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Balance at start of year	1.8	0.4	1.0	0.2
Acquisition of subsidiary	0.3	–	–	–
(Debit)/credit to capital reserve	(0.2)	(0.2)	0.1	0.1
(Debit)/credit to revenue reserve	0.5	(0.2)	0.2	0.1
(Debit)/credit to Consolidated Statement of Comprehensive Income	(0.3)	–	0.5	–
<b>Balance at end of year</b>	<b>2.1</b>	<b>–</b>	<b>1.8</b>	<b>0.4</b>

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Analysis of deferred tax asset:				
Deferred management fees	–	–	0.2	0.2
LTIP	2.2	–	1.1	–
Other timing differences	–	–	0.2	0.2
Accelerated capital allowances	0.1	–	0.1	–
Deferred tax on retirement benefit asset	(0.2)	–	0.2	–
<b>Balance at end of year</b>	<b>2.1</b>	<b>–</b>	<b>1.8</b>	<b>0.4</b>

The Company had carried forward tax losses of £126.4 million at 31 December 2015 that have not been recognised as a deferred tax asset. The current year figures are based on returns yet to be submitted to HMRC. Management judgement is required in determining the deferred tax assets and liabilities to be recognised in the financial statements. In particular, judgement is used when assessing the extent to which deferred tax assets should be recognised, with consideration given to the timing and level of future taxable profits.

### 15. Derivative Financial Instruments

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Non-current assets	0.4	0.4	5.0	5.0
Current assets	15.0	15.0	29.4	29.4
Current liabilities	(32.4)	(32.4)	(27.4)	(27.4)
Non-current liabilities	(0.8)	(0.8)	(3.2)	(3.2)
<b>Total</b>	<b>(17.8)</b>	<b>(17.8)</b>	<b>3.8</b>	<b>3.8</b>

Derivative financial instruments are stated at fair value.

## Notes to the Financial Statements

### 16. Other Payables

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Accruals and deferred income	13.5	2.7	6.8	1.5
Amounts payable to related parties	0.1	–	0.1	–
Other creditors	15.5	15.3	–	–
Purchases for future settlement	7.6	7.6	1.2	1.2
<b>Total</b>	<b>36.7</b>	<b>25.6</b>	<b>8.1</b>	<b>2.7</b>

The carrying value of the Group's other payables approximates their fair value, due to their short-term nature.

### 17. Borrowings

£ million	2015		2014	
	Group and Company		Group and Company	
Unsecured loans payable within one year:				
Revolving credit facilities		258.9		402.9
Unsecured loans payable in more than one year:				
Fixed rate loan notes		141.3		–
<b>Total borrowings</b>		<b>400.2</b>		<b>402.9</b>

At 31 December 2015 the Company had two fully drawn revolving credit facilities of £125 million each. These are both flexible as to currency, duration and number of drawdowns and bear interest linked to the three-month LIBOR rate (or equivalent) relevant to the drawn currency. As they are drawn in tranches with tenors less than one year they are classified within current liabilities. No bank loans are held within subsidiaries. The overall effective interest rate on these borrowings is 1.77% (2014: 2.31%) and the interest swaps used to fix their effective cost have been partially unwound over the year.

On 1 June 2015 the Company issued £151 million of fixed rate loan notes with a range of durations (10 to 20 years) and coupons (3.00% to 3.56%). These are held at fair value and pay interest on a semi-annual basis. The weighted average interest rate payable on these notes is 3.45% and their weighted average tenor is 15.8 years.

### 18. Share Capital and Share Premium

£ million	2015	2014
Allotted, issued and fully paid:		
155,351,431 Ordinary Shares of £1 each (year ended 31 December 2014: 155,351,431)	155.4	155.4

The Company has one class of ordinary shares which carry no right to fixed income.

On 25 July 2012 the Company issued 1,516,179 shares for consideration of 1,239p per share resulting in share premium of £17.3 million.

### 19. Capital Redemption Reserve

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Balance at start of year	36.3	36.3	36.3	36.3
Movement during the year	–	–	–	–
<b>Balance at end of year</b>	<b>36.3</b>	<b>36.3</b>	<b>36.3</b>	<b>36.3</b>

The capital redemption reserve is not distributable and represents the cumulative nominal value of shares acquired for cancellation.

### 20. Capital Reserve

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Balance at start of year	2,066.8	2,044.1	1,904.4	1,876.7
Gains/(losses) on fair value investments and gains/(losses) on monetary items and borrowings	201.5	210.7	212.3	217.3
Dividend paid	(46.3)	(46.3)	(45.5)	(45.5)
Performance fees	0.3	0.3	(0.7)	(0.7)
Other capital items	(5.8)	(5.8)	(3.8)	(3.8)
Taxation	(0.2)	(0.2)	0.1	0.1
Total capital return	149.5	158.7	162.4	167.4
<b>Balance at end of year</b>	<b>2,216.3</b>	<b>2,202.8</b>	<b>2,066.8</b>	<b>2,044.1</b>

The Company's Articles of Association allow distribution by dividends of realised capital reserves. In accordance with guidance issued by the Institute of Chartered Accountants in England and Wales (TECH 02/10) realised capital reserves comprise gains and losses on realisation of investments together with changes in fair value of investments which are considered to be readily convertible into cash without accepting adverse terms.

At the year end, all of the listed investments were considered to be sufficiently liquid to be regarded as readily convertible into cash, however the unlisted investments were not. Accordingly, the split of capital reserve between realised and unrealised in order to determine distributable realised profits was as follows:

£ million	2015	2014
Capital reserve – distributable:		
in respect of investments sold	1,440.0	1,476.5
in respect of listed investments held	510.4	339.2
Capital reserve – non-distributable	252.4	228.4
<b>Balance at end of year</b>	<b>2,202.8</b>	<b>2,044.1</b>

# Notes to the Financial Statements

## 21. Revenue Reserve

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Balance at start of year	12.4	(29.9)	21.1	(13.7)
Profit/(loss) for the year	(7.5)	(19.2)	(6.7)	(16.2)
Actuarial gain/(loss)	0.5	–	(2.5)	–
Deferred tax (charge)/credit	(0.3)	–	0.5	–
<b>Balance at end of year</b>	<b>5.1</b>	<b>(49.1)</b>	<b>12.4</b>	<b>(29.9)</b>

As permitted by Section 408 of the Companies Act 2006, the Company has not published a separate income statement or statement of comprehensive income. The Company's revenue loss after tax amounted to £19.2 million (year ended 31 December 2014: revenue loss £16.2 million). The Company's total profit for the year was £185.8 million (year ended 31 December 2014: £196.7 million profit).

## 22. Other Reserves

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Balance at start of year	0.2	–	0.2	–
Movement during the year	0.1	–	–	–
<b>Balance at end of year</b>	<b>0.3</b>	<b>–</b>	<b>0.2</b>	<b>–</b>

Other reserves comprise exchange differences arising from the translation of the net investments in foreign subsidiaries and other consolidation adjustments.

## 23. Own Shares Reserve

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Balance at start of year – cost	(9.2)	–	(5.5)	–
Own shares acquired	(6.0)	–	(4.4)	–
Own shares transferred	2.2	–	0.7	–
<b>Balance at end of year – cost</b>	<b>(13.0)</b>	<b>–</b>	<b>(9.2)</b>	<b>–</b>

The JRCM SAR Plan is an equity-settled scheme under IFRS 2. In addition, certain awards under the AIS are partially made in deferred shares. During the year ended 31 December 2015 the Group, via an EBT, acquired shares of the Company at a cost of £6.0 million (year ended 31 December 2014: £4.4 million) to hedge future SAR exercises and the vesting of deferred share awards. During the year ended 31 December 2015, £2.2 million of such shares were used to settle employee exercises (year ended 31 December 2014: £0.7 million). At 31 December 2015 the EBT held 933,030 shares in the Company (year ended 31 December 2014: 716,503) with a market value of £15.7 million (year ended 31 December 2014: £10.0 million).

## 24. Share-based Payment Reserve

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Balance at start of year	6.2	–	5.0	–
Share-based payment expense	2.4	–	2.2	–
Transfer to retained reserves	(2.4)	–	(1.0)	–
<b>Balance at end of year</b>	<b>6.2</b>	<b>–</b>	<b>6.2</b>	<b>–</b>

Date of grant	2015	2014
15 March 2007	0.9	0.5
13 March 2009	1.8	1.2
24 June 2009	0.3	0.2
26 March 2010	–	0.3
30 March 2011	0.2	0.2
20 September 2011	–	0.2
2 December 2011	0.1	0.2
8 June 2012	0.3	0.5
2 July 2012	0.6	0.2
20 September 2012	–	0.2
8 March 2013	2.2	0.7
7 March 2014	2.8	0.7
31 August 2014	0.8	0.1
2 March 2015	1.5	–
Intrinsic value of all SARs	11.5	5.2
<b>Intrinsic value of all SARs vested as at 31 December</b>	<b>4.2</b>	<b>2.7</b>

The Company has used a trinomial option valuation model to estimate the fair value of the SARs awarded in the year. The inputs to the model included the following: expected volatility of 15.9% (31 December 2014: 15.2%), dividend yield of 2.0% (31 December 2014: 2.5%) per annum, and a risk-free interest rate based on the Sterling Benchmark Swap Curve. Expected volatility has been estimated based on relevant historic data in respect of RIT's share price. The vesting requirements are set out in the section headed Long-Term Incentive Plan in the Directors' Remuneration Report on page 36. To allow for the effects of early exercise and staff turnover, it was assumed that the majority of the SARs, in terms of value, would be exercised four and a half years after the relevant grant dates. Weighted average exercise prices are calculated as the sum of all prices of SAR exercises divided by number of SARs exercised.

	Notional no. of RIT shares	Weighted average exercise price (p)	Weighted average share price at exercise (p)
Outstanding at 1 January 2015	2,787,614	1,210	–
Granted	936,843	1,522	–
Exercised	(631,427)	1,207	1,585
Lapsed/forfeited	(34,500)	1,355	–
<b>Outstanding at 31 December 2015</b>	<b>3,058,530</b>	<b>1,305</b>	<b>–</b>



## Notes to the Financial Statements

### 24. Share-based Payment Reserve (continued)

	Notional no. of RIT shares	Weighted average exercise price (p)	Weighted average share price at exercise (p)
Outstanding at 1 January 2014	2,085,706	1,159	–
Granted	1,057,000	1,315	–
Exercised	(126,442)	1,134	1,388
Lapsed/forfeited	(228,650)	1,276	–
<b>Outstanding at 31 December 2014</b>	<b>2,787,614</b>	<b>1,210</b>	<b>–</b>

The outstanding SARs at 31 December 2015 had exercise prices ranging between 796p and 1,522p (31 December 2014: 796p to 1,355p) with a weighted average of 1,305p (31 December 2014: 1,210p). The weighted average remaining contractual life of these SARs was 7.5 years (31 December 2014: 7.6 years). Included in the outstanding amount at year end were SARs representing a notional number of 638,330 shares (31 December 2014: 866,452 shares), which had vested and were capable of being exercised. These had exercise prices ranging between 796p and 1,314p with a weighted average of 1,017p (31 December 2014: 796p to 1,314p: weighted average 1,079p).

During the year the Company granted 936,843 SARs (year ended 31 December 2014: 1,057,000) and the weighted average fair value of each of those SARs was 98p (31 December 2014: 98p). The Company recognised an expense of £1.1 million (year ended 31 December 2014: £1.5 million) arising from awards made under the SAR plan and an expense of £1.3 million (year ended 31 December 2014: £0.7 million) for deferred share and similar awards.

### 25. Revaluation Reserve

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Balance at start of year	14.2	14.2	11.8	11.8
Revaluation gain on property, plant and equipment	3.2	3.2	2.4	2.4
<b>Balance at end of year</b>	<b>17.4</b>	<b>17.4</b>	<b>14.2</b>	<b>14.2</b>

### 26. Reconciliation of Consolidated Profit/(Loss) Before Finance Costs and Taxation to Net Cash Inflow/(Outflow) from Operating Activities

£ million	Group	
	2015	2014
Profit/(loss) before dividend and interest income, finance costs and taxation	179.3	190.8
Dividend income	16.6	15.0
Interest income	2.8	4.5
<b>Profit/(loss) before finance costs and taxation</b>	<b>198.7</b>	<b>210.3</b>
(Increase)/decrease in other receivables	(45.5)	66.3
Increase/(decrease) in other payables	28.5	18.6
Other movements	1.1	1.0
FX (gains)/losses on repayment and drawing of borrowings	4.5	5.5
Purchase of investments held at fair value	(1,498.1)	(1,574.6)
Sale of investments held at fair value	1,581.6	1,378.3
(Gains)/losses on fair value investments	(188.2)	(216.4)
Interest paid	(10.7)	(9.4)
<b>Net cash inflow/(outflow) from operating activities</b>	<b>71.9</b>	<b>(120.4)</b>

£ million	Company	
	2015	2014
Profit/(loss) before dividend and interest income, finance costs and taxation	177.4	186.5
Dividend income	16.6	15.0
Interest income	2.8	4.5
<b>Profit/(loss) before finance costs and taxation</b>	<b>196.8</b>	<b>206.0</b>
(Increase)/decrease in other receivables	(44.1)	66.9
Increase/(decrease) in other payables	29.5	0.5
Other movements	(1.3)	23.1
FX (gains)/losses on repayment and drawing of borrowings	4.5	5.5
Purchase of investments held at fair value	(1,498.1)	(1,567.6)
Sale of investments held at fair value	1,581.0	1,355.3
(Gains)/losses on fair value investments	(197.5)	(205.1)
Interest paid	(10.6)	(9.4)
<b>Net cash inflow/(outflow) from operating activities</b>	<b>60.2</b>	<b>(124.8)</b>

# Notes to the Financial Statements

## 27. Pension Commitments

JRCM has pension commitments in respect of its participation in the RITCP Pension and Life Assurance Scheme (the Scheme). The Scheme consists of a defined benefit section which is closed to new members. The assets of the Scheme are held in a separate Trustee-administered fund.

Under IAS 19, actuarial gains and losses are recognised in full in the Statement of Comprehensive Income (SOCl) in the year in which they occur. The retirement benefit liability recognised in the balance sheet represents the fair value of the Scheme's assets as reduced by the present value of the defined benefit obligation (DBO). The cost of providing benefits is determined using the projected unit credit method.

It is estimated that the contributions payable to the Scheme during the year ending 31 December 2016, will be £1.1 million as compared to £1.1 million paid during the year ended 31 December 2015.

The Scheme is administered under a Trust Deed and Rules. The Trustees are responsible for agreeing a funding plan with JRCM such that any deficit in the scheme is expected to be eliminated, and for agreeing a Statement of Investment Principles that the Scheme adopts in order to achieve its aim of providing retirement benefits. The Trustees have delegated the day-to-day investment management responsibility to GAM and administration of the Scheme to JRCM. Two of the five Trustees are independent of the Group.

### Description of Scheme characteristics and associated risks

The Scheme operates as a defined benefit scheme in the UK. A full actuarial valuation was carried out at 1 January 2014 by a qualified independent actuary, and this was updated to 31 December 2015 for the purposes of these disclosures.

This is a closed Scheme (though open to future accrual) and so the age profile of the active membership is rising significantly. Therefore, under the projected unit credit method the current service cost will increase as a percentage of salary as the members of the Scheme age. Key risks associated with the Scheme are set out below:

- **Asset volatility:** The Scheme's liabilities are calculated using a discount rate set with reference to corporate bond yields. If the Scheme's assets underperform this yield, this may lead to a worsening of the funding position of the Scheme. The Scheme holds a significant proportion of equities which are expected to outperform corporate bonds in the long term but give exposure to volatility and risk in the short term;
- **Changes in bond yields:** A decrease in corporate bond yields will increase the Scheme's liabilities, although this will be partially offset by an increase in the value of the Scheme's bond holdings; and
- **Life expectancy and concentration risk:** The majority of the Scheme's obligations are to provide benefits for the life of the members, so increases in life expectancy will result in an increase in the Scheme's liabilities, and furthermore, inflationary increases result in higher sensitivity to changes in life expectancy. There is the risk that the members live longer than implied by current assumptions used. In particular, the majority of the Scheme's liabilities are held by a small number of members, and if these members live longer than assumed this could put a strain on the funding of the Scheme.

The Scheme has recently adjusted its portfolio to include a portfolio of bonds that is a closer match to the liabilities. The impact of this is expected to decrease volatility of the Scheme funding level. As a result of the most recent actuarial valuation performed as at 1 January 2014, the sponsoring employer, JRCM, has agreed to pay contributions to the Scheme of £1,095,000 per annum for five years from 1 April 2015. The next actuarial valuation will be as at 1 January 2017.

Benefits paid to members of the defined benefit scheme upon retirement will depend upon that member's final salary upon retirement or date of leaving the Scheme, if earlier, and the length of service. Pensions in retirement increase at 4% per annum (for the element earned before 6 April 1997) and at a minimum of 4% per annum and a maximum of 5% per annum for elements earned after 6 April 1997 depending upon the annual increase in the RPI.

The costs associated with the Scheme, their recognition in the financial statements, the assumptions underlying the calculation of those costs and their disclosure in the Consolidated Income Statement (IS) or Consolidated Statement of Comprehensive Income (SOCl) are set out below.

Defined benefit cost £ million	2015	2014
Current service cost	0.1	0.1
Net interest on net defined benefit liability/(asset)	–	–
Remeasurement effects recognised in the SOCI	(0.5)	2.5
<b>Total (credit)/expense</b>	<b>(0.4)</b>	<b>2.6</b>

Recognised in the Consolidated Income Statement £ million	2015	2014
Defined contribution schemes	0.9	0.8
Defined benefit scheme:		
Current service cost	0.1	0.1
Net interest on net defined benefit asset/(liability)	–	–
<b>Total pension cost recognised in the Consolidated Income Statement</b>	<b>1.0</b>	<b>0.9</b>

Recognised in the Consolidated Statement of Comprehensive Income £ million	2015	2014
Defined benefit scheme:		
Actuarial (gain)/loss due to liability experience	(0.1)	(0.3)
Actuarial (gain)/loss due to liability assumption changes	(0.3)	2.5
Return on Scheme assets (greater)/less than discount rate	(0.1)	0.3

Remeasurement effects recognised in the Consolidated Statement of Comprehensive Income	2015	2014
<b>Total expense</b>	<b>0.5</b>	<b>3.4</b>

The assumptions used to determine the defined benefit cost over the reporting periods were per annum £ million	2015	2014
Discount rate	3.65%	4.45%
Price inflation (RPI)	3.15%	3.50%
Rate of salary increase	2.50%	2.50%
Pension increases for pre 6 April 1997 pension	4.00%	4.00%
Pension increases for post 6 April 1997 pension	4.30%	4.35%
Pension increases for deferred benefits	3.15%	3.50%

## Notes to the Financial Statements

### 27. Pension Commitments (continued)

Similarly to the calculation of the costs shown above, the Scheme's assets and liabilities are shown below together with the actuarial assumptions used.

Changes in the DBO £ million	2015	2014
DBO at end of prior year	20.0	17.6
Current service cost	0.1	0.1
Interest cost on the DBO	0.7	0.8
Actuarial (gain)/loss – experience	(0.1)	(0.3)
Actuarial (gain)/loss – financial assumptions	(0.3)	2.5
Benefits paid from scheme assets	(0.6)	(0.7)
<b>Total DBO</b>	<b>19.8</b>	<b>20.0</b>

Changes in Scheme assets £ million	2015	2014
Opening fair value of the Scheme assets	19.0	18.1
Expected return on assets	0.7	0.8
Actuarial gain/(loss)	0.1	(0.3)
Employer contributions	1.1	1.1
Benefits paid	(0.6)	(0.7)
<b>Total Scheme assets</b>	<b>20.3</b>	<b>19.0</b>

The Company has unrestricted rights to any surplus in the Scheme upon wind-up. As such there is no irrecoverable surplus for either the current year or prior year.

Development of the net balance sheet position £ million	2015	2014
Net defined benefit asset/(liability) at end of prior year	(1.0)	0.5
Service cost	(0.1)	(0.1)
Net interest on defined benefit asset/(liability) at end of prior year	–	–
Remeasurement effects recognised in the SOCI	0.5	(2.5)
Employer contributions	1.1	1.1
<b>Net defined benefit asset/(liability)</b>	<b>0.5</b>	<b>(1.0)</b>

The assumptions used to determine the measurements at the reporting dates per annum

£ million	2015	2014
Discount rate	3.75%	3.65%
Price inflation (RPI)	3.30%	3.15%
Rate of salary increase	2.50%	2.50%
Pension increases for pre 6 April 1997 pension	4.00%	4.00%
Pension increases for post 6 April 1997 pension	4.30%	4.30%
Pension increases for deferred benefits (non GMP)	3.30%	3.15%
Scheme participant census date	31 Dec 2015	31 Dec 2014
Post retirement mortality assumption	SAPS <sup>1</sup>	SAPS <sup>1</sup>

<sup>1</sup> SAPS light series year of birth tables allowing for CMI projections and a 1.5% per annum long-term trend.

### Sensitivity analysis

In accordance with IAS 19 (revised) the sensitivity of the DBO to the relevant actuarial assumptions is shown below. In each case the changed sensitivity has been considered in isolation i.e. all other factors remain constant.

£ million	Assumptions used for sensitivity analysis		Revised DBO for each sensitivity	
Defined benefit obligation			19.8	
Significant actuarial assumptions at 31 December 2015				
£ million	Assumptions used for sensitivity analysis	Sensitivity analysis	Revised DBO for each sensitivity	
	Discount rate	3.75% pa	0.5% pa decrease	21.8
	Price inflation (RPI)	3.30% pa	0.5% pa increase	20.1
	Life expectancy	–	increase by 1 year	20.5

The weighted average duration of the DBO is 20 years. Further Scheme analysis is shown below.

Analysis of DBO by participant category £ million	2015
Active participants	1.0
Deferred participants	3.8
Pensioners	15.0
<b>Defined benefit obligation</b>	<b>19.8</b>

### Fair value of Scheme assets

Scheme asset breakdown	Quoted securities <sup>1</sup>	Other	2015
Equity securities	50%	–	50%
Fixed income and credit	43%	–	43%
Alternative investments	4%	–	4%
Cash and liquidity/other	1%	2%	3%
<b>Total</b>	<b>98%</b>	<b>2%</b>	<b>100%</b>

<sup>1</sup> Classed as Level 2 assets under IFRS 13 Fair Value Measurement.

### 28. Related Party Transactions

In the normal course of its business, the Group has entered into a number of transactions with related parties. All arrangements with related parties are monitored by the Conflicts Committee, which is comprised solely of independent non-executive Directors.

#### Transactions with parties related to Lord Rothschild and/or Hannah Rothschild

During the year, the Group transacted with eleven entities classified as related to Lord Rothschild and/or Hannah Rothschild as a result of their having significant influence over them, a beneficial interest in them, or otherwise in accordance with IAS 24.

The Group has arrangements with these related parties covering the provision and receipt of investment advisory, administrative, curatorial and support services. Under these arrangements the Group received £856,559 (year ended 31 December 2014: £709,916) and paid £278,050 (year ended 31 December 2014: £57,345).

# Notes to the Financial Statements

## 28. Related Party Transactions (continued)

Certain related parties occupy office space in St James's Place, which is owned or leased by the Group. The rent, rates and services charged by the Group for the year ended 31 December 2015 amounted to £263,976 (year ended 31 December 2014: £197,225).

During the year, the cost to the Group in respect of rent, rates and services for the Chairman's office, (which is located in a property owned by a related party), was £87,538 (year ended 31 December 2014: £76,904).

Certain activities of the Group are carried out in properties owned by related parties. The cost to the Group for the rent was £45,398 in the year ended 31 December 2015 (year ended 31 December 2014: £84,361).

The balance due by the Group to the parties related to Lord Rothschild and/or Hannah Rothschild at 31 December 2015 was £41,657 (year ended 31 December 2014: £nil) and the balance due to the Group from the related parties was £204,143 (year ended 31 December 2014: £6,455).

The Company does not hold any security in respect of the above balances due from related parties.

### Other

For the year ended 31 December 2015 the Company received £58,590 in Director's fees from investee companies for the services of senior management (year ended 31 December 2014: £33,238).

The JRCM CIO also receives remuneration in his capacity as the CIO of Windmill Hill Asset Management (WHAM) – the investment manager of philanthropic foundations connected to Lord Rothschild and Hannah Rothschild. The JRCM COO also receives fees for his roles as non-executive director of WHAM and consultant to said foundations.

### Group undertakings

JRCM, a wholly-owned subsidiary of the Company, acts as its manager and provides administrative services to the Company and is also its corporate secretary. During the year ended 31 December 2015, the charge for these services amounted to £29.3 million (year ended 31 December 2014: £25.2 million). During the year Spencer House Limited (also a wholly-owned subsidiary of the Company), earned revenues of £0.2 million from JRCM (year ended 31 December 2014: £0.2 million) and revenues of £1.6 million from the Company (year ended 31 December 2014: £0.7 million) for the provision of office and property management services.

Amounts due from subsidiaries and amounts due to subsidiaries are disclosed on the face of the Company's balance sheet.

The significant balances outstanding between the Company and its subsidiaries are shown below:

£ million	Amounts owed by Group Undertakings	
	2015	2014
RIT Capital Partners Securities Limited	–	–
Atlantic and General Investment Trust Limited	–	–
J. Rothschild Capital Management Limited	–	–
RIT Capital Partners Associates Limited	–	–
J. Rothschild Capital Management US, Inc	0.3	0.4
RIT Investments LP	–	–
Other	–	–
<b>Total</b>	<b>0.3</b>	<b>0.4</b>

Amounts owed to Group Undertakings

£ million	2015	2014
RIT Capital Partners Securities Limited	(114.8)	(114.8)
Atlantic and General Investment Trust Limited	(20.1)	(20.1)
J. Rothschild Capital Management Limited	(46.8)	(39.6)
RIT Capital Partners Associates Limited	(11.5)	(11.4)
J. Rothschild Capital Management US, Inc	–	(0.1)
RIT Investments LP	(17.2)	(17.2)
Other	–	(0.6)
<b>Total</b>	<b>(210.4)</b>	<b>(203.8)</b>

### RITCP Pension and Life Assurance Scheme

The Group's pension scheme is deemed to be a related party of the Company pursuant to IAS 24. Details of the pension contributions made during the year are disclosed in note 27. There were no amounts owing to or by the pension scheme to the Company, or any subsidiary, at 31 December 2015 (year ended 31 December 2014: £nil).

### Directors and key management personnel

Details of the remuneration and benefits attributable to Directors and key management personnel are set out below.

£ million	2015	2014
Short-term employee benefits	5.1	4.9
Other long-term employee benefits	4.8	2.1
Post-employment benefits	0.2	0.3
Share-based payment	1.6	1.1
<b>Total</b>	<b>11.7</b>	<b>8.4</b>

Post-employment benefits relate to defined contribution pension scheme payments.

### Conflicts Committee

During the year, the Conflicts Committee considered in advance the following potential and actual related party transactions:

- Infinity SDC Limited: two financing rounds in which investors including the Company and Michael Marks, a Director, were entitled to participate on a pro rata basis to their existing investments. The first fundraising in April 2015 did not proceed, and only the Company participated in the second in September 2015.
- GVQ Opportunities Fund: the investments by the following related parties of the Company in the launch of the GVQ Opportunities Fund, managed by GVQ, a wholly-owned subsidiary of the Company:
  - o Hannah Rothschild, a Director of the Company;
  - o By certain Directors of GVQ.

## Notes to the Financial Statements

### 29. Financial Commitments

Financial commitments to provide additional funds which have not been provided for are as follows:

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
<b>Commitments<sup>1</sup></b>	<b>205.1</b>	<b>205.1</b>	<b>158.4</b>	<b>158.4</b>

<sup>1</sup> Principally uncalled commitments to private funds.

### 30. Investment Property

£ million	2015	2014
Rental income from investment properties	1.8	1.6
Direct operating expenses arising from investment properties that generated rental income during the year	(1.4)	(1.5)

The Group and Company is committed to making the following payments under non-cancellable operating leases over the periods described.

Period	2015	2014
Within one year	0.4	0.3
Between one and five years	1.5	1.4
Over five years	8.5	8.5

Under non-cancellable operating leases the Group and Company will receive the following:

Period	2015	2014
Within one year	1.0	0.6
Between one and five years	4.6	2.4
Over five years	0.7	0.1

All investment properties held by the Group during the year generated rental income.

RIT leases Spencer House from the Spencer Trustees (the Trustees). The terms of this lease include provisions such that: any assignment or sale of the lease can occur only with the consent of the Trustees, limits on event frequency and that the Trustees retain certain (de minimis) usage rights over the 'fine rooms'. RIT is required to externally redecorate every three years and to internally redecorate every seven years. The property is open to the public for viewing every Sunday, except during January and August. The investment property portfolio is valued by JLL on a six monthly basis in accordance with RICS Valuation – Professional Standards issued by the Royal Institution of Chartered Surveyors on the basis of open market value. The most recent valuation, which reflects the factors highlighted above, was undertaken as at 31 December 2015.

### 31. Investments

£ million	31 December 2015		31 December 2014	
	Group	Company	Group	Company
Listed investments at fair value;				
Listed in UK <sup>1</sup>	316.6	316.6	306.8	306.8
Listed overseas <sup>1</sup>	1,295.8	1,295.8	1,237.4	1,237.4
Government securities and other liquidity	73.2	73.2	17.1	17.1
	<b>1,685.6</b>	<b>1,685.6</b>	<b>1,561.3</b>	<b>1,561.3</b>
Unlisted investments <sup>2</sup>	1,107.1	963.9	1,102.9	950.3
<b>Fair value of investments</b>	<b>2,792.7</b>	<b>2,649.5</b>	<b>2,664.2</b>	<b>2,511.6</b>
Investments held at fair value	2,759.0	2,615.8	2,634.0	2,481.4
Investment property	33.7	33.7	30.2	30.2
<b>Fair value of investments</b>	<b>2,792.7</b>	<b>2,649.5</b>	<b>2,664.2</b>	<b>2,511.6</b>

<sup>1</sup> Includes investments in funds where the underlying securities are listed.

<sup>2</sup> Unlisted investments comprise direct private investments, private funds, investment property, credit and real asset funds and subsidiary companies.

The movement in investment property during the year was a gain of £3.5 million (year ended 31 December 2014: gain of £1.2 million) as a result of the revaluation. There were no purchases or sales of investment property during the year.

Disclosed below are the ten largest investments in the portfolio at 31 December 2015 and 31 December 2014 (excluding investments in non-consolidated subsidiaries):

£ million	2015
HCIF Offshore	120.6
Lansdowne Developed Markets Strategic	97.5
BlackRock European Hedge Fund	96.7
Attestor Value Fund	72.5
Gaoling UK Feeder Fund	72.1
Cedar Rock Capital Fund	71.6
Martin Currie Japan	69.0
Viking Long Fund III	66.7
Triam Partners SPV	58.2
Palestra Capital	54.1
<b>Total</b>	<b>779.0</b>

## Notes to the Financial Statements

### 31. Investments (continued)

£ million	2014
HCIF Offshore	96.2
Lansdowne Developed Markets Strategic	79.8
BlackRock European Hedge Fund	76.8
Cedar Rock Capital Fund	63.3
Blackstone/GSO Global Dynamic Credit Fund	62.7
Viking Long Fund Ltd III	60.3
Martin Currie Japan (formally RIT PK Japan)	58.9
Gaoling UK Feeder Fund	57.7
Titan Partners	55.6
Attestor Value Fund	51.7
<b>Total</b>	<b>663.0</b>

Disclosed below are:

- details of material investments in which the Group had an interest of over 3% at 31 December 2015 of the allotted shares of any class; and
- details of interests of 10% or more in any class of share or unit in an investment fund, which are material.

Name	Place of registration	Fair value £m	Ownership interest
BlackRock European Hedge Fund Ltd, Class I	Cayman Islands	96.7	35.5%
Gaoling UK Feeder Fund Ltd, Class A	Cayman Islands	72.1	80.2%
Cedar Rock Capital Fund	Ireland	71.6	22.0%
Martin Currie Japan Hedge Fund, Class A	Cayman Islands	69.0	59.0%
Triam Partners SPV	Cayman Islands	58.2	99.6%
Palestra Capital Offshore Fund Ltd, Class A	Cayman Islands	54.1	13.6%
Three Corner Offshore L/S Fund Ltd, Class C	Cayman Islands	52.2	69.4%
Tekne Offshore Fund Ltd, Class D	Cayman Islands	44.3	59.7%
Triam Partners Co-Investment Opportunities Fund	Cayman Islands	41.0	11.8%
JPS Credit Opportunities Fund (Cayman) Ltd, Series C	Cayman Islands	38.6	24.4%

The nature of the relationship for all of the above investments is Fair Value through Profit or Loss (FVPL).

For all of the above investments the principal place of business is considered to be the place of registration and the proportion of voting rights held is equivalent to the ownership interest.

The Directors do not consider that any of the portfolio investments shown above (and held at fair value) fall within the definition of an associated company as the Group does not exercise significant influence over their operating and financial policies but adopts the role of passive investor.

In a number of cases the Group owns more than 50% of a particular class of shares issued by an investee company or partnership interests totalling more than 50%. The Group does not consider these holdings, although greater than 50%, provide control of the investee entities concerned as the Group's position as a passive investor in these entities acts as a substantive barrier to its exercising any power over the investee.

The Group has chosen to account for associated companies which they hold for investment purposes at fair value through profit or loss in accordance with IAS 28.

Due to circumstances particular to the investments in the following table, the Directors consider the Group to have significant influence over them. They are designated at FVPL as allowed by IAS 28.

Name	Place of registration	Proportion of share class held
EDRRIT Ltd £1 Ord B shares	England & Wales	49.0%
Infinity SDC Ltd 1p Ord shares	England & Wales	23.9%
Tamar Energy Ltd 1p Investor shares	England & Wales	20.3%

### 32. Investments in Subsidiary Undertakings

£ million	Shares	Loans	Total
Carrying value at 1 January 2015	122.4	40.4	162.8
Additions	1.8	–	1.8
Disposals	–	–	–
Exchange movement in year	–	0.2	0.2
Reclassification	–	–	–

**Carrying value at 31 December 2015**

£ million	Shares	Loans	Total
Carrying value at 1 January 2014	135.5	27.1	162.6
Additions	–	–	–
Disposals	–	–	–
Exchange movement in year	0.2	–	0.2
Reclassification	(13.3)	13.3	–

**Carrying value at 31 December 2014**

At 31 December 2015 the Company held investments in the following subsidiary undertakings which, unless otherwise stated, are wholly-owned, incorporated or registered in the UK, share the same accounting reference date as the Company and operate principally in their country of incorporation. The voting share capital, unless otherwise stated, is held directly by the Company.

Investments in Group undertakings are stated at cost less a provision for impairment where appropriate.



## Notes to the Financial Statements

### 32. Investments in Subsidiary Undertakings (continued)

Name	Issued share capital
J. Rothschild Capital Management Limited	£6,250,001 divided into 6,250,000 ordinary shares of £1 each and one special share of £1 held by The J. Rothschild Name Company Limited
GVQ Investment Management Limited	£800,000 divided into 80,000,001 ordinary shares of £0.01 each

Following the adoption of IFRS 10 the Group holds the following subsidiaries at fair value at 31 December 2015:

Name	Principal place of business	Ownership interest
Spencer House Limited	England	100.0%
RIT Capital Partners Securities Limited Atlantic and General Investment Trust Limited	England	100.0%
RIT Capital Partners Associates Limited	England	100.0%
RITCP GP Limited <sup>1</sup>	England	100.0%
RIT Investments US Inc <sup>1</sup>	United States	100.0%
RIT Capital Partners Trading Limited	England	100.0%
RIT Capital Partners Arbitrage LP <sup>1,2</sup>	England	100.0%
J. Rothschild Capital Management US Inc The St James Venture Capital Fund Limited	United States	100.0%
Hornwood Investments NV	England	100.0%
RIT Investments GP Limited <sup>1</sup>	Curaçao	100.0%
RIT Investments LP <sup>3</sup>	Scotland	100.0%
RIT Carry LP <sup>3</sup>	Scotland	58.8%
Augmentum 1 LP <sup>2</sup>	Scotland	98.0%

<sup>1</sup> Held indirectly.

<sup>2</sup> Principal place of business: 27 St James's Place, London, SW1A 1NR.

<sup>3</sup> Principal place of business: 50 Lothian Road, Edinburgh, EH3 9WJ.

For all of the above the principal place of business is the place of incorporation or registration and the proportion of voting rights held is equivalent to the ownership interest.

There are no significant restrictions arising from any contractual arrangements or regulatory requirements that would affect the ability of any of the above entities to transfer funds to or repay loans made by the Company. Most of the above entities are investment holding vehicles, where as is usual in such situations, repayment of loans made by the Company to such a subsidiary typically occurs when the underlying investment is sold.

There are no current commitments, contractual arrangements or intentions to provide financial support to any of the entities above other than in the normal course of business (e.g. funding of investment transactions).

The Company has not assisted any of the above entities in obtaining financial support in any way over the year and has no current intentions to do so.

### 33. Provisions

Group and Company £ million	Nature of provision		Total
	Indemnity	Investments	
1 January 2015	0.7	2.2	2.9
Additional provision	0.5	0.2	0.7
Amounts reversed	–	(0.5)	(0.5)
Amounts utilised	(0.1)	–	(0.1)
<b>31 December 2015</b>	<b>1.1</b>	<b>1.9</b>	<b>3.0</b>

Group and Company £ million	Nature of provision		Total
	Indemnity	Investments	
1 January 2014	1.0	1.6	2.6
Additional provision	–	0.6	0.6
Amounts reversed	–	–	–
Amounts utilised	(0.3)	–	(0.3)
<b>31 December 2014</b>	<b>0.7</b>	<b>2.2</b>	<b>2.9</b>

No provisions for liabilities and charges have been made in subsidiary entities in the current year (year ended 31 December 2014: £nil). Provisions in respect of investments include £0.5 million (year ended 31 December 2014: £0.8 million) which are expected to settle within the next 12 months. It is anticipated that all of the other provisions noted above will be settled more than 12 months after the balance sheet date.

#### Indemnity provision

In 1991 the Company acquired an investment in Newmont Mining and at the same time effected a disposal of its indirect interest in Cavenham Forest Industries (CFI). As part of these arrangements, the Company indemnified the purchaser of CFI against certain ongoing costs being incurred by that company. The relevant indemnified costs are expected to be incurred before 2027 and the indemnity provision has been based on the Company's share of the projected costs.

#### Investment provision

The Company owns several investments which were acquired under arrangements whereby part of the profit eventually realised on their disposal would be paid to certain third parties. The provision has been calculated by reference to the carrying value of the underlying investments. In respect of segregated accounts where performance criteria have been exceeded at the end of the period, the value of the associated performance fee payable to the manager has been provided for under current liabilities. The amounts provided for represent management's best estimate of likely outflows, the exact timing and amounts of which will depend on the outcome of future events.

# Notes to the Financial Statements

## 34. Financial Instruments

As an investment company, financial instruments make up the vast majority of the Group's assets and liabilities and generate its performance.

Financial instruments comprise securities, derivatives and other investments, cash, short-term receivables and payables, short- and long-term borrowings.

The nature and extent of the financial instruments outstanding can be seen on the face of the balance sheet date and the risk management policies employed by the Group and Company are set out below.

The Group's policy for determining the fair value of investments (including private investments) is set out on pages 50 and 51. In relation to receivables, payables and short-term borrowings, the carrying amount is a reasonable approximation of fair value.

### 34.1 Financial risk management

The main risks arising from the Group's financial instruments are market risk, credit risk and liquidity risk. The identification, mitigation and monitoring of these risks is undertaken by JRCM's executive management under the authority of the Board and the Audit and Risk Committee, and is described in more detail below.

The objectives, policies and processes for managing risks have not changed since the previous accounting year. The risk management processes of the Company are aligned with those of the Group as a whole and it is at the Group level that the majority of the risk management procedures are performed. Where relevant and materially different to the Group position, Company-specific risk exposures are explained alongside those of the Group.

#### a. Market risk

The fair value or future cash flows of a financial instrument or investment property held by the Group may fluctuate as a result of changes in market prices. Market risk can be summarised as comprising three types of risk:

- **Price risk**  
The risk that the fair value or future cash flows of financial instruments and investment properties will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk).
- **Interest rate risk**  
The risk that the fair value or future cash flows of financial instruments and investment properties will fluctuate because of changes in market interest rates.
- **Currency risk**  
The risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in foreign exchange rates.

The Group's exposure, sensitivity to and management of each of these risks is described in further detail below.

Management of market risk is fundamental to the Group's investment objective. The investment portfolio is continually monitored to ensure an appropriate balance of risk and reward.

The Group may seek to reduce or increase its exposure to stock markets and currencies by utilising derivatives such as currency forward contracts, index futures and options. These instruments are used for the purpose of hedging some or all of the existing exposure within the Group's investment portfolio to those currencies or particular markets as well as to enable increased exposure when deemed appropriate.

#### a(i). Price risk

Price risk (other than caused by interest rate or currency risk) may affect the value of the quoted and the private investments held by the Group.

The Group has a widely diversified investment portfolio which significantly reduces the exposure to individual asset price risk. The performance of third party investment managers is regularly reviewed and assessed to ensure compliance with their mandates and that their performance is compatible with the Group's investment objective.

The Group's exposure to price risk is monitored and managed by analysing the levels of direct exposure from quoted equity price risk and the exposure from other price risk.

The Group's exposure to quoted equity price risk can be assumed to be equivalent to the Quoted Equity investments in the investment portfolio adjusted for:

- Notional exposure from quoted equity derivatives
- Cash balances held by our external managers
- Net equity exposure from our hedge fund managers

Other price risk exposure relates to our investments in Private Investments, Absolute Return & Credit and Real Assets adjusted for the notional exposure from Gold futures.

£ million	31 December 2015	31 December 2014
Exposure to quoted equity price risk	1,297.0	1,254.5
Exposure to other price risk	976.5	946.9
<b>Total exposure to price risk</b>	<b>2,273.5</b>	<b>2,201.4</b>

The methods used to consider exposure to price risk are continually being refined. In 2015 consideration has been taken of the level of hedging within the portfolio of hedge funds in which we invest. This is the basis on which both the current and prior year disclosures above have been calculated.

The corresponding figures, using the previous method would be 2015: £2,802.5 million and 2014: £2,380.7 million.

#### Price risk sensitivity analysis

The sensitivity of the Group's net assets and income statement (IS) with regards to changes in market prices is illustrated below. This is based on an assumed 10% increase in the fair value of the investments with all other variables held constant. A 10% decrease is assumed to produce an equal and opposite effect.

The sensitivity analysis takes account of the relevant derivative transactions the Group has entered into including those to provide a hedge against such movements.

£ million	2015 Impact on IS & net assets	2014 Impact on IS & net assets
Quoted Equity	129.7	125.5
Other	97.7	94.7
<b>Total</b>	<b>227.4</b>	<b>220.2</b>

The Group is exposed to market risk in respect to the fair value of the investment properties. The investment properties are valued by an external party using a market valuation approach and as such, the valuation will be influenced by trends experienced in the property market and also the wider economic environment. In particular, the valuation will be dependent on rental income yields, demand and supply for office space in London and comparable transactions completed in the marketplace. Fluctuations in any of the inputs used by the valuers to value the investment properties may increase or decrease the fair value of the properties.

## Notes to the Financial Statements

### 34. Financial Instruments (continued)

#### a(ii). Interest rate risk

The Group finances its operations mainly through its share capital and reserves, including realised gains on investments. In addition, financing has been obtained through bank borrowings and fixed rate loan notes. Changes in interest rates have a direct impact on the fair value or future cash flows of the following financial assets and liabilities:

- Gilts and other government securities;
- Money market funds;
- Credit funds;
- Cash and cash equivalents;
- Group borrowings; and
- Certain derivative contracts.

Changes in interest rates indirectly affect the fair value of the Group's other investments including those in quoted equity securities, private investments or property.

Interest rate risk is managed by taking into account the possible effects on fair value and cash flows that could arise as a result of changes in interest rates when making decisions on investments and borrowings.

Exposure of the Group's financial assets and liabilities to floating interest rates (giving cash flow interest rate risk when rates are reset) and fixed interest rates (giving fair value risk), is shown below.

£ million	31 December 2015		
	Floating rate	Fixed rate	Total
Portfolio Investments –			
Debt Securities <sup>1</sup>	22.6	50.6	73.2
Cash	112.2	–	112.2
Borrowings	(258.9)	(141.3)	(400.2)
<b>Subtotal</b>	<b>(124.1)</b>	<b>(90.7)</b>	<b>(214.8)</b>
Derivative Financial Instruments (notional)	–	(227.6)	(227.6)
<b>Total Exposure</b>	<b>(124.1)</b>	<b>(318.3)</b>	<b>(442.4)</b>

£ million	31 December 2014		
	Floating rate	Fixed rate	Total
Portfolio Investments –			
Debt Securities <sup>1</sup>	17.1	–	17.1
Cash	101.4	–	101.4
Borrowings	(402.9)	–	(402.9)
<b>Subtotal</b>	<b>(284.4)</b>	<b>–</b>	<b>(284.4)</b>
Derivative Financial Instruments (notional)	–	(872.4)	(872.4)
<b>Total Exposure</b>	<b>(284.4)</b>	<b>(872.4)</b>	<b>(1,156.8)</b>

<sup>1</sup> In addition, the Group also holds £239.9 million (31 December 2014: £293.0 million) in funds which predominantly invest in credit instruments. These provide indirect exposure to interest rate risk.

Exposures vary throughout the year as a consequence of changes in the composition of the net assets of the Group arising out of investment, borrowing and risk management processes.

Portfolio investments include direct and indirect (via externally managed funds) investments in government securities, money markets, and unquoted debt securities issued by portfolio companies.

Interest received on cash and cash equivalents is at prevailing market rates.

The Group has total borrowings of £400.2 million outstanding at the year end (31 December 2014: £402.9 million). The credit facility comprising £258.9 million of this total incurs floating interest payments, however the overall interest cost is fixed through the operation of interest rate swaps. The loan notes of £141.3 million have fixed interest payments. Further details are provided in note 17.

#### Interest rate risk sensitivity analysis

The approximate sensitivity of the Group's net assets and IS in regard to changes in interest rates is illustrated below. This is based on an assumed 50 basis point annualised increase in prevailing interest rates at the balance sheet date applied to the floating rate and fixed rate assets and liabilities and the following assumptions:

- the fair values of all other assets and liabilities are not affected by a change in interest rates;
- funds will be reinvested in similar interest bearing securities on maturity; and
- all other variables are held constant.

A 50 basis point decrease is assumed to produce an equal and opposite impact.

	2015 Impact on IS & net assets	2014 Impact on IS & net assets
<b>Total</b>	<b>8.3</b>	<b>12.4</b>

The Group has direct exposure to the effect of interest rate changes on the valuation and cash flows of its interest-bearing assets and liabilities. However, it may also be indirectly affected by the impact of interest rate changes on the earnings of certain companies in which the Group invests, and the impact on valuations that use interest rates as an input, such as valuation models for private investments. Therefore, the sensitivity analysis may not reflect the full effect on the Group's net assets.

#### a(iii). Currency risk

Consistent with its investment objective, the Group invests in financial instruments and transactions denominated in currencies other than Sterling. As such, the Group's profits and net assets could be significantly affected by currency movements.

Currency risk is managed by the Group by entering into forward currency contracts as a means of limiting or increasing its exposure to particular currencies. These contracts are used for the purpose of hedging the existing currency exposure of elements of the Group's portfolio (as a means of reducing risk) or to enable increased exposure when this is deemed appropriate.

# Notes to the Financial Statements

## 34. Financial Instruments (continued)

Part of the Company's currency exposure in respect of its US Dollar and Yen investments is also hedged by way of the Company's borrowings denominated in those currencies.

### Foreign currency exposure

Currency	2015 Net exposure % of NAV	2014 Net exposure % of NAV
US Dollar	63.0	66.9
Japanese Yen	3.5	(1.9)
South Korean Won	(3.0)	(0.5)
Australian Dollar	(3.0)	(6.4)
Chinese Renminbi	(3.4)	(6.9)
Euro	(5.1)	(5.3)
Other non-Sterling	0.6	4.0
<b>Total</b>	<b>52.6</b>	<b>49.9</b>

Amounts in the above table are based on the carrying value of all currency denominated assets and liabilities and the underlying principal amounts of forward currency contracts.

### Currency Risk Sensitivity Analysis

The sensitivity of the Group's net assets and IS in regard to changes in key currencies is illustrated below. This is based on an assumed 10% strengthening of Sterling relative to the foreign currencies as at 31 December 2015, and assumes all other variables are held constant. A 10% weakening is assumed to produce an equal and opposite effect.

The sensitivity analysis is based on the net foreign currency assets held at the balance sheet dates and takes account of forward foreign exchange contracts that offset the effects of changes in currency exchange rates.

£ million	2015 Impact on IS & net assets	2014 Impact on IS & net assets
US Dollar	(139.9)	(139.8)
Japanese Yen	(7.7)	3.9
South Korean Won	6.6	1.1
Australian Dollar	6.8	13.5
Chinese Renminbi	7.6	14.4
Euro	11.3	11.2
Other non-Sterling	(1.3)	(8.8)
<b>Total</b>	<b>(116.6)</b>	<b>(104.5)</b>

### b. Credit risk

Credit risk is the risk that a counterparty to a financial instrument held by the Group will fail to discharge an obligation or commitment that it has entered into with the Group, which could result in a loss to the Group.

This risk is not considered significant and is managed as follows:

- the vast majority of the Group's transactions are settled on a delivery versus payment basis;
- use of a large number of brokers;
- liquid investments (cash and cash equivalents) are divided between a number of different financial institutions; and
- careful selection of a diversified portfolio of credit managers.

A credit exposure could arise in respect of derivative contracts entered into by the Group if a counterparty was unable to fulfil its contractual obligations.

The Group has exposure to certain debt instruments acquired as part of its private equity transactions. The credit risk associated with these instruments is managed as part of the overall investment risk in the relevant portfolio companies and is not considered separately.

### Credit quality of financial assets

The credit quality of certain financial assets that are neither past due nor impaired, where the risk of loss is primarily that a counterparty fails to meet an obligation, can be assessed by reference to external credit ratings.

£ million	2015	2014
Portfolio investments (debt securities)	73.2	17.1
Derivative financial instruments	15.4	34.4
Cash margin accounts	52.4	42.6
Other receivables <sup>1</sup>	38.4	1.7
Cash at bank	112.1	101.4
<b>Maximum exposure to credit risk</b>	<b>291.5</b>	<b>197.2</b>

<sup>1</sup> Short-term credit ratings not available. No defaults noted as trading counterparties.

Management has a review process in place that included an evaluation of a potential counterparty's ability to service and repay its debt. This is reviewed on a regular basis. Other than as noted, the counterparties to the above assets, are investment grade institutions with a short-term credit rating of A-3 or higher by S&P (2014: A-2).

On 7 July 2014, BNP Paribas Securities Services (BNPP) was appointed as custodian and depository to the Company. As depository under AIFMD, BNPP provides cash monitoring, asset safekeeping and general oversight services to the Company.

Substantially all of the listed portfolio investments and cash at bank are held by BNPP as custodian. Bankruptcy or insolvency of the custodian may cause the Group's rights with respect to securities held by the custodian to be delayed; however, the custodian's local long-term rating from S&P was A+ in the most recent rating prior to 31 December 2015 (year ended 31 December 2014: A+).

## Notes to the Financial Statements

### 34. Financial Instruments (continued)

#### c. Liquidity risk

Liquidity risk is the risk that the Group will have difficulty in meeting its obligations in respect of financial liabilities as they fall due.

The Group has significant investments in and commitments to direct private investments and private funds, which are inherently illiquid. In addition, the Group holds investments with other third party organisations which may require notice periods in order to be realised.

The Group manages its liquid resources to ensure sufficient cash is available to meet its expected contractual commitments. It monitors the level of short-term funding and balances the need for access to short-term funding, with the long-term funding needs of the Group.

Liquidity risk is not viewed as significant as a substantial proportion of the Group's net assets are in liquid or readily realisable assets, which could be utilised to meet funding requirements if necessary. The Company has the power, under its Articles of Association, to take out both short and long-term borrowings.

The Group has two revolving credit facilities totalling £258.9 million and this year issued long-term loan notes (details of which are disclosed in note 17).

The remaining contractual maturities of the Group's financial liabilities at the year end, based on the earliest date on which payment could be required are as follows:

£ million	31 December 2015			
	3 months or less	3-12 months	>1 year	Total
<b>Current Liabilities:</b>				
Bank loan/overdraft	258.9	–	–	258.9
Derivative financial instruments	32.4	–	–	32.4
Purchases for future settlement	7.6	–	–	7.6
Amounts owed by group undertakings	128.6	–	–	128.6
<b>Non-current liabilities:</b>				
Derivative financial instruments	–	–	0.8	0.8
Borrowings	–	–	141.3	141.3
<b>Financial liabilities</b>	<b>427.5</b>	<b>–</b>	<b>142.1</b>	<b>569.6</b>
Other non-financial liabilities	32.5	–	–	32.5
<b>Total</b>	<b>460.0</b>	<b>–</b>	<b>142.1</b>	<b>602.1</b>
Commitments	205.1	–	–	205.1
<b>Total</b>	<b>665.1</b>	<b>–</b>	<b>142.1</b>	<b>807.2</b>

£ million	31 December 2014			
	3 months or less	3-12 months	>1 year	Total
<b>Current Liabilities:</b>				
Bank loan/overdraft	402.9	–	–	402.9
Derivative financial instruments	27.4	–	–	27.4
Purchases for future settlement	1.2	–	–	1.2
Amounts owed by group undertakings	128.7	–	–	128.7
<b>Non-current liabilities:</b>				
Derivative financial instruments	–	–	3.2	3.2
<b>Financial liabilities</b>	<b>560.2</b>	<b>–</b>	<b>3.2</b>	<b>563.4</b>
Other non-financial liabilities	11.3	–	–	11.3
<b>Total</b>	<b>571.5</b>	<b>–</b>	<b>3.2</b>	<b>574.7</b>
Commitments	158.4	–	–	158.4
<b>Total</b>	<b>729.9</b>	<b>–</b>	<b>3.2</b>	<b>733.1</b>

#### 34.2 Collateral

Collateral in the form of margin is posted by the Group in relation to certain derivative transactions. These are transacted under the auspices of the International Swaps and Derivatives Association and may require collateral to be posted from time to time. The Group does not hold collateral from other counterparties.

Set out below is the amount of financial assets pledged as collateral.

£ million	2015	2014
<b>Cash margin</b>	<b>52.4</b>	<b>42.6</b>

#### 34.3 Derivative financial instruments

The Group typically uses the following types of derivative instruments in the portfolio:

- futures and forward contracts relating to foreign currencies, market indices and bonds;
- options relating to foreign currencies, market indices, equities and interest rates; and
- swaps relating to interest rates, credit spreads and equity indices.

As explained above, the Group uses derivatives to hedge various exposures and also selectively to increase or decrease exposure where desired. The notional amount of certain types of derivatives provides a basis for comparison with instruments recognised on the balance sheet, but does not necessarily indicate the amount of future cash flows involved or the current fair value of the derivatives.

The derivative instruments become favourable (assets) or unfavourable (liabilities) as a result of fluctuations in market interest rates, indices, security prices or foreign exchange rates relevant to the terms of the derivative instrument. The aggregate contractual or notional amount of derivative financial instruments held, the extent to which instruments are favourable or unfavourable and thus the aggregate fair values of derivative financial assets and liabilities can fluctuate significantly from time to time.

Details of the Group and Company's unsettled derivatives at 31 December 2015 and 31 December 2014 are:

As at 31 December 2015 £ million	Notional Amount	Group and Company		Total Fair Value
		Assets (Positive Fair Value)	Liabilities (Negative Fair Value)	
Commodity derivatives	46.7	–	(0.5)	(0.5)
Currency derivatives	1,846.0	10.8	(24.9)	(14.1)
Equity derivatives	39.4	4.6	(7.2)	(2.6)
Fixed income derivatives	–	–	–	–
Interest rate derivatives	227.6	–	(0.6)	(0.6)
<b>Total</b>		<b>15.4</b>	<b>(33.2)</b>	<b>(17.8)</b>

As at 31 December 2014 £ million	Notional Amount	Group and Company		Total Fair Value
		Assets (Positive Fair Value)	Liabilities (Negative Fair Value)	
Commodity derivatives	–	–	–	–
Currency derivatives	1,761.7	18.8	(15.7)	3.1
Equity derivatives	111.4	12.5	(12.6)	(0.1)
Fixed income derivatives	720.0	–	(1.2)	(1.2)
Interest rate derivatives	152.4	3.1	(1.1)	2.0
<b>Total</b>		<b>34.4</b>	<b>(30.6)</b>	<b>3.8</b>

The notional amount for options and swaptions in the above tables has been delta-adjusted.

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# Notes to the Financial Statements

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## 34. Financial Instruments (continued)

### 34.4 IFRS 13 classification

IFRS 13 requires the Group to classify its financial instruments held at fair value using a hierarchy that reflects the significance of the inputs used in the valuation methodologies. These are as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices); and
- Level 3: Inputs for the asset or liability that are not based on observable market data (i.e. unobservable inputs).

The vast majority of the Group's financial assets and liabilities and the investment properties are measured at fair value on a recurring basis.

The Group's policy is to recognise transfers into and transfers out of fair value hierarchy levels at the end of the reporting year when they are deemed to occur.

A description of the valuation techniques used by the Group with regards to investments categorised in each level of the fair value hierarchy is detailed below. Where the Group invests in a fund or a partnership, the categorisation of such investment between levels 1 to 3 is determined by reference to the nature of the underlying investments. If the underlying investments are categorised across different levels, the lowest level that forms a significant proportion of the fund or partnership exposure is used to determine the reporting disclosure.

#### Level 1

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the Group is the current bid price or the last traded price, depending on the convention of the exchange on which the investment is quoted. Where a market price is available but the market is not considered active, the Group has classified these investments as level 2.

#### Level 2

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques which maximise the use of observable market data where it is available. Specific valuation techniques used to value OTC derivatives include quoted market prices for similar instruments, counterparty quotes and the use of forward exchange rates to estimate the fair value of forward foreign exchange contracts at the balance sheet date. Investments in externally managed funds which themselves invest primarily in listed securities are valued at the price or net asset value released by the investment manager/fund administrator as at the balance sheet date.

#### Level 3

The Group considers all private investments, whether direct or funds, (as described on page 13 of the Investment Review) as level 3 assets, as the valuations of these assets are not based on observable market data. Where other funds invest into illiquid stocks, these are also considered by the Group to be level 3 assets.

For the private fund investments, fair value is deemed to be the capital statement account balance as reported by the General Partner of the investee fund which represents RIT's pro-rata proportion of the fund's net asset value. A review is conducted annually in respect of the valuation basis of the investee funds to confirm these are valued in accordance with fair value methodologies.

The directly held private investments are valued on a semi-annual basis using techniques including a market approach, cost approach and/or income approach. The valuation process is collaborative, involving the finance and investment functions with the final valuations being reviewed by the Valuation Committee. The specific techniques used will typically include earnings multiples, discounted cash flow analysis, the value of recent transactions, and, where appropriate, industry rules of thumb. The valuations will often reflect a synthesis of a number of distinct approaches in determining the final fair value estimate. The individual approach for each investment will vary depending on relevant factors that a market participant would take into account in pricing the asset. These might include the specific industry dynamics, the company's stage of development, profitability, growth prospects or risk as well as the rights associated with the particular security.

Borrowings at 31 December 2015 comprise bank loans and senior loan notes. The bank loans are multi-currency revolving credit facilities, and are typically drawn in tranches with a duration of three months. The loans are therefore short-term in nature, and their fair value approximates their nominal value. The loan notes have tenors of between 10 and 20 years with an average of 16 years. They are valued on a monthly basis using a discounted cash flow model where the discount rate is derived from the yield of similar tenor UK Government bonds, adjusted for any significant changes in either credit spreads or the perceived credit risk of the Company.

The fair value of investments in non-consolidated subsidiaries is considered to be the net asset value of the individual subsidiary as at the balance sheet date. The net asset value comprises various assets and liabilities which are fair valued on a recurring basis and is considered to be level 3.

On a semi-annual basis, the Group engages external, independent and qualified valuers to determine the fair value of the Group's investment properties and property, plant and equipment held at fair value. These properties were valued at 31 December 2015 by JLL in accordance with the Appraisal and Valuation Manual of the Royal Institution of Chartered Surveyors on the basis of open market value.



## Notes to the Financial Statements

### 34. Financial Instruments (continued)

The following table analyses within the fair value hierarchy the Group's assets and liabilities at 31 December 2015:

As at 31 December 2015				
£ million	Level 1	Level 2	Level 3	Total
<b>Financial assets at fair value through profit or loss:</b>				
Portfolio investments	602.6	1,374.4	651.9	2,628.9
Non-consolidated subsidiaries	–	–	130.1	130.1
Investments held at fair value	602.6	1,374.4	782.0	2,759.0
Derivative financial instruments	0.2	15.2	–	15.4
<b>Total financial assets at fair value through profit or loss</b>	<b>602.8</b>	<b>1,389.6</b>	<b>782.0</b>	<b>2,774.4</b>
<b>Non-financial assets measured at fair value:</b>				
Investment property	–	–	33.7	33.7
<b>Financial liabilities at fair value through profit or loss:</b>				
Borrowings	–	–	(400.2)	(400.2)
Derivative financial instruments	(1.9)	(31.3)	–	(33.2)
<b>Total financial liabilities at fair value through profit or loss</b>	<b>(1.9)</b>	<b>(31.3)</b>	<b>(400.2)</b>	<b>(433.4)</b>
<b>Total net assets measured at fair value</b>	<b>600.9</b>	<b>1,358.3</b>	<b>415.5</b>	<b>2,374.7</b>
Other assets/(liabilities)				66.6
Net assets				2,441.3

The realised and unrealised gains and losses shown in the adjacent table for level 3 assets are included in gains/(losses) on portfolio investments held at fair value in the Consolidated Income Statement.

#### Movements in level 3 assets

Year 31 December 2015 £ million	Investments held at fair value	Investment Property	Total
Opening Balance	745.5	30.2	775.7
Purchases	161.1	–	161.1
Sales	(156.1)	–	(156.1)
Realised gains through profit or loss	12.5	–	12.5
Unrealised gains through profit or loss	19.0	3.5	22.5
Reclassifications	–	–	–
<b>Closing Balance</b>	<b>782.0</b>	<b>33.7</b>	<b>815.7</b>

Further information in relation to the directly held private investment portfolio at 31 December 2015 is set out below:

Sector	Fair value £ million	Valuation methods/inputs
UK Commercial Property	33.7	Sales comparisons (£1,600 - £2,250/sq <sup>2</sup> ); discounted expected rental values (£65 - £68/sq <sup>2</sup> )
Financials	45.4	P/E (24.5x), EV/Sales (1.0x), EV/AUM (0.9%), DCF (20% WACC)
Technology	22.6	EV/EBITDA (12.0x)
Energy	5.8	EV/EBITDA (9.0x)
Various investments (less than £3 million each)	16.7	Various methods
<b>Total</b>	<b>124.2</b>	

The remainder of the portfolio was valued using the following primary methods: Cost of recent investment (£24.2 million), third party valuations (£42.4 million) and price of a recent financing round (£52.5 million). The unconsolidated subsidiaries were valued at their fair value (representing their individual assets and liabilities) of £130.1 million.

Given the range of techniques and inputs used in the valuation process, and the fact that in most cases more than one approach is used, a sensitivity analysis is not considered to be a practical or meaningful disclosure. Shareholders should note however that increases or decreases in any of the inputs listed above in isolation, may result in higher or lower fair value measurements.

The following table analyses the Group's assets and liabilities within the fair value hierarchy, at 31 December 2014:

As at 31 December 2014				
£ million	Level 1	Level 2	Level 3	Total
<b>Financial assets at fair value through profit or loss:</b>				
Portfolio investments	559.8	1,328.7	615.5	2,504.0
Non-consolidated subsidiaries	–	–	130.0	130.0
Investments held at fair value	559.8	1,328.7	745.5	2,634.0
Derivative financial instruments	–	34.4	–	34.4
<b>Total financial assets at fair value through profit or loss</b>	<b>559.8</b>	<b>1,363.1</b>	<b>745.5</b>	<b>2,668.4</b>
<b>Non-financial assets measured at fair value:</b>				
Investment property	–	–	30.2	30.2
<b>Financial liabilities at fair value through profit or loss:</b>				
Borrowings	–	–	(402.9)	(402.9)
Derivative financial instruments	–	(30.6)	–	(30.6)
<b>Total financial liabilities at fair value through profit or loss</b>	<b>–</b>	<b>(30.6)</b>	<b>(402.9)</b>	<b>(433.5)</b>
<b>Total net assets measured at fair value</b>	<b>559.8</b>	<b>1,332.5</b>	<b>372.8</b>	<b>2,265.1</b>
Other assets/(liabilities)				34.5
Net assets				2,299.6

# Notes to the Financial Statements

## 34. Financial Instruments (continued)

### Movements in level 3 assets

Year ended 31 December 2014 £ million	Investments held at fair value	Investment Property	Total
Opening Balance	811.7	29.0	840.7
Purchases	128.3	–	128.3
Sales	(148.2)	–	(148.2)
Realised gains through profit or loss	28.1	–	28.1
Unrealised gains through profit or loss	88.6	1.2	89.8
Reclassifications	(163.0)	–	(163.0)
<b>Closing Balance</b>	<b>745.5</b>	<b>30.2</b>	<b>775.7</b>

### 34.5 Capital management

The Group's primary objectives in relation to the management of capital are:

- to ensure its ability to continue as a going concern; and
- to maximise the long-term capital growth for its shareholders through an appropriate balance of equity capital and gearing.

The Company is subject to externally imposed capital requirements:

- the Company's Articles of Association restrict borrowings to a maximum of five times share capital and reserves; and
- the Company's borrowings are subject to covenants limiting the total exposure based on a minimum net assets and a cap of borrowings as a percentage of adjusted net assets.

All these conditions were met during this year and the previous financial year.

In addition, JRMC and GVQ are subject to capital requirements imposed by the FCA and these subsidiaries must ensure that they have sufficient capital to meet the requirements as set out by the FCA. JRMC and GVQ were in compliance with those capital requirements throughout the year.

The Group's capital at 31 December 2015 and 31 December 2014 comprised:

£ million	2015	2014
Equity share capital	155.4	155.4
Retained earnings and other reserves	2,285.9	2,144.2
Net asset value	2,441.3	2,299.6
Borrowings	400.2	402.9
Total capital	2,841.5	2,702.5
<b>Debt as a percentage of total capital</b>	<b>14.1%</b>	<b>14.9%</b>

There have been no significant changes to the Group's capital management objectives, policies and processes in the year, nor has there been any change in what the Group considers to be its capital.

## 35. Related Undertakings

Further to the disclosures in notes 31 (Investments) and 32 (Investments in Subsidiary Undertakings), the following is a list of additional significant related undertakings of the Group as at 31 December 2015 pursuant to the requirements of Statutory Instrument 2015 No. 980 *The Companies, Partnerships and Groups (Accounts and Reports) Regulations 2015*. All entities below are classified as significant holdings (greater than 20% interest in a class of shares or partnership).

Name	Principal place of business	% Interest
BlackRock Capital Markets Partners (Offshore) LP	Cayman Islands	25.0%
Blumberg Capital Ventures 1 LP	Delaware, USA	56.1%
Cyrus Aviation Partners III (Cayman) LP	Cayman Islands	46.7%
Cyrus Lightyear Fund LP	Cayman Islands	70.6%
Darwin Private Equity I LP	England, UK	23.9%
Dukes Investment Ltd	Cayman Islands	50.0%
Firebird Avrova Fund Ltd, class C	Cayman Islands	62.2%
Firebird Mongolia Fund (Cayman) Ltd, class A	Cayman Islands	30.7%
Firebird New Russia Fund Ltd, class A1	Cayman Islands	27.0%
Green Park Ventures LP	Cayman Islands	49.9%
High Point (Guernsey) Ltd	Guernsey	31.2%
High Point Sarl ordinary shares	Luxembourg	31.0%
ICQ Holdings 6 LLC	Delaware, USA	100.0%
Lansdowne Energy Dynamics Fund Ltd, class B	Cayman Islands	22.4%
Media Technology Ventures IV LP	California, USA	38.0%
Mondis Technology (Guernsey) Ltd preferred shares	Guernsey	48.2%
Mondis Technology Ltd, A shares	England, UK	50.0%
Rockefeller Financial Services Inc class B non-voting shares	New York, USA	35.2%
RR Capital Partners LP	New York, USA	20.5%
Sandler 21st Century Communications LP	Delaware, USA	45.0%
Tinicum Partners LP	New York, USA	20.3%
Xander Seleucus II LP	Cayman Islands	41.9%
Xander Seleucus LP	Cayman Islands	43.3%
Xander Seleucus Retail LP	Cayman Islands	48.8%

# Independent Auditors' Report

RIT Capital Partners plc

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# Independent Auditors' Report to the Members of RIT Capital Partners plc

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## Report on the financial statements

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### Our opinion

In our opinion:

- RIT Capital Partners plc's Group financial statements and Parent Company financial statements (the "financial statements") give a true and fair view of the state of the Group's and of the Parent Company's affairs as at 31 December 2015 and of the Group's profit and the Group's and the Parent Company's cash flows for the year then ended;
- the Group financial statements have been properly prepared in accordance with International Financial Reporting Standards ("IFRSs") as adopted by the European Union;
- the Parent Company financial statements have been properly prepared in accordance with IFRSs as adopted by the European Union and as applied in accordance with the provisions of the Companies Act 2006; and
- the financial statements have been prepared in accordance with the requirements of the Companies Act 2006 and, as regards the Group financial statements, Article 4 of the IAS Regulation.

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### What we have audited

The financial statements, included within the Report & Accounts, comprise:

- the Consolidated and Parent Company Balance Sheets as at 31 December 2015;
- the Consolidated Income Statement and Consolidated Statement of Comprehensive Income for the year then ended;
- the Consolidated and Parent Company Cash Flow Statements for the year then ended;
- the Consolidated and Parent Company Statements of Changes in Equity for the year then ended;
- the notes to the financial statements, which include a summary of significant accounting policies and other explanatory information.

Certain required disclosures have been presented elsewhere in the Report & Accounts, rather than in the notes to the financial statements. These are cross-referenced from the financial statements and are identified as audited.

The financial reporting framework that has been applied in the preparation of the financial statements is applicable law and IFRSs as adopted by the European Union and, as regards the Company financial statements, as applied in accordance with the provisions of the Companies Act 2006.

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### Our audit approach

#### *Context*

RIT Capital Partners plc is a FTSE 250 self-managed investment trust, managed by a wholly-owned subsidiary J. Rothschild Capital Management Limited. The operations of the Group are located in the UK. Each year we focus our work primarily on the valuation of the investment portfolio, including direct private investments, funds, investment property and derivatives. During the year, RIT Capital Partners plc acquired an asset manager, GVQ Investment Management Limited and this has been consolidated in the financial statements for the first time. We audit this entity as part of our audit of the Group.

# Independent Auditors' Report to the Members of RIT Capital Partners plc

## Overview



- Overall Group materiality: £42.7 million which represents 1.75% of net assets.
- The Group comprises an investment company and its subsidiaries, managing a widely diversified portfolio. The Group financial statements are a consolidation of 18 companies including J. Rothschild Capital Management Limited (the 'Manager') and the Parent Company.
- We audited the financial statements of 10 subsidiaries and the Parent Company which together account for 100% of the Group's income and 100% of its profit before tax, and 99% of its net assets.
- We tailored the scope of our audit taking into account the types of investments within the Group, the accounting processes and controls, and the industry in which the Group operates.

Our areas of focus comprise:

- Valuation of direct private investments, investments in funds, investment property and derivatives.
- Risk of fraud in income recognition on for gains/losses on fair value investments.
- Related party transactions.

## The scope of our audit and our areas of focus

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)").

We designed our audit by determining materiality and assessing the risks of material misstatement in the financial statements. In particular, we looked at where the directors made subjective judgements, for example in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits we also addressed the risk of management override of internal controls, including evaluating whether there was evidence of bias by the directors that represented a risk of material misstatement due to fraud.

The risks of material misstatement that had the greatest effect on our audit, including the allocation of our resources and effort, are identified as "areas of focus" in the table below. We have also set out how we tailored our audit to address these specific areas in order to provide an opinion on the financial statements as a whole, and any comments we make on the results of our procedures should be read in this context. This is not a complete list of all risks identified by our audit.

Area of focus	How our audit addressed the area of focus
<p><i>Valuation of direct private investments, investments in funds, investment property and derivatives</i></p> <p>Refer to page 29 (Audit and Risk Committee Report), page 51 (Accounting Policies) and page 66 (notes).</p> <p>The investment portfolio at 31 December 2015 included quoted equity, short term government bonds, direct private investments, investments in funds, investment property and derivatives.</p> <p>We focused on the valuation of direct private investments as the valuations are material, complex and include estimates and significant judgements.</p> <p>The valuation of these investments is determined by management and the directors and is based on the nature of the underlying business which has been invested in. The methods used include:</p> <ul style="list-style-type: none"> <li>• Applying a multiple to earnings;</li> </ul>	<p>We understood and evaluated the valuation methodology applied, by reference to industry practice, and tested the techniques used by management in determining the fair value of the investment portfolio.</p> <p>For direct private investments, we were able to:</p> <ul style="list-style-type: none"> <li>• compare valuations to recently completed transactions;</li> <li>• assess the validity of valuation models that applied comparable quoted company earnings multiples by making appropriate adjustments to the multiple to reflect the differences between them and the investee companies, and checking earnings data from audited financial statements, unaudited management accounts and/or forecasts for the investee companies;</li> <li>• assess the valuation models that applied a discounted cash flow analysis by agreeing forecasts input into the model to supporting management accounts and analysing the discount rate applied;</li> </ul>

# Independent Auditors' Report to the Members of RIT Capital Partners plc

<i>Area of focus</i>	<i>How our audit addressed the area of focus</i>
<ul style="list-style-type: none"> <li>• Using a discounted cash flow model;</li> <li>• Using recent transaction prices; and</li> <li>• Using underlying asset valuations.</li> </ul> <p>We focused on investments in funds, investment property and derivatives as the valuation assumptions used to fair value these investments do not have observable inputs that reflect quoted prices in active markets, and are therefore more subjective.</p>	<ul style="list-style-type: none"> <li>• obtain satisfactory explanations when challenging the assumptions made by management in the applicable valuation models;</li> <li>• test the mathematical accuracy of the valuation models; and</li> <li>• read Valuation Committee papers and meeting minutes where the valuations of these investments were discussed and agreed.</li> </ul> <p>This, together with our knowledge of the investee entities and the International Private Equity and Venture Capital Valuation guidelines, enabled us to discuss with and challenge management and directors as to the appropriateness of the methodology and key inputs used, and the valuations themselves.</p> <p>We found that management's valuations of direct private investments were supported by the available evidence, and in particular that the assumptions used were appropriate based on the investee's circumstances, and actual and expected financial performance.</p> <p>For investments in funds, we were able to:</p> <ul style="list-style-type: none"> <li>• confirm the fund valuation with underlying fund managers or administrators;</li> <li>• check the funds' most recently audited financial statements or latest fund manager reports to corroborate the valuations applied by management; and</li> <li>• assess prior year valuations which were based on unaudited net asset statements by reference to their respective audited financial statements.</li> </ul> <p>For investment property, we were able to:</p> <ul style="list-style-type: none"> <li>• confirm that the valuation report was compliant with best practice as set out in the RICS Valuation – Professional Standards January 2014 ("the Red Book");</li> <li>• obtain satisfactory explanations for the assumptions made by management in the valuation; and</li> <li>• test the mathematical accuracy of the valuation models and verify the inputs into the models by agreeing them to third party sources where applicable.</li> </ul>



## Independent Auditors' Report to the Members of RIT Capital Partners plc

<i>Area of focus</i>	<i>How our audit addressed the area of focus</i>
	<p>For derivatives, we were able to:</p> <ul style="list-style-type: none"> <li>• agree the price to independent pricing sources and recalculated the value; and</li> <li>• check valuation assumptions to term sheets.</li> </ul> <p>No material misstatements were identified by our testing of investments in funds, investment property or derivatives.</p>
<p><i>Risk of fraud in income recognition for gains/losses on fair value investments</i></p> <p>Refer to page 50 (Accounting Policies).</p> <p>We focused on the accuracy and completeness of income recognition relating to gains/losses on fair value investments.</p> <p>Gains/losses on investments represent changes in the fair value of investments over the financial year and gains/losses made on the disposal of investments. Fair value movements that are unrealised are based on the change in investment valuations. Valuations other than listed investments are subjective. We focused on gains/losses on direct private investments, investments in funds, investment property and derivatives held at fair value due to the subjective nature of the valuations, again as set out above. ISAs (UK &amp; Ireland) presume there is a risk of fraud in income recognition because of the pressure management may feel to achieve planned results. This, combined with the size of the gains/losses on fair value investments, made this an area of focus.</p>	<p>Our testing over the gains/losses on fair value investments included:</p> <ul style="list-style-type: none"> <li>• obtaining an understanding of, and then testing the valuation process as set out in the area of focus above, to ascertain whether unrealised gains/losses were appropriately calculated;</li> <li>• testing realised gains/losses by agreeing the proceeds of the sale to bank statements and sale agreements;</li> <li>• recalculating unrealised gains based on the valuation movement in investments over the year;</li> <li>• recalculating a sample of realised gains/losses;</li> <li>• assessing journal entries relating to investment gains/losses for any entries not covered in our testing as set out above.</li> </ul> <p>No material misstatements were identified by our testing.</p>

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# Independent Auditors' Report to the Members of RIT Capital Partners plc

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<i>Area of focus</i>	<i>How our audit addressed the area of focus</i>
<p data-bbox="225 539 480 566"><i>Related party transactions</i></p> <p data-bbox="225 591 767 645">Refer to page 30 (Audit and Risk Committee Report) and page 61 (notes).</p> <p data-bbox="225 663 775 797">We focused on this area due to the nature and number of related party transactions. The complexity and extent of these arrangements means that there is a risk that not all related party transactions are identified and disclosed in the financial statements.</p>	<p data-bbox="815 539 1209 566">Our testing over related parties included:</p> <ul data-bbox="815 584 1366 1128" style="list-style-type: none"> <li data-bbox="815 584 1342 719">• assessing management's process for identifying related parties and related party transactions, which includes maintaining up to date records of parties related to the Group and to the Group's Board of Directors;</li> <li data-bbox="815 741 1366 819">• evaluating management's listing of related parties and related parties transactions for completeness based on our knowledge gained from the audit;</li> <li data-bbox="815 842 1353 920">• reading minutes of the Conflicts Committee, a group of independent non-executive Directors who monitor all arrangements with related parties;</li> <li data-bbox="815 943 1310 996">• agreeing related party transactions to supporting documentation;</li> <li data-bbox="815 1019 1294 1072">• obtaining written confirmation from the Parent Company of the list of all related parties; and</li> <li data-bbox="815 1095 1350 1128">• performing scanning analytics for possible additional related party transactions.</li> </ul> <p data-bbox="815 1151 1361 1256">We found no unidentified related parties or inconsistencies between the reported related party transactions and our testing in this area or the rest of our audit.</p>

## *How we tailored the audit scope*

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the geographic structure of the Group, the accounting processes and controls, and the industry in which the Group operates.

We audited the Parent Company and 10 significant subsidiaries of the Group, which together account for 99% of the Group's income, 99% of its profit before tax, and 99% of its net assets. This, together with procedures performed over the consolidation, has provided the evidence we need for our opinion on the Group financial statements.

## *Materiality*

The scope of our audit was influenced by our application of materiality. We set certain quantitative thresholds for materiality. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures on the individual financial statement line items and disclosures and in evaluating the effect of misstatements, both individually and on the financial statements as a whole.

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## Independent Auditors' Report to the Members of RIT Capital Partners plc

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Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

Overall Group materiality	£42.7 million (2014: £40.2 million).
How we determined it	1.75% of net assets.
Rationale for benchmark applied	We believe that net assets is the primary measure used by the shareholders in assessing the performance of the Group, and this is also a generally accepted auditing benchmark used for companies in this industry.

We agreed with the Audit and Risk Committee that we would report to them misstatements identified during our audit above £2.1 million (2014: £2.0 million) as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

### *Going concern*

Under the Listing Rules we are required to review the Directors' statement, set out on page 18, in relation to going concern. We have nothing to report having performed our review.

Under ISAs (UK & Ireland) we are required to report to you if we have anything material to add or to draw attention to in relation to the Directors' statement about whether they considered it appropriate to adopt the going concern basis in preparing the financial statements. We have nothing material to add or to draw attention to.

As noted in the Directors' statement, the Directors have concluded that it is appropriate to adopt the going concern basis in preparing the financial statements. The going concern basis presumes that the Group and Parent Company have adequate resources to remain in operation, and that the Directors intend them to do so, for at least one year from the date the financial statements were signed. As part of our audit we have concluded that the Directors' use of the going concern basis is appropriate. However, because not all future events or conditions can be predicted, these statements are not a guarantee as to the Group's and Parent Company's ability to continue as a going concern.

## Other required reporting

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### **Consistency of other information**

#### *Companies Act 2006 opinion*

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

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# Independent Auditors' Report to the Members of RIT Capital Partners plc

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## *ISAs (UK & Ireland) reporting*

Under ISAs (UK & Ireland) we are required to report to you if, in our opinion:

<ul style="list-style-type: none"> <li>• information in the Report &amp; Accounts is:               <ul style="list-style-type: none"> <li>– materially inconsistent with the information in the audited financial statements; or</li> <li>– apparently materially incorrect based on, or materially inconsistent with, our knowledge of the Group and Parent Company acquired in the course of performing our audit; or</li> <li>– otherwise misleading.</li> </ul> </li> </ul>	We have no exceptions to report.
<ul style="list-style-type: none"> <li>• the statement given by the Directors on page 28, in accordance with provision C.1.1 of the UK Corporate Governance Code (the "Code"), that they consider the Report &amp; Accounts taken as a whole to be fair, balanced and understandable and provides the information necessary for members to assess the Group's and Parent Company's position and performance, business model and strategy is materially inconsistent with our knowledge of the Group and Parent Company acquired in the course of performing our audit.</li> </ul>	We have no exceptions to report.
<ul style="list-style-type: none"> <li>• the section of the Report &amp; Accounts on page 29, as required by provision C.3.8 of the Code, describing the work of the Audit and Risk Committee does not appropriately address matters communicated by us to the Audit and Risk Committee.</li> </ul>	We have no exceptions to report.

## **The Directors' assessment of the prospects of the Group and of the principal risks that would threaten the solvency or liquidity of the Group**

Under ISAs (UK & Ireland) we are required to report to you if we have anything material to add or to draw attention to in relation to:

<ul style="list-style-type: none"> <li>• the Directors' confirmation on page 15 of the Report &amp; Accounts, in accordance with provision C.2.1 of the Code, that they have carried out a robust assessment of the principal risks facing the Group, including those that would threaten its business model, future performance, solvency or liquidity.</li> </ul>	We have nothing material to add or to draw attention to.
<ul style="list-style-type: none"> <li>• the disclosures in the Report &amp; Accounts that describe those risks and explain how they are being managed or mitigated.</li> </ul>	We have nothing material to add or to draw attention to.
<ul style="list-style-type: none"> <li>• the Directors' explanation on page 18 of the Report &amp; Accounts, in accordance with provision C.2.2 of the Code, as to how they have assessed the prospects of the Group, over what period they have done so and why they consider that period to be appropriate, and their statement as to whether they have a reasonable expectation that the group will be able to continue in operation and meet its liabilities as they fall due over the period of their assessment, including any related disclosures drawing attention to any necessary qualifications or assumptions</li> </ul>	We have nothing material to add or to draw attention to.

Under the Listing Rules we are required to review the Directors' statement that they have carried out a robust assessment of the principal risks facing the Group and the Directors' statement in relation to the longer-term viability of the group. Our review was substantially less in scope than an audit and only consisted of making inquiries and considering the Directors' process supporting their statements; checking that the statements are in alignment with the relevant provisions of the Code; and considering whether the statements are consistent with the knowledge acquired by us in the course of performing our audit. We have nothing to report having performed our review.

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# Independent Auditors' Report to the Members of RIT Capital Partners plc

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## **Adequacy of accounting records and information and explanations received**

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the Parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the Parent Company financial statements and the part of the Directors' Remuneration Report to be audited are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

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## **Directors' remuneration**

### *Directors' remuneration report – Companies Act 2006 opinion*

In our opinion, the part of the Directors' Remuneration Report to be audited has been properly prepared in accordance with the Companies Act 2006.

### *Other Companies Act 2006 reporting*

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of Directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

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## **Corporate governance statement**

Under the Listing Rules we are required to review the part of the Corporate Governance Statement relating to ten further provisions of the Code. We have nothing to report having performed our review.

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## **Responsibilities for the financial statements and the audit**

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### **Our responsibilities and those of the Directors**

As explained more fully in the Statement of Directors' Responsibilities set out on page 27, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and ISAs (UK & Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the Parent Company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

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### **What an audit of financial statements involves**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the Group's and Parent Company's circumstances and have been consistently applied and adequately disclosed;
- the reasonableness of significant accounting estimates made by the Directors; and
- the overall presentation of the financial statements.

We primarily focus our work in these areas by assessing the Directors' judgements against available evidence, forming our own judgements, and evaluating the disclosures in the financial statements.

We test and examine information, using sampling and other auditing techniques, to the extent we consider necessary to provide a reasonable basis for us to draw conclusions. We obtain audit evidence through testing the effectiveness of controls, substantive procedures or a combination of both.

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## Independent Auditors' Report to the Members of RIT Capital Partners plc

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In addition, we read all the financial and non-financial information in the Report & Accounts to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.



**Alison Morris** (Senior Statutory Auditor)  
for and on behalf of PricewaterhouseCoopers LLP  
Chartered Accountants and Statutory Auditors

London  
29 February 2016



# Other Information

31 December 2015

## Investment Portfolio Reconciliation

The following table shows a reconciliation between the amounts reported within the Investment Portfolio, as shown on pages 12 to 14, to the Consolidated Balance Sheet, as shown on page 45:

£ million	Quoted Equity	Private Investments	Absolute Return & Credit	Real Assets	Other Investments	Net Liquidity/ Borrowing/ Other	31 December 2015 Consolidated Balance Sheet
<b>Non-current assets</b>							
Portfolio investments	1,633.1	576.8	346.4	22.0	50.6	–	2,628.9
Non-consolidated subsidiaries	–	–	–	–	–	130.1	130.1
Investments held at fair value	1,633.1	576.8	346.4	22.0	50.6	130.1	2,759.0
Investment property	–	–	–	33.7	–	–	33.7
Property, plant and equipment	–	–	–	29.2	–	0.4	29.6
Deferred tax asset	–	–	–	–	–	2.1	2.1
Retirement benefit asset	–	–	–	–	–	0.5	0.5
Derivative financial instruments	0.4	–	–	–	–	–	0.4
	<b>1,633.5</b>	<b>576.8</b>	<b>346.4</b>	<b>84.9</b>	<b>50.6</b>	<b>133.1</b>	<b>2,825.3</b>
<b>Current assets</b>							
Derivative financial instruments	4.3	–	–	–	10.7	–	15.0
Other receivables	–	–	–	–	–	90.5	90.5
Amounts owed by group undertakings	–	–	–	–	–	0.3	0.3
Tax receivable	–	–	–	–	–	0.2	0.2
Cash at Bank	5.6	–	–	–	–	106.6	112.2
	9.9	–	–	–	10.7	197.6	218.2
<b>Total assets</b>	<b>1,643.4</b>	<b>576.8</b>	<b>346.4</b>	<b>84.9</b>	<b>61.3</b>	<b>330.7</b>	<b>3,043.5</b>
<b>Current liabilities</b>							
Borrowings	–	–	–	–	–	(258.9)	(258.9)
Derivative financial instruments	(7.0)	–	–	(0.5)	(24.9)	–	(32.4)
Provisions	–	–	–	–	–	(0.5)	(0.5)
Other Payables	–	(15.3)	–	–	–	(21.4)	(36.7)
Amounts owed to group undertakings	–	–	–	–	–	(128.6)	(128.6)
	(7.0)	(15.3)	–	(0.5)	(24.9)	(409.4)	(457.1)
<b>Net current assets/(liabilities)</b>	<b>2.9</b>	<b>(15.3)</b>	<b>–</b>	<b>(0.5)</b>	<b>(14.2)</b>	<b>(211.8)</b>	<b>(238.9)</b>
<b>Total assets less current liabilities</b>	<b>1,636.4</b>	<b>561.5</b>	<b>346.4</b>	<b>84.4</b>	<b>36.4</b>	<b>(78.7)</b>	<b>2,586.4</b>
<b>Non-current liabilities</b>							
Borrowings	–	–	–	–	–	(141.3)	(141.3)
Derivative financial instruments	(0.3)	–	–	–	(0.5)	–	(0.8)
Provisions	–	–	–	–	–	(2.5)	(2.5)
Finance lease liability	–	–	–	–	–	(0.5)	(0.5)
	(0.3)	–	–	–	(0.5)	(144.3)	(145.1)
<b>Net assets</b>	<b>1,636.1</b>	<b>561.5</b>	<b>346.4</b>	<b>84.4</b>	<b>35.9</b>	<b>(223.0)</b>	<b>2,441.3</b>

## Historical Information and Financial Calendar

### Historical Information

	Diluted net assets £ million	Diluted net assets per share p	Closing share price p	Premium/ (discount) %	Earnings per share p	Dividend per share p
02 August 1988	280.5	105.9	81.5	(23.0)	n/a	n/a
31 March 1989	344.4	134.2	114.0	(15.1)	29.3	1.7
31 March 1990	334.0	131.0	97.0	(26.0)	(2.5)	2.6
31 March 1991	318.0	131.7	92.0	(30.1)	0.7	2.4
31 March 1992	305.5	140.7	85.2	(39.4)	6.6	1.1
31 March 1993	385.9	181.1	117.0	(35.4)	40.5	1.1
31 March 1994	468.6	221.6	171.0	(22.8)	41.5	1.6
31 March 1995	450.2	213.4	174.0	(18.5)	(8.1)	1.7
31 March 1996	560.8	283.2	223.0	(21.3)	63.3	1.6
31 March 1997	586.1	303.5	242.5	(20.1)	17.2	1.8
31 March 1998	737.5	384.1	327.0	(14.9)	81.5	2.0
31 March 1999	759.7	398.6	341.0	(14.5)	14.6	2.2
31 March 2000	811.4	509.0	439.0	(13.8)	100.2	3.1
31 March 2001	759.8	484.3	436.5	(9.9)	(28.8)	3.1
31 March 2002	758.3	483.4	424.5	(12.2)	2.2	3.1
31 March 2003	674.7	430.2	371.5	(13.6)	(50.2)	3.1
31 March 2004	981.1	628.2	577.5	(8.1)	195.9	3.1
31 March 2005	1,113.1	712.7	694.0	(2.6)	90.0	3.1
31 March 2006	1,534.7	982.7	1,020.0	3.8	270.3	3.1
31 March 2007	1,635.6	1,047.3	1,000.0	(4.5)	67.0	3.1
31 March 2008	1,690.0	1,091.6	1,147.0	5.1	50.6	4.0
31 March 2009	1,350.5	874.3	831.0	(5.0)	(205.2)	7.5
31 March 2010	1,815.7	1,180.1	1,082.0	(8.3)	306.3	4.0
31 March 2011	1,984.0	1,289.4	1,307.0	1.4	111.7	4.0
31 March 2012	1,920.0	1,249.3	1,220.0	(2.3)	(35.7)	4.0
31 December 2012	1,847.2	1,191.4	1,131.0	(5.1)	(29.6)	28.0
31 December 2013	2,146.0	1,383.6	1,260.0	(8.9)	215.7	28.0
31 December 2014	2,299.6	1,483.0	1,397.0	(5.8)	129.8	29.4
<b>31 December 2015</b>	<b>2,441.3</b>	<b>1,572.5</b>	<b>1,681.0</b>	<b>6.9</b>	<b>121.4</b>	<b>30.0</b>

### Notes:

1. The Company commenced its business as an approved investment trust on 3 August 1988, following the listing of its share capital on the London Stock Exchange.
2. Prior to 31 March 2000, the diluted net assets were measured on the assumption that all convertible stock was converted at the balance sheet date. By 31 March 2000, all convertible stock had been converted or redeemed.
3. The earnings per share is the fully diluted earnings per share, based on the profit after tax and the weighted average fully diluted number of ordinary shares in issue during each period. Where the fully diluted earnings per share exceeded the undiluted earnings per share the latter figure has been shown in accordance with standard accounting practice.
4. Dividends per share represent the amounts paid in the relevant financial year or period.

### Financial Calendar

21 April 2016, 11:00 a.m.: Annual General Meeting.

27 April 2016: Payment of interim dividend of 15.5 pence per ordinary share to shareholders on the register on 8 April 2016.

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# Directory

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## **MANAGER, COMPANY SECRETARY AND REGISTERED OFFICE**

### **J. Rothschild Capital Management Limited**

(a wholly-owned subsidiary of RIT)

27 St James's Place  
London SW1A 1NR

## **INDEPENDENT AUDITORS**

### **PricewaterhouseCoopers LLP**

7 More London Riverside  
London SE1 2RT

## **SOLICITORS**

### **Linklaters LLP**

One Silk Street  
London EC2Y 8HQ

## **STOCKBROKER**

### **JP Morgan Cazenove Limited**

25 Bank Street  
London E14 5JP

## **ADVISERS TO THE REMUNERATION COMMITTEE**

### **New Bridge Street**

10 Devonshire Square  
London EC2M 4YP

## **REGISTRARS AND TRANSFER OFFICE**

### **Computershare Investor Services PLC**

Registrar's Department  
The Pavilions  
Bridgwater Road  
Bristol BS99 6ZZ  
Telephone: +44 (0)370 703 6307

## **DEPOSITARY AND CUSTODIAN**

### **BNP Paribas Securities Services**

55 Moorgate  
London EC2R 6PA

## **AIC**

The Company is a member of the Association of Investment Companies

[www.theaic.co.uk](http://www.theaic.co.uk)

## **FOR INFORMATION**

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<http://www.fca.org.uk/consumers/scams/investment-scams/share-fraud-and-boiler-room-scams>

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